## FINANCIAL TIMES

TUESDAY JANUARY 9 1996



World Business Newspaper

Mergers in full swing



How to regain



Safer software

Making programs more reliable

Technology, Page 10

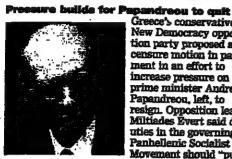
Little Singapore

A transplant in China

## in Zairean capital

At least 250 people are believed to have died when a cargo aircraft failed on take off from Kinshasa airport and ploughed through a crowded market in the Zairean capital. Many of the dead were women and children. The aircraft's four Russian crew survived and were taken for questioning by police.

Rift in German metal industry talks: Germany's metal industry employers and unions failed to reach agreement on a radical proposal for an increase of 330,000 new jobs in the industry in return for holding wage rises in check. Further talks will take place on January 18. Page 14



Greece's conservative New Democracy opposition party proposed a ment in an effort to increase pressure on prime minister Andreas Papandreou, left, to resign. Opposition leader Miltiades Evert said deputies in the governing Panhellenic Socialist

Movement should "put an end to the political vacuum" caused by the pro-longed illness of the 76-year-old premier, who is on a life-support machine after contracting pneumonia in November. Page 3

Vietnam insurance breakthrough: Commercial Union of the UK and Japan's Tokio Marine and Fire insurance are to set up the first foreign insurance joint venture in Vietnam. Advertising in Vietnam, Page 12

Israeli security chief quits: The head of Shin Bet, Israel's domestic security agency, resigned. The official first submitted his resignation after the assassination in November of prime minister Yit-

Turkish talks seek new government: Formal consultations aimed at forming a new Turkish government begin today between President Süleyman Demirel and party leaders. Page 2

Jobs top CSU agenda: Germany's Christian Social Union, Bavarian sister party of the Christian Democratic Union joined the other parties in putting unemployment and European monetary union at the top of its political agenda. Page 3

Telecom, operator of the UK's Orange mobile phone network, came a step closer to flotation when it was disclosed a bank syndicate had been formed to underwrite a £2bn (\$3.1bn) initial public offering.

Guatemala poli: Pro-business candidate Alvaro tions ahead of populist rival Alfonso Portillo. Page 6

Missen, Japan's second-largest carmaker, will be supplied with brake parts by Aisin Seiki, a company in which rival carmaker Toyota has a 22 per cent stake. The deal highlights the loosening of traditional Japanese business ties. Page 15

Nymex cuts 300 Jobes: Nymex CableComms, second-largest UK cable operator, is to restructure, losing 310 jobs in the process. Page 9

Famine finder: Covernment agencies and charities will be able more accurately to target areas of the world at risk of famine with a new computer programme being developed by the Save the Children Fund. Page 8

Phone-call rises suspended: The Italian government has frozen controversial changes to telephone charges, including peak-time local tariff increases, after heavy criticism by unions and consumer groups. Page 2

US troops offer: US defence secretary William Perry said Washington was willing to station American troops on the Golan Heights to guarantee a peace treaty between Israel and Syria. Page 8

Tyson loses rape appeal: Former world heavyweight boxing champion Mike Tyson had an appeal for a review of his rape conviction refused by the US Supreme Court. Tyson, convicted in 1992, was freed last year after three years in prison.

Gorman decline hits UK groups: Share prices of Redland and RMC, two of Britain's biggest build-ing material producers, fell sharply amid rising concern about falling German sales. Page 18

Fujitsu, Japanese electronics group which owns a majority stake in UK-based computer group ICL is to set up a research and development centre in the

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Martin Wolf

full employment

## More than 250 die Mitterrand draws tributes from left and right

By David Buchan In Paris

French and international leaders yesterday praised the life's work of Mr François Mitterrand, who died in Paris aged 79 after hold-ing the French presidency for a record 14 years until last May. record 14 years until less may.

His tenure of the Elysée,
crowning a 51-year political
career that included 11 ministerial posts, made him one of the
most influential political leaders

of the second half of the 20th century. He is to be buried on Thursday at Jarnac, his birthplace in the west-central Charente region. A memorial service will also take place at Notre Dame cathedral in Paris on Thursday, which is to be a day of

national mourning.

Mr Mitterrand had been suffering from prostate cancer, and had undergone three operations since 1992. His condition wors-

ened during a Christmas holiday in Egypt. The demise of this most ambiguous of French presidents was met by mambiguous recognition of his stature in postwar French politics and of his role in building the French Socialist party and European

Socialist party, praised Mr Mit-terrand for "teaching us to gov-eru", after the late president rand twice defeated for the Ely-

for the first time in France's Fifth Republic. Mr Michel Roc-ard, a former Socialist prime minister who had a famously rocky relationship with his pres-ident, lauded Mr Mitterrand's "pure political energy" in unit-

ing the fragmented left. Tributes also flowed from the

ably as prime minister to the Socialist president in the mid-1980s, said he felt "emotion and regret" at the passing of "a great

Mr Alain Juppé, the prime minister, said Mr Mitterrand had "given pride to the French left" and had helped "anchor the institutions of the Fifth Republic". Mr Dominique Baudis, the

city's streets or squares after Mr

Mitterrand. Abroad, the end of Mr Mitterrand's long fight against cancer was felt most keenly in Bonn, where Chancellor Helmut Kohl expressed "great dismay" at losing "a good friend". The late

> Continued on Page 14 Obituary, Page 4 Editorial Comment, Page 13

Financial markets close early Government return to work delayed

## Snow paralyses US north-east

By Richard Tomkins in New York and Patti Waldmeir

One of the biggest snowstorms of the century in the US yesterday paralysed the north-east of the country, bringing the region's economy almost to a standstill and severely disrupting financial

Most airports and roads were closed, making travel virtually impossible and preventing employees from getting to work.
Government offices told employees to stay at home – thwarting a planned return to work following an interim deal easing the threeweek government shutdown and many businesses gave workers the day off.

The New York Stock Exchange took the imusual step of restricting trading, delaying the start from 9.30am to 11am and bringing forward the close from 4pm to 2pm. The American Stock Exchange and the Nasdaq screenbesed market did the same. For the New York Stock

Exchange, it was the worst dis-ruption since Hurricane Gloria struck on September 27 1965, closing the market all day. The New York Mercantile

Exchange and the New York Commodity Exchange cancelled trading for the day and trading in the bond market ended at noon. The Dow Jones Industrial Average closed up 16.25 at 5,197.68 in xtremely thin trading.

States of emergency were declared and the National Guard were called out in Kentucky. Pennsylvania, West Virginia, d, New York, New Jersey and Delaware. Schools were closed and motorists were told not to go out.

Most airports were expected to remain shut all day. Transatlantic services were thrown into chaos with travellers whose flights were cancelled told they would have to wait three to four days for the next available flight. In New York, the city that



Snowbound: Pennysylvania Avenue in Washington was passable only by foot as the US capital was gripped by winter storms

tion, with most people heeding Mayor Rudolph Giuliani's advice to stay at home.

A sign outside FAO Schwartz, the city's biggest toy store, simply said: "This store is closed because of lots of snow."

In Washington the federal government, paralysed by politics for three weeks, remained shut yesterday by the blizzard. Federal s, who face a huge backlog of work after the shutdown caused by a stand-off between the White House and Congress over the budget, were unable to reach never sleeps went into hibernaoffices in central Washington.

Political leaders were prepar-ing to brave the icy blast yesterday afternoon, when they were due to continue budget talks at the White House. But otherwise the broad avenues of the capital

were largely deserted. Some motorists ventured out in the kind of four-wheel-drive, luxury vehicle which Washingtonians love to own but so seldom need. But even they were unable to cope with side streets filled with snow drifts up to a metre deep, and many cars had to be

Washington's three airports

remained closed for the second day, with thousands of flights cancelled. Inter-city train services, continued but with severe delays. Commuter trains were running only below ground, after commuters were stranded for six hours overnight without heat and light on a suburban route.

Maryland governor Parris Glendenning saw a brighter side to the blizzard, praising the "1890-style sense of community" shown by residents, citing reports of people helping to free stranded cars and deliver food and medicines to the sick and elderly.

### **Opposition** walkout threat hits Hashimoto bid for PM

Mr Ryutaro Hashimoto yesterday won the Japanese ruling coalition's endorsement as the next prime minister, but ran into trouble when the opposition threatened to resign to force an elec-

The endorsement by the Libhe endorsement by the Lib-eral Democratic party – of which Mr Hashimoto is president – and its two partners, the Social Dem-ocratic party and New Harbinger party, gives him the numerical support to win a parliamentary vote, provisionally set for Timrsday. It has been called to choose a successor to Mr Tomlichi Murayama, who resigned as prime minister last

The only opponent for Mr Hashimoto so far is Mr Ichiro Ozawa, president of the opposition New Frontier party - a minority in both houses of parlia-

A shadow fell over the coming government yesterday when Mr Takashi Yonezawa, NFP secretary-general, said all NFP members of parliament might resign if the government did not agree to hold an election. While this would not pose a constitutional problem for the government, it would render parliament unworkable, a parliamentary offi-

The tactic has been tried once

Continued on Page 14 Rush to avoid top finance post,

## Lockheed Martin buys Loral defence businesses for \$9.1bn

By Bernard Gray, Defence Correspondent, in London

Lockheed Martin, the US defence and aerospace company, is buy-ing the defence and electronics businesses of its rival Loral for a total of \$9.1bn to create a defence giant with a turnover of \$30bn

and 203,000 employees. The move further extends Lockheed's lead as the world's largest defence company and ses pressure on its largest domestic rivals, Boeing and McDonnell Douglas, which have been in merger talks for several months, to agree terms.

It is also a strong threat to smaller European defence companies, such as British Aerospace, Aérospatiale, and Daimler-Benz Aerospace, which have not yet started to consolidate.

Lockheed is paying \$7bn or \$38 share in cash for Loral's defence and electronics business, and will take on \$2.1bn of Loral's debts. Up to \$10bn of bank debt will be provided by a banking group led by J.P. Morgan, of which \$3.5bn has already been committed. The deal should be

completed by the end of February, provided the US government cal parts of the missile deferance and the usual calculus and the usual calculus calcu gives its approval Loral's chairman, Mr Bernard Schwartz, will join the Lockheed Martin board

as vice-chairman. The remainder of Loral, primarily a satellite telecommunications business, will trade as a separate company, with existing Loral shareholders receiving one share in the new company, Loral Space, for each existing Loral share. Lockheed also intends to buy 20 per cent of Loral Space for \$344m, and Mr Schwartz will continue to chair that company.

The two companies will fit closely together. Lockheed Mar-tin has a very strong position in combat aircraft, manufacturing defence electronics interests, with no one single contract accounting for more than 6 per

Many of Loral's businesses are complementary to Lockheed's: in missiles for example, both com-panies have a stake in the practiStar Wars programme. Lockheed is developing the Theatre High-Altitude Area Defence missile. which will protect large areas from missile attack, while Loral is working on the next genera-tion Patriot missile, which starred in the Gulf war, for use against shorter range missiles.

Both companies are also active in military command, control and communications equipment.
Lockheed produces the missiles for Trident nuclear submarines. while Loral produces much of

the advanced radar Westland will fit to the British Army's new

Lex. Page 14

## CONTENTS FT/SP-A Wild Indican

the F-16 and next generation F-22 fighters, missiles and space launchers, and complex electronics. Loral has a wide spread of

The two companies also overlap in export markets. Loral is producing the electronics for Britain's £4bn Merlin anti-submarine warfare helicopters, while Lockheed Martin manufactures

Apache tank-busting helicopters. The combined companies have considerable scope to rationalise production capacity and research and development spending.

From swords into cash, Page 13

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before, by the socialists, in an

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## Brussels TV proposals upset advertisers

Moves by MEPs in Brussels to restrict the amount of advertising that can be shown during children's broadcasts yesterday prompted bitter complaints from European advertisers that the European Parliament is trying to impede the development of new broadcasting services and undermine the single market in advertising.

"The current political climate in Brussels and Strasbourg has become increasingly hostile towards advertis ers," said the World Federation of Advertisers. "What the legislators tend to forget is that advertisers provide the economic lifeblood to the Community, generate jobs, offer consumer choice as well as vital resources to fund both the traditional

**Optimism** 

state costs

Social Affairs Correspondent

Policymakers across Europe, with the notable exception of

the UK, overwhelmingly believe that rising cost pres-sures on the welfare state can

be addressed without big cuts

in the level of provision

offered, a new study suggests.

interviews with leading fig-

ures from across the political.

academic and business spec-

trum in Denmark, France,

Germany, Greece, the Nether-

lands and the UK, researchers

from the University of Kent

found general agreement that

demand for welfare services

will keep rising, largely because of growing numbers of elderly and higher unem-

However, while even among

left-wingers and unionists the

study found little enthusiasm

for any further expansion of

social welfare provisions, few of those questioned favoured a

significant dismantling of

that severe fiscal and eco-

nomic constraints prevent the

further expansion of state wel-

fare," the report says, "[But]

there is more support for

maintaining the current role of the welfare state than for

Nevertheless, the research reveals wide disagreement on how to tackle these problems.

A majority of respondents

favoured interventionist eco-

nomic policies to cut unemployment. Many felt these

could be combined with "polit-

ically painless" efficiency and

But significant minorities, mostly among business people

or right-wing politicians,

favoured more radical options

such as deregulating the

labour market and increasing

Belying the recent Paris

strikes, the report found that, in general, differences between

political right and left and between employers and unions

were smallest in France and

greatest in the UK. However,

alone among the six countries.

the vast majority of respon-

dents in the UK strongly

doubted the political accept-ability of higher taxes and felt most strongly that some wel-

Gooby, an author of the report, said the research

showed discussion of welfare

reform in Britain was different

from elsewhere. "There is a very different tone to the

debate, with most respondents

much more gloomy about the future than their continental

counterparts," he said. "Not

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fare cuts were needed. Professor Peter Taylor-

private provision of services.

There is a general feeling

ployment levels.

existing provisions.

After conducting detailed

on rising

welfare

By Mark Suzman,

The latest clash with the parliament concerns a series of parliamentary amendments to the revised Television without Frontiers directive that would, if adopted, restrict the amount of advertising that could be shown during children's hours.

Advertisers are also worried about Swedish government campaign to allow individual member states to block broadcasts from other EU countries if those broadcasts do not conform with domestic rules on advertis-

Sweden is angry about a Britishbased television channel, TV3, that ignores a Swedish ban on advertising to children under 12 in its transmissions from the UK. The government has fined Swedish companies who

Rome freezes

romote their products on TV3.
The advertising industry believes such moves will destroy the concept of a single market in advertising, forcing companies to adapt what are sup-posed to be European-wide campaigns to the requirements of 15 different countries.

Although the culture committee which was voting on amendments to the Television Without Frontiers directive yesterday and today - is in favour of tougher measures on adver-tisers, their amendments still have to be approved by the whole parliament, which does not vote until the end of

January. The amendments form part of proposed revisions to the directive, which aims to remove barriers to the free circulation of broadcasts within

They would also have to pass back to the Council of Ministers, which last November adopted much more laisser faire revisions to the 1989 rules. The council voted to give jurisdiction over the content of programmes and advertising to the member state which

broadcasts a programme.

This would mean that a country such as Sweden could keep its own rules on children's advertising but would only be allowed to apply them to domestic channels broadcasting within Sweden.

If the parliament and council cannot agree on the amendments, the issue will have to go to "conciliation". If no compromise is reached, the revisions may be thrown out altogether, leading to a return to the 1989 rules.

The parliament is also likely to be at odds with the council over the issue of content quotas. MEPs in the culture committee have taken a tough line on protecting European-made programmes from cheap, mass produced American material

They would like to achieve this by forcing general TV channels to show at least 51 per cent European-made programmes and theme channels, such as cartoon or movie channels, to invest part of their budgets in Euronean productions.

Such amendments go much further than what was agreed in the council last year. Member states opted to maintain a loophole that makes broadcasters carry 51 per cent European programmes but only "where practicable".

### EUROPEAN NEWS DIGEST

## Euro 'threat to Swiss economy'

The Swiss economy risks being damaged by frequent foreign exchange turmoil in the run-up to the introduction of the common European currency, a powerful Swiss business organisation has warned. The warning, contained in an internal analysis made by the Swiss Association of Business and Industry (Vorort), follows large transfers of capital from European correncies into the Swiss franc in recent months. This movement has apparently stemmed from nervousness, specially in Germany, about the introduction of the Euro in

1999. The influx has boosted the Swiss franc against the D-Mark and other European currencies. This process has helped Switzerland's large financial services industry. The Swiss stock market scored the biggest gains of any large market last year, with the leading share index up 25.4 per cent. But the country's export-dependent manufacturers have been hurt. GDP growth stopped in the third quarter after only 18 months of recovery from the last

The Vorort analysis appears aimed in part at heading off a confrontation between the two main pillars of the Swiss economy over monetary and European integration policies Many Swiss bankers want to see the country stay outside the European Union and to keep the Swiss franc as a strong independent currency, as these policies help attract investment capital. Manufacturers would prefer the country to be in the EU and to peg the franc to the D-Mark and

ultimately the Euro.

The analysis suggested that the central bank keep open the option of coupling the franc to the Euro. I an Rodger, Zurich

### Wealth tax hint for Belgians

Mr Elio di Rupo, the deputy prime minister of Belgium, has raised the possibility of introducing a wealth tax and a "generalised social levy", as a way of taking some of the pain out of spending cuts in this year's budget.

Beigitm already has high tax rates, but the government needs to raise revenues to plug the budget deficit, as it prepares for economic and monetary union before the end of the century. In an interview with Le Soir newspaper, Mr di Rupo said the overall level of taxation in Belgium was "still below the level it was when this coalition came to power". Mr di Rupo, also minister for economic affairs in Belgium's centre-left government, said: "The problem of social security will not be solved only by acting on the spending side and asking exclusively for an effort from those who benefit from

Tax increases are likely to be extremely unpopular in Belgium where wages have been frozen by the government for almost three years.

Emmo Tucker, Brussels

### **Moody's warns Austrian banks** Credit ratings of some Austrian banks could be downgraded by Moody's Investors Service over the medium term because their strategies for dealing with looming structural changes may be inappropriate.

In its annual outlook report on the Austrian banking system, Moody's observes that Austria's entry into the European Union will bring about a more open and deregulated banking environment. But it suggests that the leading banks are not well placed to adjust quickly to these changes. Austrian banks live with low net interest margins because of overcapacity and have relatively high operating costs, resulting in chronically weak profits. Yet they have only a "half-hearted" commitment to closing branches and are

reducing staff only at a "tapid" pace, partly because of "socio-political constraints", Moody's says.

Privatisation is proceeding very slowly. Moreover, several banks ran down capital bases during the last recession by realising hidden assets or skimping on provisioning to cover Ian Rodger, Zurich

"extremely fruitful" discussions about the pres-idency, involving commissioners and members

It is still not clear whether Mr Dini's techno-

cratic government will guide Italy through the

whole six-month presidency. Parliament begins a debate about the future of the government

today, but it is difficult to predict the outcome.

Mr Dimi yesterday indicated he would not

tender his resignation to parliament.

of the Italian government.

### plan to raise phone charges By Andrew Hill in Milan The Italian government has frozen controversial changes to

telephone charges in the face of unexpectedly heavy criti-

Unions and consumer associations attacked the government over the weekend after it. signed a series of decrees which would increase local call charges at peak hours, while cutting tariffs for many long distance and international

The posts and telecoms ministry said yesterday it had not withdrawn the decrees, but it would talk to the unions before implementing the measures. Unions had accused the government of going back on a commitment not to increase public service tariffs.

The ministry defended the tariff "rebalancing" in a state-ment released late on Sunday might. It said the restructuring of tariffs was one of the aims of a 1992 plan, and had also been approved in principle by ministers in December 1994. It added that the measures "responded to numerous regulatory indications and to a specific invitation (to rebalance tariffs) from the European Union".

The suspension of the decrees, "taking account of cercriticisms", was

announced in a handwritten paragraph added to the end of the statement. The apparent hastiness of the move led some observers to suggest yesterday that Mr Lamberto Dini, prime minister, had called a halt to the measures to avoid a damaging row ahead of today's parliamentary debate about the future of his technocratic gov-

Mr Sante Perticaro, a deputy with the centrist CCD party, yesterday described the susnsion as "an admission of guilt", and called on the government to withdraw the measures and start again with

proper consultations.

The Italian government is only the latest EU government to find itself up against popular opposition in its attempt to bring tariffs into line with costs and with charges in other European countries.

Last Friday, Germany's post and telecoms minister suggested Deutsche Telekom review the figures on which its tariff changes were based, in an effort to end a row over rises in local call charges. As in Germany, Italian operators of online computer services have warned that increasing local tariffs could purish this The Italian government hoped to offset the wrath of

consumers by extending the off-peak period, which now runs from 10pm until 8am. Under the plan covered by last week's decrees, off-peak rates will apply from 6.30pm. The telecoms ministry also claims that the cut in long-distance charges will compensate for increase in local tariffs.

But this has not satisfied

unions and users' associations.

The priorities of the Italian presidency of the

KU will be preparing for European economic and monetary union, launching the intergov-ernmental conference for revision of the Maas-

tricht treaty, and fighting unemployment, Mr Lamberto Dini, Italy's prime minister, said yes-

terday, Andrew Hill writes from Milan. Mr Dini and Mr Jacques Santer, European Commission president (shown above on arrival

in Rome), said this in Rome yesterday after

which claim the changes will penalise families and only benetit companies.

Italians pledge to work for Emu and employment

The ministry estimates that the restructuring will narrow the gap between Italy and its EU partners, such as France and the UK, where local tariffs are 50 per cent higher.

 Omnitel Pronto Italia, italy's second mobile phone

ers for its digital cellular phone service in the first month since it began full commercial operations, ahead of its own expectations. Omnitel is the first competitor for Telecom Italia Mobile, the statecontrolled operator, which has a strong base of subscribers for its digital and monopoly anal-

signed up 50,000 new custom-

## Turkey given new warning on Islamists

The 550 new members of Turkey's parliament took their ing the way for the first formal consultations between President Süleyman Demirei and party leaders today.

The swearing-in ceremony took about 18 hours but passed off without incident, despite fears that MPs from the fundamentalist Refah party might omit the oath's reference to upholding the secular reforms of Kemal Atatürk.

Refah, which wants an

key's largest party, since winning 158 of 550 seats in parliament in general elections on December 24. It held just 38 oath of office yesterday, opening the way for the first formal ber parliament.

seats in the previous 450-mem would take the foreign and that support from one of two economy ministries. Mr Atakli leftwing parties in parliament

President Demirel is expected to offer Mr Necmettin Erbakan a mandate to form a government today, but observ-ers say this will be little more than a formality.

However speculation is grow-ing that Refah may be near a deal with the conservative Motherland opposition party. Mr Can Atakli, a columnist in the daily Sabah, said yesterday Islamic republic, is now Tur- that "the two parties have maz, Motherland party leader,

government, with Refah taking the justice, interior and education ministries. Motherland did not say who would become Mr Demirel is expected to

play a crucial role in preventing Refah from taking office by bringing the leaders of Turkey's two centre-right parties together in a coalition government. Animosity between Mrs Tansu Ciller, leader of the True Path party and outgoing prime minister, and Mr Mesut Yil-

agreed in principle" to form a has so far prevented a conservative alliance. True Path holds 135 seats and Motherland 132, indicating

would still be needed for a 276seat majority.

A western diplomat said yesterday that "heavy pressure will be brought to bear on the

two leaders to form an alliance". A majority of Mother-land MPs would resist a deal with Refah, as would the powerful security forces, top civil servants and the US and European governments which wield strong influence in Ankara.

The diplomat warned that an incoming government must act decisively to prevent further deterioration in the economy that would bolster Refah's ris-ing popularity. Action is required to improve real incomes, which fell by about a fifth last year, by bringing inflation down from 79 per cent

Commentators agree Refah will mount a formidable oppo-sition. Its MPs now hold onethird of seats, allowing them to obstruct government business and even attempt to detach Motherland's estimated 40 Islamist sympathisers.

## Slow to reform Ukraine irks IMF

### Matthew Kaminski says broken promises explain a delay in support from the Fund

Beer connoisseurs in Ukraine would ask for Obolon, if they could get it. But the successful private beer producer is fighting a losing battle against a wholesale trade monopoly controlled by state breweries, forcing it to even on the left does anyone think increasing spending is a viable option." depend on street klosks or direct sales to restaurants. A year into Ukraine's ambi-Summary Report, Squaring the Welfare Circle Project, Univer-sity of Kent at Conterbury, CT2 tious market reform effort, the Obolon story is like many others that tell of the private sector's losing battle with the state for economic power. As

the state sector wins, economic reform stagnates. And now the International Monetary Fund has baulked at continuing its support for the programme. This month it put off a scheduled vote on the remaining \$700m of a \$1.5bn standby programme. The Ukraine government failed to meet conditions for the loan.

but Fund officials hope Kiev

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R Ukraine has not paid for up to \$200m of Russian energy imports over the past two months. A higher than expected 1995 fiscal deficit and an unpassed budget for 1996 con-

about keeping finances in order. "They have dug themselves into a big hole and it'll be hard to get out." says a western economist in Kiev.

stitute two further broken

promises made to the IMF

release additional credits puts additional pressure on Ukraine's weak finances at a time when Kiev must negotiate a new energy supply deal with Russia. It also will delay talks with the IMF on a new threeyear loan worth \$2.5bn, which would have naturally followed a successful stand-by pro-

The country's discouraging economic record sits uncomfortably with the pressing strategic goal - to keep the large Slavic country stable, indepen-dent and somehow on reform course - which the BIF board. not immune to pressure from western countries, in particular the US, will have to take into account

The reform slippage came in the past few months, after President Leonid Kuchma's late conversion to the free market raised expectations in western capitals. The fault lies largely with an assertive parliament dominated by communists and a government loath to swallow potent reform medi-

The government's reluctance to free energy prices has meant there was not enough revenue from domestic sales to pay for necessary imports when the weather turned cold.

Earlier last year, the parliament released credits to factories, pushing the budget deficit over the agreed 7.3 per cent of GDP and helping to keep monthly inflation above 5 per cent, above the targetted 1-2 per cent.

This year's budget, up for

The Fund's decision not to parliamentary review this month, aims at a fiscal deficit of 6 per cent and inflation of 36 per cent, down from about 180 per cent last year. But western economists are sceptical.

As the political backlash hit,

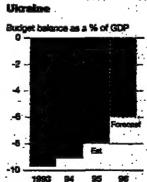
Mr Kuchma left economic policy to others, depriving the effort of the clear political backing that was needed to implement unpopular measures in other east European countries. "They need a new start,"

says Mr Anders Aslund, the Swedish economist and adviser to the government. "You don't have a sufficiently strong sense of conviction in reform, as you did in Russia. They can either become really serious or Social pressures are mount-

ing. Mines in the eastern Donbass region, where pro-Russian sentiment runs deepest, frequently strike to force the government to pay outstanding wages. They got a potentially inflation-stoking \$257m concession last November. One in every three Ukrainian industrial workers is under-em-ployed, according to a recent survey by the International Labour Organisation, while official unemployment is 0.4 per cent, a statistic few believe.

A survey by Mr Simon Johnson and Mr Daniel Kaufmann, two western economists, found Ukrainians earn \$15.90 a month in their official job and \$29 30 through secondary activities, such as trading, driving taxis or working weekend vegetable plots.

The shadow economy agriculture are opening up years ago.



1993 94

ensures Ukrainians live better than official statistics suggest. But it is also an inefficient and short-term solution. Economists argue Ukraine will continue to lag behind central Europe and Russia unless the government finds the necessary political will to push

The political constraints are not electoral - polls are not due for at least three years. With no developed political parties and weak unions, Ukrainians neither press for change nor actively oppose it. Reformers say the elites who profit from a distorted economy are applying the breaks. "Rent-seekers are trying to find rents," says Mr Serhei Tiriokhin, a Reform party deputy, noting cheap loans, trade licences and state-set prices on lucrative commodities enrich

many insiders. Not all is grim. Once problem areas, foreign trade and

slowly. State orders for grain a driving force behind 10,000 per cent inflation two years ago - came in at 4.6m tonnes this year, down from an expected 10m tonnes, and are set to be withdrawn in 1996. Quotas and licences on exports are gone and trade is on the rise, mainly in exports of basic products such as steel.

The central bank governor, Mr Victor Yushenko, runs a tight monetary policy in spite of pressure from parliament. Other quiet reformers in government are trying to revive a moribund privatisation

However, they are matched against powerful vested interests, mostly industrialists in the country's eastern regions, who openly support a "mixed economy" with a large state sector incorporating what economists call the worst aspects of the Latin American experience, such as protection from competition. Mr Yevhen Marchuk, the

pragmatic prime minister who now holds the economic-policy reins, recently promised that "the necessary steps will be taken" to tackle monopolies and the bureaucracy and meet pressing financial obligations. Yet as time runs out on Ukraine's IMF programme, the prime minister must navigate Ukraine's political minefield

while implementing tough policies - a feat that has eluded his four predecessors, including Mr Kuchma who resigned as prime minister after a failed and half-hearted attempt two

### Former Hungarian PM dies



Mr Karoly Grosz (left), the former Hungarian prime minister who paved the way for the country's sweeping democratic changes in the late 1980s, has died after a long illness aged 65. Mr Grosz, known as the Hungarian Gorbachev wrested power from Mr Janos Kadar, Hungary's veteran Communist leader, becoming general secretary of the ruling Hungarian Socialist Workers party (HSWP) in 1988. He was prime ministe However, like Mr Gorbachev, he was swept out of office

after the reforms he initiated gathered pace and eastern Europe's communist regimes collapsed. He was ousted at a party congress in October 1989 which attempted to transform the HSWP into a western-style socialist party.

The Socialists lost the first free elections in 1990, but regained power under Mr Gyula Horn, himself a former senior Communist official, in a landslide victory in 1994. Mr Grosz, who left polities in 1990, remained a communist all his life. In a local newspaper interview last year he said he was a Marxist who did not believe in Leninism. Virginia Marsh, Budapesi

### Ban on Frankfurt broker

The Frankfurt stock exchange has revoked a local broking firm's authorisation to handle price settlements in options deals, in the latest example of German authorities' determination to stamp out irregularities in financial markets.

The exchange said the action had been taken against
Ballmaier & Schultz after its market supervision board detected irregularities in the way prices were recorded. Because of these, "orderly price determination appeared jeopardised". It found that in several transactions, the broker "generated price differences to its own advantage and the disadvantage of clients". Ballmaier & Schultz said the irregularities – in dealings in

options of Trinkbaus & Burkhardt, a Düsseldorf bank owned by Midland Bank of the UK – stemmed from errors, which it regretted, in entering prices electronically. It called the exchange's action inappropriate and illegal and said it would

defend itself legally.

The exchange said a ledger broker – handling price settlements - must not be allowed to abuse the trust arising through knowledge of orders on the books. It said the size of the damage was not decisive - Ballmaier said the price discrepancies amounted to only DM444 (£200) - and its decision was also influenced by the fact that the broker had done nothing to put it right. Andrew Fisher, Frankfurt

### Tietmeyer backs spending cuts

Mr Hans Tietmeyer, the Bundesbank president, said European nations must continue to try to reduce public spending and to pursue labour reforms, despite short-term penalties.

Speaking yesterday in his capacity as chairman of the G-10 central bank governors' committee at the end of its regular monthly meeting at the Bank for International Settlements, Mr Tietmeyer said the effects of fiscal reform over the long term would outweigh the negative short-term impact.

### path of fiscal consolidation, higher interest rates and less investment could result. AFX, Basel Yugoslav trade deficit \$959m

He warned that if Europe did not continue on its present

The Yugoslav trade deficit reached \$959m in the first 10 months in 1995, the federal government's Centre for Development and Economic Policy said yesterday. The centre said no comparative figures were available. Reuter, Belgrade

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# Employment put at top of CSU agenda

By Judy Dempsey in Wildbed Kreuth, Bayaria

Germany's Christian Social Union, (CSU), the Bavarian sister party of Chancellor Helmut Kohi's Christian Democratic Union (CDU), yesterday joined the other parties in putting unemployment and European monetary union at the top of its political agends

its political agenda.

Mr Theo Waigel, finance minister, and Mr Michael Glos, head of the CSU's parliamentary group, said unemployment could soon reach 4m if more flexibility in the workplace and social reforms were not intro-

In particular, Mr Waigel said cutting the public sector, increasing job flexibility and pushing forward the pace of privatisation were essential if the government was to succeed in boosting employment.

m boosting employment.

Mr Waigel was addressing
the parliamentary faction of
the CSU at its annual meeting
in the Bavarian mountain
resort of Wildbad Kreuth.

resort of Wildhad Kreuth.

The meeting coincides with considerable concern among the CDU and the CSU about the ability of the liberal Free Democratic party (FDP), the government's junior coalition partner, to win re-election in three state elections due in

But yesterday, Mr Glos dismissed any idea that the coalition was in danger, despite the FDP's poor electoral performance over the past two years. He said the CSU would continue to support the government and warned against any temptation by the CDU to form a coalition with the opposition Social Democrats (SPD).

In a closed session for delegates, Mr Glos said the CSU would no longer be able to hold four ministerial posts and five state secretary positions if such a political constellation was to emerge.

At the same time, the CSU, which has close links with the Roman Catholic church and is politically conservative on asylum and fighting crime but liberal on privatisation and less state interference in the economy, said an SDP coalition with the Greens, hacked by the east German Party of Democratic Socialism (PDS), would split the country and usher in an era of political instability.

Although confined to Bavaria for its political support and often appearing under the shadow of the CDU, the CSU stunned the CDU 20 years ago at Wildbad Kreuth by deciding to make its own parliamentary deputies independent from the CDU faction. This was a CSU bid to establish greater political autonomy in policy-making and to challenge the CDU's control over the Chancellery.

But in practice in the Bundestag, the lower house of the parliament, the CSU has acted as a loyal and dependable supporter of the CSU.

## Crisis time in Germany's town halls

In Bonn, the city council tried switching off the traffic lights. Across the Rhine, in Königswinter and Bad Honnef, the authorities want to close public swimming pools. In Cologne, a few kilometres to the north, investment in school buildings and the underground railway system will be cut by more than 10 per cent this year.

Cuts like this in a small area of the Rhineland are symptomatic of financial problems for local authorities throughout Germany. "The situation is one of unprecedented gravity," says Mr Hanns Karrenberg, an economist at the Association of German Cities. "We are now in crisis."

The crisis in Germany's town halls is hitting the nation as a whole. Cuts in local jobs, services and investment are adding to the "feel bad" factor that is sapping the strength of Germany's already anaemic economic upswing.

Sharply higher charges for rubbish clearance, sewerage and water, and kindergarten places are chipping away at families' disposable income and curbing consumption and retail sales. Yesterday, the central association of the German retail trades reported curexitemely weak' sales by specialised retailers in November.

The scale of the problem is the state of the problem is the sale and water and

only partly reflected in official

figures. The Bonn Finance

Ministry recently forecast a rise in the overall deficit of local authorities in western Germany to DM7bn (\$4.8bn) in 1995 from DM5.5bm in 1994, suggesting only a modest deterioration in their finances. The ministry even predicted a fall in the total deficit of eastern German municipalities, to DM5bn from DM5.7bn.

But, in contrast to Germany's state and federal governments, the borrowing powers of local authorities are strictly limited. As a result, the financial problems of towns and rural districts have been felt quickly in local communities as cuts in services or rising charges. Bonn's decision a few weeks ago to switch off 82 traffic lights to save a fewthousand D-Marks was quickly reversed after a wave of protests. The average family in the capital will not be able to escape a 24 per cent rise in refuse disposal charges set for

There is no doubt that Germany's local authorities are partly responsible for their present plight. Years of strong growth and buoyant local tax revenues encouraged heavy spending on expensive projects. Even if the neighbouring communities of Königswinter and Bad Honnef shut two swimming pools as planned, they will still have two others

in operation. long
But-with the economy weak, 71

Index, 1992=100
140
120
110
100

the structure of Germany's social security provision has meant that local authorities are caught in an especially victous squeeze between falling

ily by local authorities, which are responsible for social security payments (as opposed to the Federal Labour Office, which provides unemployment

Local authorities are caught in an especially vicious squeeze between falling tax revenues and rising costs

tax revenues and rising costs.

Slow growth and husiness redundancies have meant a sharp rise in Germany's long-term unemployed.

These are supported primar-

pay for those temporarily out of work). According to finance ministry estimates, social spending by local authorities in western Germany is set to rise to DM53bn this year from DM51.5bn in 1995 and DM47.8bn in 1994. In eastern Germany, it is expected to rise to DM8.5bn from DM8bn in 1995 and DM6.2bn in 1994. In Cologne, social support payments are expected to total DM782m out of a 1996 budget of DM6.76bn.

At the same time, weak activity and increased corporate investment abroad have eroded revenues from local business taxes. Total local authority tax revenues fell 0.8 per cent to DM40.2bn in the first half of last year compared with the same 1994 period, according to the Federal Statistics Office. Significantly, income from local business taxes dropped in western Germany by nearly 5 per cent to Dm17bn, while in the east it

These are global figures.
There are substantial local and regional differences. Most cities are in worse financial straits than surrounding regions, because of the migration to the suburbs in recent years of more affluent families and the concentration of social problems in urban centres.

slumped by 27 per cent to just

There are also large differences between the laster growing south of Germany and the old industrial north, as well as between local authorities in the richer western states and the impoverished municipalities of the former communist

east. According to Mr Karrenberg, many of Germany's cities are no longer able to solve their financial difficulties themselves.

Inevitably, the government in Bonn has become deeply involved with the problems of local government finance.

local government finance.

Mr Theo Waigel, the finance minister, wants to abolish one of the taxes which is an important income source for the municipalities.

The local trading capital tax

(Gewerbekapitalsteuer), which

largely accrues to the munici-

palities and which companies have to pay irrespective of whether they make a profit, is, the minister says, a "fossil" that undermines Germany's international competitiveness. But his favoured solution of financing local authorities through a share of value added tax will be especially difficult to achieve, as it will require a political deal between the federal government and the states, most of which are con-

Democratic party.

It is just this sort of solution that Mr Karrenberg dreads. Germany's economic problems are only one reason for the cities' difficulties: just as serious have been "lousy compromises" brokered by state and federal politicians over the local authorities' heads.

trolled by the opposition Social

Peter Norman

# InfoMatin fails to crack media market

By Andrew Jack in Paris

With a bold "Au Revoir" headline taking up half its front page, the daily French newspaper Infoliatin printed its final edition yesterday, giving up a two-year struggle to break into one of the country's most difficult markets.

most difficult markets.

Its ultimate failure says
much about the difficulties
facing many of its competitors,
as well as about its own particular challenges and limitations:

InfoMatin distinguished itself by creating a distinctive niche. It opted for a practical, easy-to-hold tabloid format. It chose a deliberately aggressive price – FFr3.80 (76 US cents), almost half the price of most other dailies. It used colour and lively presentation.

It had also taken an increasingly aggressive investigative – and sometimes caustic and anti-government – editorial line, which included generating a number of memorable scoops on improprieties in the public housing market in Paris over the last few

months.

However, the precedents were not promising. InfoMatin was the fifth attempt at launching a generalist daily paper in France in the last two decades. All have failed. The last successful one – the left-leaning Libération, set up in 1973 – is itself having considerable financial difficulties.

erable financial difficulties.

Even many of its more entrenched rivals, such as Le Monde and Le Figaro, are fac-

ing problems and restructuring. They have all suffered in the face of high and sharplyrising production and distribution costs – notably for paper – as well as relatively low

advertising expenditure.

InfoMatin had at least two additional problems. First, it was trying to break in to a shrinking market, which has seen the number of daily newspaper readers decline by 2m in 20 years, according to Mr Yves Agnes, head of the CFJ, the journalists' training school in Paris. That partly reflects the rival lure of television, the regional press and a strong

regional press and a strong stable of weekly magazines.
Second, it chose a high-risk alternative. As Mr André Rousselet, the former television executive who became its publisher after an initial rescue a year ago, wrote on the front page: "Our price, format and colour cost us dear."

Mr Agnes also believes Infoliatin was under-capitalised. He says it would have needed several hundred million francs and perhaps five years to break into profit. It was given much less slack than that, and reported operating losses of FFr84m in 1994 and FFr65m last year.

There were also problems of management style. Mr Rousselet made great play in the last few days of the journalists unwillingness to contribute to cost reductions by agreeing to reduce their annual holiday entitlement from more than eight weeks to five.

Observer, Page 13

### Lee Chun Jung borrowed an umbrella to reach the top of the world.



Since Sir Edmund Hillary conquered Everest in 1953, climbers have never underestimated the importance of communication. So when Lee Chun Jung led a team of 33 to the summit forty years later, she relied on a unique umbrella satellite telephone, developed by Microelectronics Technology of Taiwan.

This is the same Transportable Communication System that brought the Gulf War live to millions of TV viewers when other communications from Baghdad had been cut; with technology that eventually resulted in the National Award-winning V-Link Portable Microwave System.

With OEM/ODM clients like Hughes, HBO, AT&T, and Philips, Microelectronics Technology exemplifies the interest shown by high tech multinationals towards Taiwan. They see, as the main attraction, INNOVALUE: in other words, innovation in design and manufacturing that produces added-value they cannot match in other countries.

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MTI's National Award winner, the V-Link Portable Microwave System, can support wideband audio and video communication.

## Pressure grows over Greek PM

By Kerin Hope in Athens

Greece's conservative opposition party. New Democracy, yesterday proposed a censure motion in parliament in an effort to increase pressure on Mr Andreas Papandreou, the prime minister, to resign.

Mr Militades Evert, the opposition leader, said deputies in the governing Panhellenic Socialist Movement should "face up to their responsibilities and put an end to the political vacuum" caused by the

premier's prolonged illness.
Mr Papandreou, 76, is still on life-support machines after suffering kidney failure and secondary infections resulting from pneumonia in November. Doctors at the Onasseion Cardiac Hospital where he is being treated said yesterday that his condition was improving, but he was still using a respirator.

condition was improving, but he was still using a respirator. Mr George Papandreou, education minister and the prime minister's eldest son, has undertaken to persuade his father to retire, but ruled out "any kind of ultimatum". At a first meeting yesterday, he told Mr Papandreou only that his seven-week absence had caused problems, Socialist offi-

Greece's constitution calls for Pasok's 169 deputies to elect a new prime minister. Almost 100 deputies have sent letters to Mr Dimitris Beis, chairman of the parliamentary group, asking for procedures to be started as soon as possible.

Mr Costas Simitis, a former industry minister and a leading contender to succeed Mr Papandreou is among the deputies who want to end the uncertainty. The other frontrunner, defence minister Gerasimos Arsenis, has avoided taking a position on Mr Papan-

dreou's resignation.

The constitution does not offer a way out of the present impasse. according to legal experts, because its wording on what to do in such a situation

## Passing into history of a French enigma

rançois Mitterrand. was one of the outstanding politicians of the post-war era. who dominated the French political scene throughout the 14 years of his presidential tenure of the Elysée palace. But Mitter-rand's chief legacy was his contribution to the construction of the European Union. and it is this which places him in the inner circle of the pan-theon of great European

statesmen. As leader of France. Mitterrand attained a charisma rising above party politics which earned comparison with that other towering Frenchman of the post-war era. Charles de Gaulle: but as a great European, he is in the august com-pany of Jean Monnet, Paul-Henri Spaak and Konrad

At the same time, however. the personal reputation which he will carry into the pages of history, and the legacy which be leaves behind for France, are wracked with ambiguity and contradictions.

He performed immense services for his country; but throughout his career he was deeply hated by political opponents, with an intensity going far beyond the normal antagonism of politics.

At one level he was a great political reformer: his measures to devolve powers to the regions, departments and communes, was possibly the most important, and certainly the bravest, departure from the deeply engrained history of the centralised French state. Yet at the same time he presided over a concentration of power in the presidential palace in Paris, which invited repeated and

'Just think: for as long as young people aged 15 to 20 have been aware of their country's politics, they have never seen anyone but me [in power]. In their place, I would be rather weary' - 1993

indignant comparison with the monarchs of the ancien regime. He was a lawyer with immense respect for constitutional niceties and forms of government. Yet at the same time, his administrations were associated with repeated scandals, with outrageous abuse of power and even with outright

At the personal level, no-one ever accused Mitterrand of financial corruption, let alone of money-grubbing. Yet his friendships included several people of dubious financial reputation, and he seems to have done nothing to prevent or repress the wholesale financial corruption to which his Socialist party abandoned itself.

Mitterrand patiently proved himself, during two decades. the master strategist of French

party politics. He virtually created the Socialist party, and built it up as an instrument of his will and the largest single political force in France. He neutralised, and in the end effectively stifled, the once-powerful Communist party. And he destabilised the natural majority of the conservative opposition parmate skill on their internal dis-

But he was so jealous of all possible rivals in his own Socialist party that he deliberately constructed the party as a gathering of warring clans. with the result that, as his power weakened towards the ing factions progressively tore each other apart.

If Mitterrand had been determined to ensure that he could have no strong successor, and to leave the Socialist party in the same state he found it, he would not have acted differ-

ently. Above all, perhaps, he always was, and he remains in political terms, an enigma.

commitment to the cause of European integration and reconciliation with Germany, it is virtually impossible to say what he believed in.

He started his political career on the nationalist right; he finally cane to power in 1981 on the strength of an alliance with the Communists and a programme assembled from all the most old-fashioned socialist recipes: but after two short years, he gave up virtually

## Great statesman of a new Europe who managed to inspire both love and hate

Socialist party to invent a new future for itself.

The comparison between Mitterrand and de Gaulle is almost unavoidable, but it is also paradoxical and double-edged. For many years Mit-terrand was a bitter opponent of de Gaulle, and he fiercely denounced de Gaulle's Fifth

Yet when he himself became president. he followed de Gaulle's example in many respects, not least in wielding absolute presidential authority in the fields of foreign policy and defence.

Mitterrand's European policy, however, was in stark opposition to that of de Gaulle. As a passionate nationalist, de Gaulle constantly asserted the claims of France against all

But Mitterrand did continue one important strand of de Gaulie's European policy: the close alliance with Germany. But he did so for entirely different reasons, and with entirely different results. For de Gaulle, the Franco-German partnership was a device for asserting French dominance over a Germany which was still only starting to recover international respectability; through friendship with Konrad Adenauer, de Gaulle thought he could slow the process of European integration.

But Mitterrand's purpose was quite the opposite: for him, Germany was a necessary partner for moving forward towards an explicitly federalist Europe, and Chancellor Hel-mut Kohl an essential ally in the process.

Mitterrand probably did more than any other French politician to convert his countrymen to the cause of Europe. The economic logic of this conversion persuaded the French establishment to accept the liberal economic principles of the single European market, and to turn away from its long tradition of protectionism and

This political consensus in turn appeared to have per suaded a large and consistent majority of the French people to acquiesce in Mitterrand's far-reaching federalist goals of economic and monetary union and political union.

The French referendum of September 1992, which took place at a time of unrelenting recession, produced only a paper-thin majority in favour of the Maastricht treaty; but the intense national debate which led up to the referendum had inexorably forced the leaders of all the mainstream political parties, including Mr Jacques Chirac of the Gauliists, to come out in favour of the treaty. Political parties had been manoeuvred into support-

ing it.

The one aspect of French pol icy where Mitterrand remained an effective prisoner of the Gaullist heritage was defence. He repeatedly proclaimed the need for Europe to acquire its

own defence identity.

During his second presidential term he launched some practical initiatives for European defence co-operation, both in the expansion of the Franco-German brigade into a potential European Corps. and in hints at the need for a European nuclear doctrine. Yet in principle he never shifted from an absolute insistence that the whole of France's defence policy, whether nuclear or conventional, must be totally inde-

This internal contradiction in Mitterrand's thinking on defence, between the European and the French nationalist. remained unresolved throughout his tenure of office, despite frequent initiatives to square

He attempted to graft a defence dimension onto the bilateral Franco-German partnership, and he urged the extension of the EU into the defence field.

Yet the seminal act of de Gaulle's defence policy, the removal of France from the military structures of Nato in 1966, remained an immovable centre-piece of Mitterrand's defence doctrine.

One probable reason for this double-track policy was the widespread belief that the long-standing French consensus of support for the national nuclear deterrent was conditional on a defence posture which stressed national independence. But whereas the French national nuclear deterrent had been invested by de Gaulle with the symbolism of French national greatness in the face of the Soviet menace.

**Prisoner to president** 







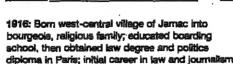
Eye-to-eye with marshal Petain, leader of Vichy France











1939-45: Serves in French forces, wounded, captured by Germans but escapes into unoccupied Vichy France, where he works with Vichy regime unit responsible for French prisoners in German camps, then active with the Resistance from late 1942 until

1946-58: National Assembly deputy for la Nièva

(near Dijon).

1959-62: Senator.

Mitterrand's defence policy, even after the end of the cold

Not the least remarkable fea-

ture of Mitterrand's career is that his creative years came

late in life, since he secured his

first presidential election in his

65th year. His previous career fell into two distinct phases,

neither of which appeared to promise the final chapter of

In the decade after the sec-

ond world war, when Mitter-rand was in his 30s, he was a

brilliant and precocious young

politician of the Fourth Repub-

lic, of ambiguous political affil-iation. who held ministerial

office on 11 occasions in a suc-

cession of different govern-

ments, including the presti-gious posts of minister of the

'I still believe in

the forces of

the spirit, and

I intend to be

always' - 1995

interior and minister of justice.

Republic in 1958, however, de

Gaulle's accession to power

ushered in a period of 23 years

of conservative dominance on

the French political scene, and

Mitterrand was effectively rele-

gated to a long period in the

He spent his exile assidu-ously attempting to build his

After the fall of the Fourth

with you

statesmanlike achievement.

1947-48: Minister for army veterans, then other ministerial poets.

1954-57: Minister of interior, then minister of justice.

credentials as a serious politi-

cal contender for the presi-dency; after he had succeeded

in driving de Gaulle into an

unexpected second-ballot run-off in the 1965 presidential elec-

tion, he was well on the way to

guaranteeing his status as the most plausible representative of the non-Communist left.

His primacy on the left

became unquestioned after he had taken over the leadership

of the emerging Socialist party

in 1971, and was further reinforced the following year when he forged an electoral

alliance and a joint programme

with the Communist party, the

first such socialist-communist

pact in France since the Popu-

This was the turning point, both for Mitterrand's career

and for the balance of forces on

the French political scene. For

Mitterrand had understood

that the moderate left in

France was condemned to

impotence so long as the voters

were forced to choose between

a collection of divided socialist

or moderate centre-left parties

and a large Communist party

of Stalinist rigidity on the

explicit alliance with the Com-

munists, he reasoned, could

the Socialists hope for an elec-

toral victory; but in such an alliance, the Socialist party

could draw votes both from the

centre and from the Commu-

nists. So it turned out; from a

peak of 22.5 per cent in 1967.

the Communist vote declined

steadily to under 10 per cent in

1986; whereas the Socialist vote

Only by negotiating an

extreme left.

lar Front of the 1930s.



1962: National Assembly deputy.

1985: Runs for presidency, with support of FSIO (precursor of Socialists) and Communists, receiving 44.8 per cent of vote against de Gaulle.

1965-71: Leads successive federations of left-wing political groupings.

1971: Forms modern Socialist party, serving as its first secretary for 10 years.

1974: Runs again for presidency, receiving 49.2 per cent of vote against Valery Giscard d'Estaing.

1978-81: National Assembly deputy

1981: Elected president, defeating Giscard d'Estaing with 52,2 per cent of the vote.

rose from 20.8 per cent in 1973

to a peak of 87.3 per cent in

Yet until the flowering of his

presidency, in the late 1980s, Mitterrand's personal standing

did not match his position as

party leader: during most of

the galley years. he was dogged by his reputation as a brilliant and Machiavellian pol-

On the subject.

of cohabitation

with the Right

'Like cats, we

sleep with one

itician, who was not necessar-

ily to be wholly trusted, and

whose career appeared to have been marred by some damag-

ing incidents and political faux

for having worked for the col-

laborationist war-time Vichy

regime during the brief period

between his escape from pris-

oner-of-war camp in Germany

and his engagement with the

Others blamed him for hav-

ing espoused the cause of

Algerie Française during the

Algerian war. And there

remains the unresolved and

murky melodrama of the

Affaire de l'Observatoire, in

which he was tainted by alle-

gations of having connived in a

phony assassination attempt.

Resistance.

Some critics reproached him

in 1986:

eye open'



1988: Re-elected president, defeating Chirac with 53.9 per cent of vote; calls parliamentary elections

1991-92: Negotistes with European Community partners the Maastricht treaty on European Union;

1996: Dies, aged 79, at Paris office he occupied since leaving power in May, 1995.

1986: Has to accept Jacques Chirac's conservatives in government after Socialists lose parliamentary

which return Socialists to government.

holds referendum on treaty, which just scrapes through; undergoes operation for prostate cancer.

1993: Appoints Edouard Balladur to head conservative government after Socialists lose

1994: Undergoes second operation.

But Mitterrand made his

most serious strategic blunder

during the evenements of May

attempted to take advantage of the mass protests against the

government of President de

Gaulle, by offering to take

Even after he became the

uncontested leader of the

French left, there were many who continued to doubt, dur-

ing the mid-1970s, that he

would ever quite make it to the

top, even as a prime minister under some neutral president,

let alone as a Socialist presi-

dent in his own right. So when he defeated President Valéry

Giscard d'Estaing in the 1981

presidential election, Mitter-

rand's victory was greeted with wild joy by the socialist

half of the country, in exulta-

tion that the conservatives had

finally been evicted from

this original opponent of the

Fifth Republic had himself

finally vindicated its legiti-

macy, by demonstrating the

possibility and the acceptabil-

ity of a transition from right to

left. Mitterrand was forced to

endure that proof in reverse

five years later, when the

Socialist party was defeated in

the 1986 general elections, and

he had to submit for two years

to conabitation with a Gaullist

prime minister, before his own

re-election in 1988 and the

return of the Socialists to gov-

ernment.

Yet the paradox was that

power in his place.

Mitterrand's original electoral programme. Very rapidly after his 1981 presidential victory. ised, mainly but not exclusively by the bourgeoisie and the conservative opposition parties, for his headlong intro-

'France is our country, Europe is our future' - 1992

duction of a long catalogue of old-fashioned and intemperate socialist nostrums, ranging from a sweeping programme of nationalisation, to increased public sector employment, higher public sector pay and earlier retirement for all.

tion of socialist aspirations proved what many of his critics had always claimed; Mitterrand might be a subtle lawyer. an impressive politician and a cultivated man of letters, but he knew nothing about

The vast expansion of state expenditure and popular purchasing power triggered a sharp acceleration of inflation. a runaway deficit of the balance of payments, and a headlong collapse of the currency. Within two years Mitterrand was forced to abandon the socialist economic programme for which he had been elected, and he never attempted to

The Socialist defeat in 1986 was a direct consequence of the partisan misjudgments of

This unrestrained gratifica-

economics.

return to it.

The change of course, to an

and monetary union and politi-cal union. To these momentous On May 8, 1995, speaking in Berlin on the 50th anniversary of the end of the

and irreproachable restraint, marked the beginning of Mitterrand's creative years of

European statesmanship. The new economic priorities because the control of inflation

and the improvement of

French competitiveness to match that of Germany: in

every year thereafter, until the

recession of the early 1990s, the

budget deficit was brought

down and the rate of inflation

finally squeezed below that of

So by a paradoxical reversal

of policy and fortune, it was a

Socialist president who ush-

ered the French economy into

integration with the rest of

Europe. He earned the respect

of the international financial

community for having success-

fully replaced a traditional

French strategy of competitive

devaluation with a strategy of

As a result, the gradual achievement of international

confidence in the French econ-

omy became the indispensable

condition for the credibility of

Mitterrand's new European policy, first with the Single

European Act negotiated in

1885-86, and in 1991 with the

Maastricht treaty on economic

a hard franc.

war, Mitterrand gave Germany its absolution: 'They [ordinary Wehrmacht soldiers] accepted the toss of their lives for a bad cause [Nazism], but their gesture had nothing to do with that. They

events, Mitterrand's waning years in the Elysée proved a more sombre epilogue. He underwent a first operation for prostate cancer in September 1992, to be followed by a second in July 1994, while his par-ty's political health suffered In the March 1993 legislative

country

loved their

elections, the combined Gaullist-Giscardian forces of the centre-right swept out of government a Socialist party whose economic policy was perhaps, in electoral terms, too rigidly in thrall to the austerity requirements of the distant goal of monetary union, and to whose perceived reputation for political corruption the president had contributed. Mitterrand reacted by distan-

cing himself from many in his party. This might have been a contributory factor in the suicide of his last socialist prime minister, Pierre Bérégovoy, a month after his defeat in the 1993 elections. But Mitterrand no longer felt so close to 2 party that in April 1993 came briefly under the control of his long-time rival, Mr Michel Rocard. The latter, however, came unstuck when be led the Socialists in the June 1994 European Parliament elections to their worst defeat since the 1960s, scoring only 14.5 per cent of the vote. The resulting political vacuum in the Social ist party returned to Mitterrand some role in deciding whom the party might field to try to succeed him in the Ely-

Weakened physically and politically, Mitterrand played a less compative role in his second cohabitation with a conservative government, partly because he picked the non-confrontational Edouard Balladur to head it. But Mitterrand was still far from a figurehead president in his last two years of office. Interfering little in domestic affairs, he continued to play a significant part in

foreign and defence policy. Nowhere was this more evident than in the continuance of his long partnership with Chancellor Kohl. This ensured that the Franco-German alliance remained the keystone of both countries' foreign policies. and enabled Mitterrand to build on his central achievement, his contribution to the transformation of the EEC into a broad Union with far-reaching federalist potentials.

See Editorial Comment Ian Davidson



### **NEWS:** ASIA-PACIFIC

## Politicians in rush to avoid top finance post

Steering housing loan bailout through parliament will be priority for new minister, writes Gerard Baker

ith just a few days to his intention to quit.
go before Mr Ryu. Mr Takemura has V taro Hashimoto's widely expected elevation to the prime ministership of Japan, members of the three coalition parties are engaged in a scramble for the top jobs in the new cabinet.

After his probable election on Thursday, Mr Hashimoto plans to construct a cabinet with representation from each of the three coalition partners. But there has been some-thing different and rather curious about the battle for jobs on this occasion. No one, it seems, wants to be finance minister.

The current reluctance of coalition members to volunteer for what ought to be one of the most attractive portfolios in the government of the world's second largest economy is understandable. The vacancy comes with one of the most unattractive immediate duties: the need to steer the politically explosive housing-loan bailout plan through parliament.

The bailout, at a cost to the taxpayer of more than Y685bn (£135bn), is deeply unpopular. It will be fiercely opposed by the opposition and even by some members of the coalition parties; it may yet require much political bloodletting before it is allowed to pass into law as part of the fiscal 1996 budget by the end of March. So it was that politicians and party officials spent the weekend in an especially lethal

game of pass the parcel. Within hours of Mr Tomiichi Murayama's resignation as prime minister last Friday, the current incumbent at the finance ministry, Mr Masayoshi Takemura, announced

Mr Takemura has already come in for criticism over the bailout plan, and seems to have been only too pleased to take the opportunity to spend more time with his New Harbinger party, the smallest member of the coalition. But Mr Takemura's depar-

ture presents a serious political problem for the Liberal Democratic party of Mr Hashimoto. It is the largest party in the coalition, but it suited the LDP to have one of the smaller par-

ties take the finance portfolio.
The LDP is especially vulnerable on the question of respon-sibility for Japan's financial woes, because it was successive LDP governments in the 1980s and early 1990s that pur-sued the policies and permitted the administrative negligence that allowed the bubble economy to inflate out of control.

It was in that period that reckless lending by the hous-ing loan companies, or jusen, sowed the seeds of their collapse last year.

With Mr Takemura going, the LDP's favoured solution reins. LDP strategists argued the Social Democratic party was the only party with a clean political record on the jusen question, since it had not held office in the bubble

An SDP finance minister would therefore be in a stronger position to whip the legisla-tion through, and would also be more likely to succeed in bringing along the recalcitrant members of his own party. Briefly, Mr Wataru Kubo,

SDP secretary-general, was flagged by some LDP officials for the job. But the SDP leader-ship saw the danger. "We will accept any job in the cabinet except that of finance minisan SDP official was quoted as saying.

The SDP's popularity has plummeted in the past two years, and there would be few surer ways of reducing it furcated in the jusen mess. That



appeared to leave the LDP with no choice but to grasp the net-tle. But who would take on the unenviable job? It needed to be someone of seniority and stature commensurate with the delicate nature of the post, but again there appeared to be few willing victims.

One Sunday newspaper reported that Mr Seiroku Kajiyama, a former secretary-general of the party, had been

prevailed on to step up to the plate. But yesterday he too refused. The next in line appears to be Mr Hiroshi Mitsuzuka, also a former LDP sec-

retary-general.
Mr Hashimoto himself, who was finance minister from 1989 to 1991, is under increasing attack for his own role in the jusen débacle. During his term of office, the ministry made a number of crucial errors,

including ordering leading banks to cut property-related lending while leaving the jusen

free to carry on with theirs.
In an attempt to secure sup-

port for the bailout, the coalition yesterday reaffirmed its commitment to investigating the causes of the mess and to pursuing those deemed responsible. It is a promise that may yet come back to haunt Mr Hashimoto.

### CURRENT ACCOUNT SURPLUS FALLS LESS THAN ECONOMISTS HAD EXPECTED

Japan's politically contentious current account surplus shrank for the third month in a row in November,

providing more evidence of its growing appetite for imports, William Dawkins

The surplus declined by a less than expected 36.5 per cent from the same month the previous year, to \$7.01bn, according to preliminary figures from the finance ministry. Economists had expected the surplus to fall further, on average to about \$6.6bn.

But they were surprised by a smaller than expected shortfall on the services account of \$387m, less than half the

\$804m services deficit in November

A sharper than expected rise in investment income more than outweighed an increase in the deficit on foreign travel, said ministry officials. The deficit on the long-term capital account narrowed sharply, from \$17.6bn to \$8.9bn over the same period, caused by increased buying of foreign bonds by Japanese investors.

The surplus in manufactured trade, meanwhile, dropped by 24.3 per cent year-on-year to \$8.28bn. Exports rose by a mere 1.4 per cent to \$33.87bm, a sign of the lack of growth in Japan's

main foreign markets. Within this, car exports plunged by 18.3 per cent and communications equipment by 14.4

Imports continued to race ahead, by 13.9 per cent to \$25.6bm, despite the weakness of Japan's domestic

economy. Purchases of foreign goods were distorted by an unusually large increase in aircraft imports. But the underlying trend, as in previous months, is for continued growth in imports of manufactured goods, such as computers, imports of which nearly doubled; office equipment, where imports rose by 83 per cent and electronic components, said the

The rise in imports is a sign of a change in Japan's industrial structure, as well as the price advantage accorded to foreign goods by the yen's strength, argued economists in Tokyo.

The growing number of Japanes companies to replace local production with imports from low cost overseas plants suggests that the surplus will continue to decline even if the yen weakens substantially, said Mr Masaru Takagi, chief economist at Fuji Research Institute.

## treasures on tour

By Laura Tyson in Taipei

Protests have thrown into jeopardy a rare tour of priceless Chinese artworks in the US set to begin in March, in what would be the first such overseas exhibition in more than three decades.

Writers, artists and politicians demonstrated outside Taipei's National Palace Museum at the weekend, charging that some of the works were extremely fragile and could be damaged during the tour. Protests centred on 27 paintings and calligraphy from the Sung and Yuan dynasties (960-1368AD), "national treasures" displayed for 40 days once every three years and not permitted to tour in Taiwan.

Mr Chin Hsiao-yi, the museum director, was asked to appear before the legislature yesterday. Mr Chin had earlier said he would refer the matter to Taiwan's cabinet for a final decision. He asked that the Control Yuan, a high-level government watchdog agency, investigate allegations that the motive for the tour was to enhance Taiwan's diplomatic

The tour is set to run for more than a year, in New York, Washington, Chicago and San Francisco. The last time the museum allowed artworks to go overseas was in 1961, when the same collection was shown in the US.

in the past, Taipei would not allow pieces from the museum collection to travel overseas for fear Beijing might try to seize them, using the claim they "stolen" from the mainland. Under an agreement signed with New York's Metropolitan Museum of Art after three years' negotiations, a total of 475 works (145 master-pieces of painting and calligra-phy and 330 antiquities) will be

included in the tour. The National Palace Museum houses the world's biggest col-lection of Chinese art. The works were brought to Taiwan by the Nationalist government before the communist takeover

## Taiwan protest at UK 'to back HK after handover'

in Hong Kong

Mr Malcolm Rifkind, UK foreign secretary, yesterday pledged Britain would continue to stand up for Hong Kong's interests after its transfer to China next year.

Mr Rifkind indicated that

Britain's "special obligation" to Hong Kong meant it would offer refuge to Hong Kong political dissidents if needed. He also was "very willing" to look at legal avenues, such as the World Court, if China breached the 1984 Sino-British Joint Declaration, the treaty

which provides the legal basis for Hong Kong's reversion to China in 18 months. In a 75-minute session of see Mr Jiang Zemin, state pres-

graduate of Harvard Business

school. But it has been the

the Singaporean approach. It is

more disciplined and it is

The township, which is

located next to the (almost completed) Nanjing-Shanghai

highway and is less than two hours from Shanghai port, is the only economic zone in

China majority owned by a for-

eign government. Mr Lee Hsien

Loong. Singapore's deputy

prime minister, and Mr Li Len-quing, Chinese vice-premier,

have agreed to meet annually

based upon social order."

questions before Hong Kong's Legislative Council (LegCo), he sought to counter the impression of Britain's irrelevance in Hong Kong affairs.

But, in applying increased pressure to Beijing, he made it plain Britain's only means of achieving its aims were those of persuasion. "I cannot suggest to you we have a physical

Mr Rifkind indicated that he would warn China's leaders on the outlook for Hong Kong. He had detected "significant concerns, genuine problems of confidence" and "genuine uncertainty" about the future. The foreign secretary travels

to Beijing today to meet China's leadership. He is due to

ident, Prime Minister Li Peng, Mr Qian Qichen, foreign minis-ter, and Mr Lu Ping, head of

Hong Kong affairs. Not since Mr John Major, the UK's prime minister, travelled to Beijing in 1991 has a British politician been received by so many senior leaders, an indication Beijing wants better relations. Mr Rifkind dismissed suggestions his meetings might be overshadowed by a

UK television programme about orphanages in China. In LegCo, he made it clear Britain did not feel obliged to take Vietnamese boat people still left in Hong Kong at the end of British rule. He told leg-islators the UK would do its best to see an estimated 22,000

boat people at present in Hong

up to Hanoi. "It is a Hong Kong problem and comes within the concept of auton-

The foreign secretary's comments angered legislators who said that in 1979 the British government had forced Hong Kong to become a refugee colony for the Vietnamese. The Beijing, which regularly calls on London to assume responsi-bility for the boat people in the event all are not repatriated by

In none of Britain's diplomatic contacts with China had Beijing said it had accepted a recommendation to water down the Hong Kong Bill of Rights, Mr Rifkind added.

## Suzhou offers Singapore-style gate to the Chinese market

Development zone draws on island's formula for economic success

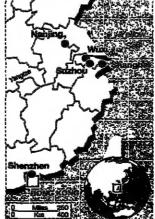
t Jurong town in Sing-apore a missionary zeal pervades the local corof mainland China in 1949. poration's headquarters. The 63 sq km industrial zone, feted by Singapore as the island state's recipe for economic development, is cloning itself to create what has widely been dubbed "little Singapore" in SALE

Described by Singaporean officials as a "software transfer" programme, the island state's government is setting  $33\%_{\mathrm{to}}\,50\%$ up a US\$20bn replica of Jurong at a 70 sq km joint Singapore-Chinese township in Suzhou, 110km west of Shanghai.
Alert to Chinese sensitivity
on questions of economic sov-

ereignty, government officials off original prices discourage the use of the term "little Singapore". Investors at the Suzhou industrial park, on selected however, which was launched in 1994 and has attracted US\$1.4bn investments to data, say it is explicitly modelled on merchandise its Singaporean parent. "Singapore is the last of the from our men's four little dragons' to invest in China," said Mr Zhang Xin

collections

19 Old Bond Street London 0171 493 4468



to monitor the township's progress. Officials on both sides say that the zone's gov-ernment-to-government imprimatur is the firmest guarantee of foreign investor confidence.

We know that when we have paid for our business licence and for our land use rights in the township there will be no unexpected hic-cups," said Mr Laurie McColl, chief executive of RJR Nabis-Sheng, mayor of Suzhou and a co's biscuit plant in Suzhou. most thorough and rational of "Elsewhere in China hidden all the dragons. We look at costs' tend to crop up just Singapore and then at Hong when you think the whole thing's been signed and Kong's zones in southern China and we say we prefer

The township, which will eventually have a population of 600,000, has launched an aggressive drive to persuade multinational companies with regional headquarters in Singapore to choose Suzhou or Wuxi - a smaller Singaporean industrial park 50km further down the Yangtse valley - as their base in China. So far more than 40 companies, including Seagate, Siemens, Sumitomo Electric and

RJR Nabisco, have responded

to the offer. Many of these companies have also set up production plants on the Indonesian island zones of Bintan and Batam facing Singapore which are under the joint management of the island state. Singapore is also in negotiations with the government of Vietnam to set up a similar industrial zone near Ho Chi Minh City in the south. "The Suzhou industrial township is merely the biggest Singaporean joint venture in a series of industrial parks around the region," said Mr

Lim Swee Say, managing director of the Economic Development Board in Singapore. "We are deliberately regionalising our manufacturing operations in order to remain competi-The Suzhou authorities

admit that the capital costs of installing reliable power and water supply in the zone as well as training Chinese officials in Singapore means that the Suzhou township is more expensive than other economic zones around China. Suzhou authorities argue, however, that foreign investors prefer the reliability of the Singaporean administrative machine to the often chaotic approach found elsewhere in China.

Chinese officials, including Mayor Zhang, who was appointed to run Suzhou by the state council in Beijing, say that the Chinese government is monitoring the industrial township closely with the view to replicating the formula elsewhere in China. Government officers associ-

ated with the project are fond of repeating a quote from Mr Deng Xiaoping, China's octoge-narian leader, made on a visit to Shenzhen (the fast growing zone on the border with Hong Kong) in 1992. "Singapore

well-managed. We should tap their experience and learn how to manage better than them. he said. Mr Deng's remarks were widely interpreted as a veiled criticism of Hong Kong's laissez-faire system. Singapore's more integrated

and state-led approach to economic development is reflected in the ownership structure of both the Suzhou and Wuxi industrial parks in the Yangtse basin. Most of the island state's leading government owned corporations, including Singapore Technologies Industrial Corp and Jurong Town Corporation have a stake in the joint ventures. In both cases the Chinese municipal authorities retain 35 per cent ownership.

This is an experiment which will not fail," said Mayor Zhang. "Mr Lee Kuan Yew [Singapore's senior minis-ter] himself has said that Singapore would view it as a personal failure if the industrial park did not succeed. We take this to be a sign of absolute confidence in the venture."

Whether foreign investors show as much confidence in the Suzhou township as Betjing and Singapore is another matter. Companies that have already invested in the two industrial parks, however, say that the proliferation of various technological and economic zones throughout the country means that zones are increasingly competing on quality of management rather than cost

Multinationals accustomed to the Jurong Town Corporation's dirigiste management style in Singapore say that they made their choice when they moved to the island state.

Edward Luce

ASIA-PACIFIC NEWS DIGEST

## Indonesia raises minimum wage

Indonesia will raise its basic minimum wage by an average 10.63 per cent nationwide from April, two percentage points higher than the 1995 official inflation rate of 8.64 per cent. Mr Abdul Latief, manpower minister, urged workers not to react negatively to the increase, adding he hoped a "more meaningful" rise could be introduced in 1997. Last year's increase averaged 18.6 per cent. The national average wage is Rp4,073 (\$1.90) a day against Rp 3,711 in 1995. "The rise is the maximum which can be reached at this moment," Mr Latief said, referring to the government's attempts to avoid the economy overheating and to promote non-oil exports.

Last year, strikes and labour riots occurred around the country as workers protested against employers they alleged were not paying the new minimum wage. "Workers have the right to strike but I ask them not to take such action, but to consult beforehand with the leadership of companies," Mr Latief said. "I also ask the leadership of companies to understand workers' requests". Manuela Saragosa, Jakarta

### Beijing brewer takes over rival

The advance of the concept of bankruptcy in China moved a step forward after Beijing Yanjing Beer Group completed the first takeover in China's capital of a debt-ridden state enterprise. Yanjing Beer, which produces Beijing's most popular beer, agreed last September to acquire its bankrupt competitor. Huasi Beer Group, and to pay off its debts in return for taking over its property. "We are both state-owned," said Mr Ding Guangxue, Yanjing manager, "This does not mean we do not have to pay for its assets. We are paying off its debts as a way of buying its assets." Yanjing began production from Huasi's plants on Saturday after a three-month restructuring. It agreed to take on all Huasi's

### Indian red tape criticised

India's state appointed Planning Commission has criticised the government's implementation of economic reforms begun four years ago, saying foreign investors still need to fight through too much red tape. "Even after four years' reforms, a private investor has to secure at least 39 clearances to roll a project, the Economic Times on Monday quoted a mid-term review by the commission as saying. "The government should concentrate on paring the revenue deficit rather than reducing the fiscal deficit. Once the revenue deficit is tamed, fiscal deficit will be taken care of." The fiscal deficit has been independently forecast by various trade bodies at around \$23bn in the year to March, higher than the government projected figure of \$18bn.

AFP, New

### Strike idles Bangladesh business

Bangladesh was virtually paralysed on Monday when a 48-hour general strike called by opposition parties took hold across the country. No transport except rickshaws plied the streets. Trains stood idle and most ferries stayed at anchor. Airport officials said domestic and international flights were likely to be cancelled or delayed. Most offices and busines were closed. Ministers and senior bureaucrats were escorted to work by police. The country's main port of Chittagong was paralysed but the other port at Mongla was partly operating, officials said.

■ Taiwan's trade surplus in December last year was US\$1.29bn, up 73.1 per cent from the same period a year ago, the finance ministry said. The trade surplus in the whole of 1995 was US\$8.12bn, up 5.4 per cent from 1994. Reuter, Tuipei ■ China collected Yn69.87bn (\$8.4bn) in customs duties, value added tax and consumption taxes on imports in 1985, the official People's Daily said yesterday. The official target was

### **ENERGY TRADING SOFTWARE**

Request for information, closing 26 January 1996

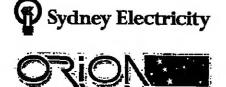
Information is requested from organisations able to provide (in part or whole), a suite of integrated, yet independent, modules that support the energy trading business within our organisation in a flexible, adaptable and cost effective manner.

It is envisaged that the system(s) will support energy trading in the following areas:

- Sales contracts and pricing,
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A document outlining requirements and further information can be obtained by contacting

Cerrianne Yeend +61 2 269 7268 or +61 2 269 7275 (FAX)



## Shutdown backlog delays US visa applications

By Richard Adams

There were long queues and delays yesterday for those seeking US visas as embassies reopened after a threeweek shutdown.

Bad weather prevented federal employees returning to work in Washington but embassy staff around the world were back at their desks after the interim budget deal last week by

Congress and the White House. But the long shutdown, the result of

Guatemala

poll race

an impasse between the White House and Republicans in Congress over the federal budget, will mean long waits for those needing to work or study in

The US embassy in London turned away all applicants without previous appointments yesterday, while its telephone appointments service (a premium-rate line) was busy all day. An embassy spokesman said all current appointments would be valid, while those cancelled during the

enforced closure would be rescheduled. No new appointments are available before the start of next week. Mr Andrew Ferris, a British student waiting to renew his visa, said he was

told by embassy staff: "We hope people will complain as much as possible so Congress gets to hear about this." The interim back-to-work formula, which restores funding for some fed-

eral services, is to expire on January 26. After that, a broader budget agreement or a further stopgap measure would be needed. So, embassies may close again before clearing the current visa logjam.

In Germany, where US officials deal with 8,000 applications a month, there were queues in Bonn and Berlin. In Bonn, an embassy spokesman said there were queues outside, but that it was "too cold for fights to take place". Branilians wanting to travel faced long delays. In São Paulo, applicants

began to queue on Saturday and the line stretched around two city blocks

In Turkey, potential applicants were asked by the embassy in Ankara to wait a week, allowing staff a chance to clear the backlog.

by vesterday morning.

Two hundred hardy South Korean applicants were waiting in sub-zero temperatures outside the embassy in Seoul yesterday morning.

But no delays were reported at the Tokyo embassy, where all applications were cancelled when the US

## Arzú leads | Argentina tackles 'Wal-Mart effect'

David Pilling finds that keen competition and low growth are raising unemployment

t is already being called the "Wal-Mart effect". The Pro-business candidate Mr recent arrival of the US Alvaro Arzú edged into the discount retailer, in a year of lead yesterday in Guatemala's sharp recession, has encapsupresidential election, ahead of lated two important trends in his populist rival Mr Alfonso the rapidly restructuring Argentine economy: industrial Portillo, Reuter reports from

Guatemala City. With more than 90 per cen of the vote counted officially after the poll on Sunday, Mr Arzù led with 51.84 per cent, to 48.16 per cent for Mr Portillo. The latter is seen as the front man for the former military dictator, General Efrain

Rios Montt. Only 37 per cent of eligible Guatemalans voted in the second round run-off, kept away by bomb threats, dirty tricks and a disillusion with both

Mr Arzú began unveiling his plans for government yesterday, with promises to rein in the powerful army and respect buman rights.

"We will not allow the army or any other nucleus of power in the country to act beyond their boundaries and the role for which they were created," he said. "The government we head will have absolute respect for human rights." He said his National

Advancement Party (PAN) would immediately introduce a 180-day plan to tackle the soaring crime rate, a main concern of voters.

Mr Portillo, a lawyer and economist, said he was going to his native province of Zacana to drink beer with his friends. "We will play a constructive role in opposition. We had the whole system won the presidency."

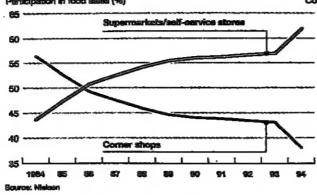
concentration and deflation.

"How much is that?" is not a phrase one hears often in Buenos Aires. Most Argentines, whose sense of monetary value has been distorted by half a century of high inflation and an overblown sense of their own wealth, are not habitual comparative shoppers.

That is, until now. Last year's credit crunch, which caused gross domestic product to drop by an estimated 2.5 per cent, coupled with record unemployment, has made Argentine consumers very cautious. In 1995, after a four-year shopping spree spurred by the 1991 slaying of hyperinflation. demand dropped an estimated

5.4 per cent. The opening last October of the first Wal-Mart had bargainhunters galore to see whether the new store could beat the prices of its rivals in Argentina, Carrefour of France and Jumbo of Chile. The phrase "price war" entered the country's conversation. Now automakers, which for

years have sold overpriced cars on a captive market, have reacted to plummeting demand by slashing the prices of new cars by up to 40 per cent. Rents have dropped by as much as a quarter, while leaflets offering discounts on haircuts to steak dinners litter the pavements. Cabbies say customers now ask for their change, no longer prepared to see their fare Argentina: shopping around Participation in food sales (%)



rounded up to the nearest peso. Wages, too, have been falling. In the public sector, the federal government - hit by declining tax revenue - cut the salaries of better-paid employees by up to 15 per cent. Private companies, such as the automaker Ciadea and Aerolineas Argentinas, the flag-carrying airline, have trimmed pay packets or demanded longer working hours for the same money.

Consumer price inflation fell to 1.6 per cent in 1995, a year with four months of negative inflation. When prices fell by 0.4 per cent in March, that was the first deflation in 20 years. The price squeeze came despite very high commodity prices and the fact that value-added tax was raised by 3 percentage points. With those factors taken out says Mr Pedro

Lacoste of the Alpha economic consultancy, deflation of 2-3 per cent occurred in 1995. He believes that consumers will remain very reticent in 1996, forcing further price cuts. He predicts that, despite a modest recovery in demand. consumer prices will fall by about 1 per cent.

Deflation, with productivity gains estimated by Mr Lacoste at 6 per cent a year since 1991, are helping to make Argentine products more competitive abroad. Last year, exports grew by about 30 per cent and there should be a further rise of more than 10 per cent this

But deflation brings dangers of spiralling recession, as consumers delay purchases. Most economists are predicting, at best, very modest growth of about 2 per cent this year. Also, tumbling prices are not positive for the financial sector, reducing the value of a bank's portfolio and making debts harder to collect.

There may be difficult consequences of a second Wal-Mart effect - "part of the phenomenon of economic concentration" that has swept through

Argentina since it liberalised its economy in the early 1990s, says Mr Fernando Navajas, of

1990 91 92 93 94 95" 95"

ser price imizatos (arexas! % change)

the FIEL economic think tank. Argentine industry had become very fragmented after half a century of protection. Small factories turned their hand to making consumer and industrial goods. Quality and price were not of great importance in a market with little outside competition and pricedistorting inflation.

In the retail sector, "there was an overabundance of small shops," says Mr Carlos Paciarotti, director of institutional relations at the Disco supermarket chain. "Anyone could be a butcher, a grocer or a baker. This can't go in a country that's trying to become serious and developed."

The rise of supermarkets in the past decade, and especially in the last four years, has put tens of thousands of small shopkeepers out of business. In 1984-94, the participation of supermarkets and self-service say.

stores in total food sales rose from 43.6 to 62 per cent, according to one study. The trend was almost certainly acceler-

ated last year. "Argentina is changing its course, its history," says Mr Paciarotti. "In this transformation, there are those who are left by the wayside and those who benefit. It's not a question of sentimentalism but of economic reality."

Mr Navajas says supermarmalisation of the Argentine economy." Big supermarkets pay taxes; small shopkeepers generally do not, he says. From the fiscal perspective, such concentration brings

speciacular results."

Greater efficiency and lower prices are also yielding high unemployment. In the past four years, as inefficient businesses have been weeded out, the jobless rate tripled to 18 per cent before edging downwards. For decades, Argentines had taken near-full employ-

ment for granted. Mr Eduardo Duhalde, the powerful governor of Buenos Aires province, believes that productivity gains can be too much of a good thing. In a recent speech, he advocated the abandonment of job-destroying machinery and the return to the pick and shovel to get Argentines back to

But Mr Lacoste says: "Competition, concentration and reduction of prices" will pre-vail. "We're still in this wave. Whether, in two or three years time, we will slow the process implications, it is too early to

AMERICAN NEWS DIGEST

## Strong growth for Brazil cars

Brazil's car industry yesterday announced another record year and industry leaders predicted further growth this year to confirm the country's position as one of the fastest growing car markets in the world.

Domestic sales increased 13 per cent to 1.36m vehicles, while total production, held back by sluggish exports, increased 3.4

Mr Silvano Valentino, president of the Brazilian vehicle manufacturers' association, predicted further growth of 5 per cent for the domestic market this year and a slight recovery in exports to put total production at 1.7m-1.9m units. This would mark the sixth successive year of growth for the industry, whose production has increased about 80 per cent since 1990.

Production is expected to rise further towards the end of the

decade as several new car plants come on stream. The industry remains confident of increasing annual output beyond 2m units by 2000.

The two black spots were exports, affected by the economic slowdown in such markets as Argentina and Mexico. and agricultural machinery, where domestic sales fell by 50 per cent following a sharp recession in the farm Angus Foster, São Paulo

### Mexico 'recovering'

Mexico's economy "has begun to recover", according to Mr

mexico's economy "nas oegun to recover". according to Mr Jean-Claude Paye, secretary-general of the Organisation for Economic Co-operation and Development.

On a short visit to the country, he predicted that, despite a difficult first quarter, Mexico's gross domestic product would grow by 3 per cent this year, while the inflation rate would be 20 to 30 per cent.

The Mexican economy is thought to have contracted by some 7 per cent last year after a devaluation of the currency, but Mr Paye said that he took heart from recent upward trends in unemployment, private consumption and Daniel Dombey, Mexico City

### Trinidad ex-PM under pressure

Mr Patrick Manning, the leader of Trinidad and Tobago's opposition People's National Movement, is under increased pressure to resign after a rebellion led by the party's three deputy leaders. They are unhappy with his handling of the general election last November.

Mr Manning, then prime minister, called the election a year before it was due. He was forced into opposition after the United National Congress and the National Alliance for Reconstruction joined forces to form a government with a two-seat parliamentary majority.

Mr Manning is refusing to resign. PNM officials say the rift caused by the resignations of his three deputies could split the

### Longer UN stay in Haiti

A UN multinational force which has been assisting local police in Haiti is likely to stay after its current mandate expires at the end of next month, following a request to the UN by Mr Repé Préval, Haiti's president-elect.

The size of the force, now 6,000, will be reduced, however, as the US contingent of about 2,000 has already started to pull out. Mr Préval's request went to UN officials at the weekend. It followed indications over recent months that Haiti's new civilian police need more training to deal with sporadic street violence. If the UN agrees to the request, the force will stay until the end of August. Canute James, Kingstor

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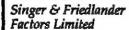
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Company brochure/profile
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4) Names and addresses of two referees Applications should be made to the Administration Manager, Manchester Airport Plc, Manchester M90 1QX by Friday 19th

### BUSINESSES FOR SALE

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### **Meri-Mate Limited & Pennon Limited** (In Receivership)

Manufacturer and supplier of plastic soft bottles and soft drinks located in Dundee.

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Further details may be obtained from, and all offers and enquiries should be directed to, the Joint Receiver, Alan D.J. Amoore, CA, KPMG, 37 Albyn Place, Aberdeen AB9 1JE. Tel: 01224 591000. Fax: 01224 590909.

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Principle Features Include:

- · Estimated turnover of £3.2 million
- Freehold and leasehold sites at Rochester and Chatham
- · Specialisation in handling and distribution of paper and timber
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For further details please contact The Administrative Receiver, John Neil Harrison, at Harrison Associates, 43 South Street, Reading, Berkshire RG1 4QU

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ASAT has obtained loans from the International Bank for Reconstruction and Development (BRD) and the European Investment Bank toward the costs of the Antalya Water Supply and Sanitation Project, which involves a major capital th-ent at present in the case of sewerage). The project also provides for ne Institutional arrangements involving private sector participation in the f management and operation of the services. The services to be provided by the opwill be financed by the revenues of the water supply and sewerage system. The rvices lought will melade:

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- Billing and collection of charges for water and waste water services and, possibly billing of charges for solid waste collection and waste disposal. 3. Approximes with the development of asset records.

The contract will be let through international competitive bidding, it is expected that bids will be my ned in the first quarter of 1996. sperators who have previous experience of similar assignment

aze are invited to proqualify for this assignment. Evaluation will be based on compactors' experience, capacity and financial sta with particular emphasis on experience of similar work in comparable locations. foint ventures between foreign and domestic firms are permitted, but are not

Prequalification forms and further information may be obtained on payment of charge of USSSOU to the account of ASAT Genet Moduriugu Vakiflar Banka Sararmol Subesi Account No: 1070 Antalya Turkey, Please present your proof of payment and a letter requesting the documents in person, by mail or by fax to:

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Facsimile 0171 489 6291 For the attention of Pommy Sarwal

An Information Memorandum will then be provided. This will include the Authority's Objectives for Sale together with details of the sale process. Parties will have until 5.00pm on Tuesday 6 February 1996 to submit Indicative Offers after which further information will be made available to shortlisted prospective purchasers to enable them to submit a Final Offer.

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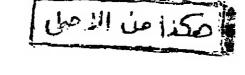
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## industry posts for diplomats

The UK government has defended its practice of encouraging certain diplomats and civil servants to take up nonexecutive directorships in the private sector where their expertise could be relevant.

The issue provoked controversy after it emerged that Mr Andrew Green, head of Middle East policy at the Foreign Office and ambassador-designate to Saudi Arabia, is on the board of Vickers Defence Systems. The company is a ubsidiary of Vickers, which is bidding to supply Challenger tanks to Saudi Arabia.

Mr George Galloway, the opposition Labour MP who has led criticism of the British government over its policy in Saudi Arabia, said he was writing to Mr Malcolm Rifkind, the foreign secretary, to protest strongly over Mr Green's involvement with Vickers.

The MP said he wanted an end to the "double hatting" of diplomats in such sensitive areas as defence and full publication of the rules governing public servants' involvement

However, a Foreign Office spokesman insisted the the Vickers board was per-

policy of encouraging the civil rvice to offer skills to private industry. He said added one other senior diplomat, and over 20 senior figures in other civil service branches, were combining their public-sector duties with non-executive directorships in the private sector. The number of diplomats who combined active duties

The Foreign Office said Mr Green had taken up his directorship in spring 1994, around the same time as he took charge of the Middle East department, but he would give up the Vickers job before heading for Riyadh.

with directorships had been as

high as six.

Mr Galloway said he remained unimpressed by the justifications offered by the Foreign Office. Meanwhile a well-placed observer of British policy in the Middle East said Mr Green's appointment to Vickers followed complaints that the Foreign Office was too remote from industry's needs. Sir Michael Alexander, former UK ambassador to Nato who now works at the investment bank Wasserstein Perella, said temporary secondments from the Foreign Office were common, but "it wasn't the practice" in his career to

hold both functions at once.

### Asylum offer irks **Dominica opposition**

By Canute James in Kingston and Roula Khalaf in London

The opposition in Dominica has rejected an agreement between the Caribbean island government and Britain to accept Mr Mohammed al Massaari, the Saudi dissident, saying it would harm relations with Saudi Arabia.

Mr Brian Alleyne, the opposition leader, said Mr al Massaari's presence on the eastern Caribbean island would be "unwise," and could "embarrass" the country

However, Mr Edison James, the prime minister, said there was no cause for concern and that the offer of asylum would not upset any possible development of relations with Saudi

Mr al Massaari, who had sought political asylum in the to leave Britain when his application was refused. Mr al Massaari contends that his safety would be at risk on the island and that he would be unable to ated would help him find a practice his religion. He was sanctuary.

report on January 19 for depor tation to Dominica.
The prime minister said he

had been assured by the British government that Mr al Massaari was not involved in any criminal or terrorist activities, either in Saudi Arabia or

Mr James also rejected oppo-sition suggestions that his goverument was the beneficiary of a "deal" with Britain, whereby Dominica would receive aid in return for accepting Mr al Mas-He said the move had been

initiated by Britain, which asked whether the island's government would consider an application from him for asylum, "should he so request" Mr al Massaari said at the weekend that he was unlikely to end up living in Dominica. He is appealing against his for asylum in other countries. He said that the flurry of publicity surrounding his case and the public outcry it had gener

## Britain defends US troops offered to guard Golan

By Julian Ozanne in Jerusalem

Mr William Perry, US defence secretary, yesterday said that Washington was willing to station American troops on the Golan Heights to guarantee a peace treaty between Israel and Syria.
"If the peace agreement

between Israel and Syria is reached...and if that calls for a peace monitoring force in the Golan heights and if both Israel and Syria request the US to participate in that, we are prepared to do it," Mr Perry said during an official visit to Syrian-Israel peace talks. Israel mon Peres that the two sides has insisted that once it withdraws from the Golan Height in return for full peace with Israel it should retain an early warning capability on the strategic plateau. But Syria has firmly ruled out the possibility of Israeli troops remaining on the Heights after implementation of a peace agreement. US troops might provide a compromise acceptable to both

Israeli peace negotiators who returned to Israel at the weekend from talks with their Syr-

The US offer bridges a gap in have told Prime Minister Shilast week. Mr Uri Savir, chief Israeli negotiator, told Mr Peres that the Syrians had made their first firm commitment to a full vision of peace including the opening of diplomatic missions, trade, regional economic relations and tour-

> Mr Savir also reportedly told Mr Peres that Syrian President Hafez al-Assad was interested in reaching a peace agreement before Israeli elections scheduled October 29 and agreed with Israel that an Israeli-Syr

the basis for a regional peace agreement which would include most of the Arab

Mr Warren Christopher, US secretary of state, is expected to arrive in Israel tomorrow to undertake a shuttle mission between Damascus and Jerusalem to thrash out an agenda for further talks. Mr Christo-pher is expected to focus his diplomatic efforts on persuading Syria to increase its negotiating delegation to include a senior military official and a senior economic official to allow both sides to start rity arrangements and economic relations.

● The US has pledged \$200m over five years for the Arrow project designed to intercent incoming missiles. Much of the Arrow's \$500m initial development cost was approved in the 1980s as part of the US Strategic Defence Initiative.

Its development was accelerated after Iraqi Scud missile attacks on Israel during 1991. Gulf war. Israel said a test launch of the missile last July had been successful and it could be operational within

## security chief resigns

Israeli Prime Minister Shimon Peres yesterday accepted the resignation of the head of Israel's security service. Identified only by the Hebrew initial Kar, the Shin Bet chief stepped down two days after the death of a Hamas militant, Yahya Ayyash. No one claimed responsibility for the death of Mr Ayyash, who Israel said planned a series of bombings that killed almost 80 people since 1993. But few Israelis or Palestinians doubt the secret service was behind Friday's killing, an assassination which involved sophisticated technology and good intelligence.
The killing of Israel's most
wanted Palestinian has llowed the chief of the Shin Bet security service to resign

### nation of former prime minis-ter Yitzhak Rabin. Foreign FT man held

with honour in Israeli eyes,

two months after the assassi

in Nigeria Diplomatic efforts were continuing last night to secure the release of Mr Paul Adams, the Financial Times Nigeria corre-spondent, who has been detained since Thursday by the country's State Security Ser-vice. Mr Adams was arrested on Thursday morning in Borl, the main town in the oil-produ-cing area of Ogoniland. He was then taken to Port Harcourt, where he is now being held. Mr Adams was on a report-

ing visit to the region, where against pollution by the oil industry, as well as demands that a greater share of oil revemue go to the local Ogoni peo-ple. Nine Ogoni leaders, includ-ing the writer Ken Saro-Wiwa, were executed in November after being found guilty of murder of local chiefs. An official from the British High Commission in Lagos flew to Port Harcourt yesterday for a 30-minute meeting with him Foreign Staff, London

### G10 in private sector plea

G10 central bankers yesterday endorsed a report by New York Federal Reserve president Wil-liam McDonough calling for greater private sector involvement to reduce risks of a breakdown in the international payments system deriving from foreign currency transac-

bank president and chairman of the G10 central bank governors' committee, said the report to be made public in March would "stimulate" private sector action. AFX. Basie

## Arafat critic eyes victory in Palestinian election

One independent candidate likely to get elected in next week's Palestinian elections is Mrs Hanan Ashrawi, the former Palestinian peace negotia-tor and critic of Palestinian leader Yassir Arafat's human rights record.

Mrs Ashrawi is running for a reserved Christian seat in sraeli-occupied Arab East lerusalem and her candidacy highlights two of the most important issues of the campaign: the extent to which Palestinian voters will back critical voices in the new legislative council and emerging Palestinian battle for the future of Jerusalem.

However, several factors count against Mrs Ashrawi; she is not from a prominent family, she is female and has had little political history before her emergence as the Palestinian spokeswoman at the 1991 Madrid peace talks. But she is widely respected, among both Christians and Moslems, for her integrity, honesty, and ability to stand

The need to curb Mr Arafat's authoritarian governing style has emerged as an issue in the "What we need is construc-

tive criticism. We need a council which does not act as a rubber stamp. We need criticism and honesty, an alternative voice and agenda and work ethic and we need to create a system based on moral values, accountability, merit, capability and experience which is efficient and above board and capable of safeguarding basic rights and freedoms," Mrs Ashrawi said. Mrs Ashrawi's campaign

platform focuses on raising these principles. She is also adamant on the need for meritocracy and professionalism to characterise forthcoming talks with Israel on final issues including borders, statehood Jerusalem and Jewish settlements. She also has a detailed programme of social reforms. Mrs Ashrawi is likely to get elected on the basis of her public stance and history. However, for her to be more than a lone voice in the new council,

Bank and Gaza Strip will have to vote against Mr Arafat's Fatah faction and for other independents such as Mr Hai-dar Abdel Shafi, the respected former head of the Palestinian peace team who is standing in Gaza. "The election will test whether people will support the party line, right or wrong, or vote for capable people of integrity they have faith in," Mrs Ashrawi's campaign also highlights the importance of

the future status of occupied East Jerusalem which Palestinians want as the capital of their independent state and Israel wants to keep under its jurisdiction. After the elec-tions, Israel will be faced with seven democratically elected representatives of East Jerusalem's 160,000 Arab residents. Furthermore, Mrs Ashrawi says, the elections will counter Israel's policy of trying to divide East Jerusalem from the West Bank. Israel has long sought to separate Palestinians in East Jerusalem by giving them special status, offering them Israeli citizenship and

the West Bank and the city. "The elections will show israel it cannot extricate Jerusalem from the Palestinian



stituency and we will activate the council to make the issue of Jerusalem the main prior-

## Charity has new tool to fight famine

By Deborah Hargreaves

Government agencies and charities will be able more accurately to target areas of the world at risk of famine and food deficiencies with a new computer programme being developed by the Save the Chil-

The programme, to be launched in September, provides maps of world food needs well as official statistics on agricultural production and cli-

It has been developed with £500,000 (\$776,000) of European Union money when world their lowest for 20 years. This means much smaller amounts of grain are available for food aid to poor countries. Britain's Princess Anne.

president of the Save the Children fund, told the Oxford Farming conference in the UK last week that African families faced greater food insecurity than at any time during the past decade. The US has fore-"Now that food aid is much

more expensive, this programme will enable governments to be much better at arguing for it and targeting it at the right places," Mr Julius

the charity, said. The computer model takes traditional government calculations about food deficienciesone step on by including the fund's own extensive database of information on household budgets in poor areas and the measures people take to survive drought and bad harvests. It can be programmed with relevant information about rainfall, crop production and a superficial picture on their

Official information is superimposed on data from the charity about how families get their food, whether by farming,

casual labour, and what resources they have to fall back on in times of hardship. The programme also notes lack of market opportunities if war or local tensions occur. The system then makes calculations about the impact of a change such as a shortfall in

food production. It makes maps

of parts of the population affected by a food deficit and 1984 are thankfully very rare, what we are trying to assess more often is how many people will be in great hardship in a bad year where some people

Holf said. Last year, the fund analysed requests from the Ethiopian government for 61,000 tonnes of emergency food aid to cover a shortfall in the South Wollo region of the North-east Highlands. The risk map programme measured the percentage of population affected by food deficits, along with the size of household food stocks. shortfall and that sid requirements were much more modest than the government had suggested: the worst case sce-

### will be able to survive on their

nario called for 39,200 tonnes of

### **NEWS:** WORLD TRADE

## Dabhol power project finally gets green light

By Mark Nicholson In New Delhi

The Indian state Maharashtra yesterday finally gave approval for the \$2bn-plus Dabhol power project it "scrapped" last August to proceed, provided Enron, the US energy group leading India's biggest foreign investment ture's cost and power tariff. Enron welcomed the offer, saying it was "pleased" by the "significant step in reviving" the project. Mr Kenneth Lay, Enron's chairman and chief

comment was withheld until the company had "reviewed and considered" any conditions in the state's offer and awaited "formal notice" of the offer. Ms Rebecca Mark, chief executive officer of Enron Development, added that Enron was "confident we can go forward". Work could recommence at the site at Ratnagiri, south of Bombay. "within 90 days", depending on the alacrity of both state and central governments in reviewing and approving the

Enron's consent, pending both notification and the forcentral government approvals, would close a saga which made the Dabhol project, under negotiation since 1992, emblematic of the potential political pitfalls of foreign investment in India's newly opened infra-The deal's cancellation by

the state's Hindu nationalist government last year sent shivers through bankers and investors entering the Indian market. The state later agreed to renegotiate the deal after Enron opened legal proceedings for damages. Mr Manohar Joshi, Maharashtra's chief minister, said final attempt to best down the

the deal would be approved if tariff and project cost for the Enron cut the power tariff envisaged two-stage gas-fired from Rs2.40 (6.7 cents) to Rs1.86 per unit and the total project cost from Rs90.6bn to Rs64.2bn. The state government had cancelled largely on grounds of cost. Mr Joshi added: "This is our ultimate

offer. I think they will accept." The government's suggested tariff falls below a rate of Rs1.89 per unit which Enron and a state government committee had agreed when reneber. Mr Joshi's offer amounted to a further and apparently

power plant. Ms Mark said the new terms were "well within the lines of what we had agreed" during

renegotiations and the further

cut would be possible. Under the renegotiated deal, capital cost of the two-stage plant would fall from \$2.8bn to nearer \$2.5bn by spinning into a separate commercial venture a \$300m re-gasification plant. Tariff unit cost would fall below Rs2.40 per unit due to greater economies arising from an agreement to raise the plant's gross power output

from 2,249MW to 2,450MW. The tariff is calculated as an average over some 20 years, Ms

Enron will seek to invite partners in the gas industry to participate in the plant, which would process the LNG for the

project.
Mr Joshi also said that the state would accept Enron's offer to take a 30 per cent stake in the Dabhol project. At present Enron holds 80 per cent of the equity with GE, the US power group, and Bechtel, the tion company, holding 10 per

WORLD TRADE NEWS DIGEST Malaysia set to

buy 25 Boeings Malaysia Airlines is expected to announce early today that it is ordering 25 long- and medium-range aircraft from Boeing of the US. The order, expected to be for 10 Boeing 747-400s and up to 15 Boeing 777s, would be the second triumph for the US manufacturer in Asia in recent months. Singapore Airlines

delivering a blow to Airbus Industrie, the European cturing consortium. Malaysian Airlines yesterday also announced that it would start a freighter service from Frankfurt to Kuala Lumpur.

announced an order for 77 Boeing 77/s in November.

with a stopover in Dubai. Meanwhile, both Boeing and Airbus are in negotiations to provide aircraft to the leasing arm of General Electric of the US. GE is believed to be talking to Airbus about the purchase

of 40 smaller jet aircraft. Industry observers believe Boeing is discussing the sale to GE of "a large number" of Boeing 737s and a smaller number of 777s. Michael Skapinker, Aerospace Correspondent

### Tariff cuts for South Asia

South Asian trade ministers yesterday urged sweeping tariff cuts to dismantle rapidly barriers inhibiting trade in the region. The seven-nation South Asian Association for Regional Co-operation meeting in New Delhi, was urged by the Indian commerce minister, Mr P. Chidambaram, to apply zero or near zero tariffs on primary commodities in the region.

His counterparts from Sri Lanka and Nepal went further,

and suggested across-the-board tariff cuts rather than the limited, product-by-product tariff reductions made so far under SAARC's month-old preferential trading pact. SAARC, which groups India, Pakistan, Sri Lanka,
Bangladesh, the Maidives, Bhutan and Nepal, is home to
1.25bn people with a combined gross domestic product of
\$300bn. The grouping includes some of the world's poorest
nations but its leaders hope to raise standards through regional economic co-operation. Shiraz Sidhua, New

ABB, the international electrical engineering company. Shiraz Sidhwa, New Delhi said its consortium with Norwegian companies Aker and the Maritime Group had won an order worth \$400m to develop the Assgard oil field in the North Sea. ABB said the consortium would produce the world's largest floating oil production ship, with an oil production capacity of about 200,000 b/d and storage for 150,000 cubic metres. Andrew Baxter, London Cathay Pacific Airways has signed a 15-year agreement to lease three Boeing 747-200 freighters to its Air Hong Kong freight unit. The three aircraft will be purchased from the Brazilian carrier, Varig. AFX News, Hong Kong

## Japanese cars poised for comeback in world markets

Japan's car industry, battered by recession and the soaring yen, has cut \$13bn from its cost structure and is poised to make a comeback in world But the resurgence will be

led by manufacturing

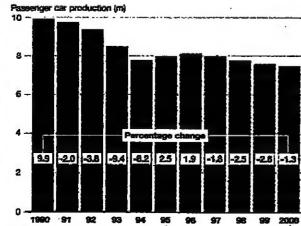
operations outside Japan and more car plants in Japan itself will have to close, according to an industry study\* by the Economist Intelligence Unit. The pressure to cut costs exerted by the strong yen has left the Japanese industry "ultra-lean", and by 1998 it will

have regained the position of

world's leading vehicle pro-

ducer it lost to the US in 1994. the study predicts. The tide has turned for Japanese producers because of emerging recovery in the domestic market, the currency factor was now "waning" and expansion of manufacturing capacity outside Japan would

Japanese car production: the outlook to 2000



growth from 1998 onwards. The study found that Japanese producers had lowered their overall break-even point to less than Y100 to the dollar underpin significant sales and were now targeting Y90.

Earlier this week the yen put. was trading at around Y105 to the dollar and few analysts expect it to go below the Y100 level in the next 12 months. The \$13bn cost cuts had been kets, but particularly in Asia

achieved through delaying cap-ital improvements, re-engineer-ing products, labour cuts and a squeeze on components prices. Sounding a sombre note for European motor parts produc-ers, the study concluded that many of Japan's 600 largest suppliers had managed to cut their costs by 30 per cent since 1993. However, there were signs the industry had begun to raise spending again.

Industry statistics to be released shortly are expected to show that Japanese makers produced 5.7m vehicles outside Japan last year, 12 per cent up on 1994 and representing a record 33 per cent of the Japanese industry's total out-

By the turn of the decade. overseas plants would be producing 40 per cent of total out-"The Japanese have set themselves up for a further major push from within each

of the world's key vehicle mar-

where they have positioned themselves to capture as much as two-thirds of new demand in the region over the coming five years," the study concludes. Exports from Japan, would continue to decline, from a peak of 6.7m in 1985 to less than 4m by 1997, helping to make a reduction in capacity inside Japan unavoidable. Until now, Nissan has been

the only company actually to close a plant - its 30-year-old Zama facility, However, Mazda has also shut down one assembly line in its Hiroshima facilities and its new plant at Hofo has been operating at only 50 per cent capacity.

Toyota. Japan's largest ehicle maker, is conducting a detailed assessment of whether it can keep all its own assembly plants open.

The strong yen was largely responsible for the Japanese industry's market share in western Europe slipping from 12.5 per cent in 1991 to around

ucts, the gains from further "transplant" capacity coming on stream and more competitively priced imports from Japan would give the Japane industry the impetus to cap-ture 15 per cent of the west European market by the end of the decade.

Western rivals also face a tightening of the competitive screw through a concerted drive by Japanese makers to bring new vehicles to market after much shorter development times. Nissan is looking to shorten

the process to 20 months, compared with its current average of 30 months, and Toyota to 18 from an average of 27. The current average for General Motors is 46 months - GM is aiming to reduce this to 38 and for Ford. 37 months. \*Japan's Motor Industry-Reshaping for the Future. Economist Intelligence Unit, 15 Regent St, London SWIY 4IR.

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Contraction of

32 . . . S II .

## Banks move towards share trade reforms

By John Gapper, Banking Editor

Leading investment banks are moving towards accepting reforms to the way in which shares are traded in London in return for concessions that would preserve profitable business for them on the London Stock Exchange.

Some large marketmakers, which act as wholesale traders on shares in the largest UK companies, may be willing to move to a different method of share trading if they can still earn profits by executing big orders.

Traders are pretty adaptable people. If something comes along that

Blow for

Labour's

policy

By John Kampmer,

pro-women

Britain's opposition Labour

party's policy of positive dis-

crimination to enable more

women to stand for parliament

was ruled unlawful by an

The verdict, upholding a

industrial tribunal yesterday.

complaint by two male candi-

dates frozen out by the pro-

cess, threatens to scupper the policy of women-only short-lists introduced in 1993 by the

late Labour leader, John

prise and dismay at the ruling.

They said it applied only to

the two cases concerned and

would not affect the 34 seats

where candidates had already

been selected on the basis of

Another nine constituencies

in the middle of the selection

process have been told by the

party to hold off until the tri-

ment within the next two

weeks. Labour will then con-

sider an appeal. Another five

seats were also due to begin

choosing from women.

Despite Labour's attempt to

give a narrow legal definition

to the ruling, it is likely to

leave the door open to men to

mount challenges in any of the

The idea of the shortlists was to more than double the

number of Labour women

MPs, currently at 38, in the

next parliament by assigning at least half of the safe and

marginal seats where the

incumbent was standing down

34 seats affected so far.

nal delivers its written judg-

women-only shortlists.

Party officials expressed sur-

looks as though it would still allow us to make a living, we are not going to reject it out of hand," a leading mar-

ketmaker said yesterday. The debate follows the dismissal of Mr Michael Lawrence, the exchange's chief executive, last week. Mr Lawrence was said by Mr John Kemp-Welch, chairman, to have lost the confidence of its board and its 350 members. Several large marketmakers objected to the way in which Mr Lawrence was pushing through reforms of London's share trading system. A steering committee to guide the reforms now includes three more marketmaking firms,

Under the current system, marketmakers guarantee to offer buy and sell prices on all shares while the London market is open. They post prices on the Seaq electronic bulletin board in return for a number of privileges.

However, there is growing support among market participants for a switch to order-driven trading in the largest 350 shares as part of the introduction of the exchange's new Sequence VI electronic trading platform, due in August.

Under order-driven trading, any member of the exchange can place an offer to buy or sell a block of shares at a set price on trading screens. These offers can then be matched by the system without going through an intermediary. Marketmakers objected strongly to

a proposal aired by Mr Lawrence for a 'hybrid" system of share trading under which quotes from marketmakers would be shown on trading screens together with other orders to buy and sell shares.

However, some marketmakers say privately they would concede an order-driven system for the top 350 stocks as long as they were given safeguards to ensure they would con-tinue trading large blocks of shares

ITV programme, claimed in late 1994 that there was a link

and the fire retardants used in

foam cot mattresses, Boots was

one of the retailers that had to

respond. "We had to make a

huge investment in time and

resources over six weeks," said

Mr Francis Thomas, a Boots

"We were notified by the

Cook Report only three days

before the programme was sired. There was no time to have a scientific debate with

the programme makers...we had to deal with public percep-

tions." It scrapped \$250,000 of stock and launched a huge cus-

tomer and staff information

Subsequent government reports failed to link fire retar-

dants with cot deaths but the impact on Boots and its bed-

ding manufacturer was as

Roche, whose anti-malaria drug Lariam was scrutinised

recently on the BBC's Watch-

dog programme, said: "One of

our principal aims is to try to

ensure that the reporting is balanced and allows the com-pany to state its case."

In 1992, Watchdog suggested

great if it had been proved.

reen sudden infant deaths

Investors might still want to trade big blocks of shares through marketmakers rather than an order-driven screen if they felt the order was too large to be absorbed by the orderdriven market at a favourable price. The safeguards sought by marketmakers would include being able to delay reporting of large trades to prevent

the market moving against them. However, the exchange is likely to insist on marketmakers reporting all block trades on screens. Otherwise, this could lead to a fragmented market, with uncertainty over whether quotes offered on screens were repre-

results of independent labora-tory tests which vindicated its

product. Nevertheless, it saw

its turnover fall by about 25

per cent in the first four weeks.

step up its marketing to coun-teract the bad publicity because it needed to conserve

funds for the legal action. Prep-

aration was also a burden, Mr

Smith said. "It took a least a

full month of my time devoted to the law side - this is work-ing a 50-hour week - and three

weeks on the Broadcasting

Complaints Commission."

After the business record of

Mr Richard Budge, chief execu-

tive of RJB Mining, was investigated by BBC's Panoruma

programme, the coal mining

company took steps to reassure

shareholders and employees

but did not respond publicly.
"There was nothing of any sub-

stance [for RJB]", Mr Stuart

But when ITV's The Big

Story discovered that vegetable

burgers made by Ross Young,

a subsidiary of United Biscuits,

and sold under Linda McCart-

ney's name, contained more fat

than the label said, the ex-

Beatle's wife was quick to express contrition. Once a

week we are going to pull dif-ferent products off and go to

the best food analyst just to

make sure it doesn't happen

again," she said. "I don't want

any mistakes. I'm mad about

it, it really upset me and in fact I'm still getting over

it ... The fact that it has my

Roderick Oram and

Bio-Health was unable to

### UK NEWS DIGEST

## Holiday period pushes retail sales up sharply

UK retail sales rose strongly in December as consumers stocked up for Christmas and returned to snap up bargains in the holiday sales.

However, the British Retail Consortium, which represents retailers, warned that shoppers had only been tempted into stores by heavy discounting.

The figures, which provide the first hard evidence about Christmas spending, remained patchy: although chemists saw demand for 'flu medicines, housing-related purchases suffered. Last month's sales figures are deemed crucial by retailers in showing whether the Christmas upturn signalled an end to the consumer caution that dogged the economy last year. Spending figures due over the next two weeks will be watched closely in the City to provide further clues.

Such scrutiny is partly because Christmas is a key period for retailers. But it is also because Mr Kenneth Clarke, the chancellor, has forecast that a strong upturn in consumer spending will trigger broader economic growth this year.

The BRC data yesterday provided some comfort for those hoping for an upturn.

The overall value of retail sales was 4.3 per cent higher in December than in the same month last year - the highest annual rate of growth for eight months. This followed a strong increase in the growth rate in November.

However, December's growth rate was still lower than the 4.9 per cent annual rise seen in the year to December 1994. The Bank of England said consumer credit rose by £613m in November compared with an £530m increase in October. Econ-omists said the long-run trend was still upwards but consumers may have become more cautious in the run-up to Christ-

Meanwhile The Ernst & Young Item Club, which uses the Treasury's economic model to calculate its forecasts, said the economy would grow slowly in the first half of 1996 but it would then accelerate because of a strong recovery in con-sumer confidence. Gillian Tett and Graham Bowley

### Fujitsu to set up R&D centre

Fuittsu, the Japanese electronics group which owns a majority stake in ICL, the UK-based computer group, is to set up a research and development centre in the UK. The new London based R&D centre, which will begin operations at the end of March with a staff of about 20, will focus on advanced com-puter design, particularly parallel computing technologies.

Unlike traditional computers which mainly process information sequentially, parallel computing involves dividing complex tasks into small pieces which are than handled by a number of microprocessors at the same time. Parallel processing is particularly suited to the large num-

ber-crunching jobs tradditionally handled by super-computers but is also expected to come into greater demand with the spread of networking. The new R&D centre, "will give us access to very talented researchers in the UK and the rest of Surope," the company said.

Japanese computer groups have generally lagged their US and West European counterparts in the area of computer software. However, Pujitsu has recently made recently in the field of supercomputers, trditionally a stronghold of Cray Research of the US. Last month, Fujitsu won an order from the European Centre for Medium Range Weather Forecasts where a Fujitsu machine will be replacing a Cray super-

### Rise in coal output reported

Output of deep-mined coal in the UK rose 13 per cent in the first year of privatisation, according to Mr Richard Page, the undersecretary for energy. Sales of coal were up 18 per cent. and imports were down 16 per cent. Mr Page, addressing the Coal Industry Society, stressed the figures were provisional.

It was not "an easy industry in which to make money," Mo Page said. "But overall I believe that the picture is very encouraging." The industry was privatised at the end of 1994.

### Branson rejects lottery inquiry

Mr Richard Branson, chairman of the Virgin group, said yesterday he would not take part in an inquiry to examine allegations that an executive of GTech, a US lottery operator, tried to bribe him. Mr Branson was not convinced the inquiry, to be led by Ms Anne Rafferty, QC, chairman of the Criminal

Bar Association, would be independent or comprehensive.

Mr Branson complained that Ms Rafferty had been appointed by Mr Peter Davis, director general of the Office of the National Lottery, who might have to appear before the inquiry as a witness. Mr Branson alleged last year that Mr Guy Snowden, chairman of GTech, tried to bribe him. Mr

### UK car sales fall by 16%

New car sales to private buyers slumped by 16 per cent in December, the UK vehicle industry revealed yesterday. The drop represented one of the sharpest monthly falls for the past everal years and prompted renewed calls yesterday for mar-

ket-boosting measures by the Government.

Without such action, industry representaives claimed yesterday, new car sales will grow by little more than 1 per cent in each of the next two years, largely because economic growth

will be below Government forecasts. Britain's industry body, the Society of Motor Manufacturers and Traders, is projecting a 1.3 per cent rise in new car registrations next year, to 1.97m from last year's 1.95m, and for the market to just reach the 2m level in 1997. "We are still a long way below the levels we need to be at for a healthy market, and compared with 1988-89 when we had up to 2.3m new car sales", said the SMMT's chief executive, Mr Ernie Thompson. So far, the SMMT has failed to persuade the Government to adopt any market-boosting incentives schemes such as cash inducements for motorists to trade-in high-pollution older cars offered in France and Spain. However, in a move which it hopes will boost the profitability, if not unit sales, of car makers and their 7,200 franchised dealers, SMMT officials were meeting Government representatives yesterday in a renewed effort to reach agreement on scrapping the current number registration system.

## TV's probing eye tests corporate resolve

Everybody was "tied up," Marks and Spencer said yesterday as the retailer prepared to field broadcast allegations that a Moroccan subcontractor had used child labour in the manufacture of some pyjamas.

M&S said its own checks had fully satisfied it that the Moroccan company used no workers under the age of 16, apart from some apprentices, and that it had met all Moroc-

But the hive of activity at M&S's headquarters ahead of last night's World of Action broadcast on Britain's ITV was testament to the enormous pressures that television investigations put on companies, whether the allegations are right or wrong.

Companies such as drug or chemical makers have long been aware of the need to respond effectively to such challenges. But more compa-nies, particularly those selling consumer goods, are becoming aware they too might be subected to scrutiny - often out of the blue. To respond effectively, companies are turning more to specialist media advisers and lawyers.

We create a crisis team and tell everybody else to get on with running the company," said Mr John Stonborough, a former television reporter and founder of Walborough, a media consultancy. For the duration, team members "have to forget about the rest of their lives and the company has to commit money to advisers - it can be expensive"

Mr Stonborough believed key



An image from the television documentary on the Moroccan shop where clothing for retailer Marks & Spe

exactly what evidence the mation had become somewhat broadcasters had; negotiate with them on the extent to which the company would respond; and not to "fudge" issues - "if there's a problem get it out".

Mr Medwyn Jones, a partner in Harbottle & Lewis, a London law firm, believed that assesseasier in recent years. Journalists were now more willing to reveal more to the companies they questioned, he said. But it is the intensity of life

in the limelight, perhaps even more demanding than a take-over battle, that takes its toll in case after case.

one nutritional supplement made by Bio-Health, a vitamin manufacturer, was "expensive nonsense". Although the company later accepted substantial libel damages, the experience was "traumatic", according to Mr David Smith.

Bio-Health, which had no warning that its supplement would be mentioned, sent a

pushed for rapid growth.

### Mr Tony Blair, Mr Smith's successor, has already expressed reservations about a scheme that encountered con-siderable local resistance and had appeared destined to be scrapped after the next general election. Tom Sawyer, Labour's gen-

eral secretary, said the party had undertaken the policy after extensive consultation with legal experts. "We do not believe [the ruling] to be correct and we have proceeded throughout in the belief we have been acting in accordance with the law." he said.

## Cable operator sheds jobs in restructuring

Nynex CableComms, the UK's second largest cable operator, yesterday announced broad restructuring plans which may herald further efficiency measures throughout the UK's fledgling cable communications sector.

Some 310 jobs will be lost, just over 10 per cent of the company's workforce, chiefly in accounting and management support. The jobs would be lost through a combination of natural wastage and voluntary and involuntary redundancies, the company said.

Mr John F. Killian, the company's president and chief executive officer, said the plans were designed to allow the company to make the most of its

technology: "We have doubled the size of our business each year since 1991. We now plan to capitalise on emerging efficiencies in line with our strategic objective of achieving lowest life cycle cost, and to enjoy further economies of

A national sales organisation is to be created to service the operator's franchise areas and customer operations and service are to be centralised.

Mr Nicholas Mearing-Smith, the chief financial officer, said the restructuring plan followed a study by the con-sultants Coopers & Lybrand, which had identified inefficiencies such as 12 people, now reduced to two, developing

after TeleWest, the largest cable operator announced that Mr Danny Bryan, chief operating officer since October 1994, was returning to the US "to pur-sue other interests." Mr Bryan had been responsible for all operations for the utheast division of TCI, the world's largest cable company. It is believed that the intensely competitive UK market proved a much greater challenge.

At the same time a senior executive, Mr Dan Summers, has been sent from North America to take a fresh look at the operations of Bell Cablemedia, the third largest cable company in the UK.

"I think the cable industry is still under pressure in the UK," Mr Jon Davey, director of cable and satellite for

sion, said yesterday. Few in the industry were surprised that the first serious job cuts should have come at Nynex. It had taken on high overheads as it

Cable telephony has been growing rapidly and should get a further boost this year from the implementation of number portability - allowing customers moving over to cable from BT to keep their numbers. By comparison cable television has been struggling.

Penetration levels for cable television

- the ratio of homes subscribing com-

pared with those who could - has remained stubbornly stuck at around 21 per cent. At Nynex it is only 18.9 per

## Opposition to seek support of 'stakeholders'

Opposition leader Mr Tony Blair yesterday unveiled the Labour party's election banner with a pledge to create a "stakeholder economy" in which "each citizen gets a stake" in the creation of wealth.
in a direct response to the

Conservative government's promise to make Britain the "enterprise centre of Europe". through cutting public expenditure and business regulation. the Labour leader rejected what he characterised as the government's "laisser-faire passive approach". Mr Blair told a meeting of

businessmen in Singapore that a Labour government would work with "the grain of global change" in an open economy, but would be willing to intervene to ensure that the benefits are "fairly distributed and all our citizens are part of one nation and get the chance to

succeed". Mr Michael Heseltine, the deputy prime minister, said "Labour's latest soundbite is only a new disguise for their old corporatist ideas ... They would impose ever great central government regulation

and control". However, Mr Blair was praised by Mr Lee Kuan Yew. Singapore's most influential politician and a personal hero of Mr John Major. "He's young and energetic and doing well in

the Labour party and in the country," said Mr Lee. Mr Blair said the aim of fos-

tering a national team spirit would determine the party's plans to reform the welfare state, education, the dissemination of new technologies, and the relationship between business and government.

Labour was studying Singapore's privatised welfare system, he added, which compels its people to insure against unemployment and save for retirement. But He rejected the traditional socialist approach to fostering cohesion "through redistribution in the tax and benefit regime". "The old ways won't do," he said.

Mr Blair has been heavily influenced by the theory of corporate governance - that successful companies work in the interests of all their stakeholders, including employees, customers and suppliers, and not just shareholders.

The Labour leader has been particularly impressed by the work of Mr John Kay, an economist, who last night described the speech as a "statement of ideas which are important". Mr Kay said Mr Blair was

right to point out that individualistic societies, such as the UK, tended to achieve economic growth at the cost of crime and litigation. He said economic success of the Far East and Switzerland tended to be based on more cohesive societies than the UK's.

## Freshfields tops legal M&A rank

By Robert Rice, Legal Correspondent

Freshfields, the City of London law firm, has pushed rivals Slaughter and May into second place as the leading legal adviser to companies and banks involved in UK public takeovers last year.
In a year of unprecedented takeover activity, Freshfields

was placed first for its part in 31 deals worth £32.1bn (\$49.1bn). This compares with a total of 16 deals worth £4bn. enough to place Slaughter and May top in 1994.

Freshfields was involved in the five biggest transactions of 1995, including acting for TSB Group on its £6.1bn acquisition

LEGAL ADVISERS FOR UK PUBLIC TAKEOVERS 1995 Value (Em) 32,157 1 Freshfields 2 Staughter and May 3 Linklaters & Paines 4 Herbert Smith 5 Clifford Chance 6 Lovell White Durrant Nonzon Rose 8 Allen & Overy 9 Theodore God 10 Simmons & Simmons Partied by value of transactions beneat on completed and falled offers for UK public companies. Source:

by Lloyds Bank and for placed second for its role in 30 Southern Electric on its suc-deals worth £29.70n according from National Power.

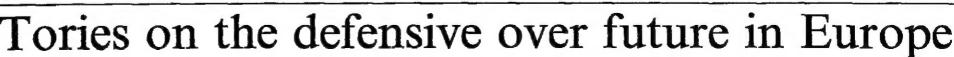
to Acquisitions Monthly magazine, which ranks law firms by Slaughter and May was the value of the takeovers in

which they acted as advisers. Five of the top six law firms in the table were involved in 1995's biggest deal, Glaxo's £9.1bn takeover of Wellcome. The exception was Linklaters & Paines which finished third with 19 deals worth £20bn. Acquisitions Monthly says 1995 was also a bumper year for legal fees. The magazine estimates that the City earned about £950m in fees from UK takeovers in 1995 and of that

Editor Philip Healey said early signs for 1996 were encouraging with no obvious factors to suggest the takeover boom would not continue, at least in the short term.

Europe: shall we ... shan't we?

the law firms took about



By John Kampfner

Prime minister John Major's plea for unity within his Conservative party fell on deaf ears yesterday as resurgent pro-Europeans joined Labour and Liberal Democrat members in calling for a campaign to publicise the merits of a sin-

gle currency. With the Tory right on the defensive following the defec-tion of Miss Emma Nicholson, Conservative Europhiles pointed to an opinion poll, claiming that their views on Europe represented the majority of popular feeling.

The survey of 805 people,

conducted by Gallup, showed that 60 per cent of the public

believes Britain should retain 19 per cent disagreed. the option of iolning a single The survey highlighted some the option of joining a single currency at a future date. However, nearly two in three people say information available on the question of mone-

Mrs Edwina Currie, vicechairman of the cross-party European Movement which sponsored the survey, said: Parties win elections when they keep their eye on the electorate. Mr constituents tell me. like the polls do, that that we are in Europe."

tary union remains "poor" or

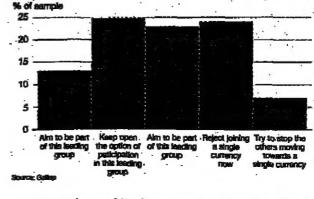
The survey showed that 56 per cent of those questioned agreed there should be closer co-operation between the EU countries, with Britain playing a leading role, while only

striking social differences: men tended to be more in favour of a single currency than women, while the North and Scotland also gave more positive Professional social groups

also indicated that they were more positive about the project than working class groups. Mrs Currie was joined on the platform by Mr Peter Mandelson, one of Mr Tony Blair's closest aides, and by Mr Charles Kennedy, the Lib-Dems' spokesman on Europe, Other prominent pro-Euro-peans added their support, set-ting the stage for another tur-

which begins today.

bulent parliamentary session.



Mr John Major sought in his January 1999 start-up date for television interview on Sunday a single currency. At the same to straddle the divide, voicing time, he has disappointed his hostility to the planned Eurosceptics by suggesting his reluctance to issue a white paper setting out the government's negotiating position at the intergovernmental confer-

 Mr Michael Portillo, the UK defence secretary who told BBC radio that he had been "rounded" on by Tory leftwingers, yesterday pledged deeper security co-operation with Japan, in spite of misgivings from some British war veterans who are still seeking compensation from the Tokyo government, William Dawkins writes from Tokyo.

The defence secretary, who was speaking on a four-day visit to Japan, also offered to increase UK training of Japanese troops for United Nations

Traditional software development is labour-intensive and error-prone, and the software industry urgently needs cheaper, more reliable ways to develop programs. If a personal computer "crashes", only data are lost; if the computer controlling an aircraft or chemical reactor misbehaves, the consequences can be cat-

Computers have traditionally played a subservient role to more conventional analogue technologies in safety-critical systems. Analogue technologies leave the pilot or operator in full control and are designed to well-known "fail-safe" principles. No such principles exist for software, however, so designers of digital systems have to test their pro-

grams extensively.

The sheer complexity of software is overwhelming traditional approaches to software develop ment and testing," says Jerry Rudison, marketing vice president at Rational Software, a US firm.

Rational supplied software tools to speed the process of ensuring that software in the new Boeing 777 aircraft met the Federal Aviation Authority's safety standard for flight-critical software.

Extensive use of computers allows the Boeing 777, which went into service last June, to be flown by two crew instead of the traditional three - a flight engineer is not required. The 777 contains more than 2m lines of software code four times that of its predecessors and is Boeing's first commercial air-craft to use digital "fly-by-wire" technology for the flight control system. Built by UK firm GEC Marconi, the system took five years and 200 people to develop.

Jim McWha, Boeing chief engineer for flight control systems, says digital technology was used because manufacturing costs are lower than for an analogue system. Boeing's main competitor, the European consortium Airbus Industrie, was first to use digital fly-by-wire technology to reduce costs.

Airlines are wary of new technologies that may prove unreliable and expensive to service. For digital flyby-wire flight control systems, there is the additional worry of an

unknown safety record. To calm such fears, Boeing exhaustively tested the software for one year in the laboratory and a further year in the air - twice the test period of earlier aircraft. "Cost is just not a factor in building safety-critical software," says McWha. Testing complex software requires thousands of "test cases" - combi-



## For safety's sake

Designers are working on ways of making computer programs more reliable, explains Geoff Nairn

nations of operating parameters to be generated and fed into the software to see how it responds. Traditionally this is done manually, which is costly, tedious for the people involved and prone to error.

Rational is working with Boeing on a set of tools to automate testcase generation, thereby cutting testing costs. Boeing engineers have developed an algorithm to reduce the time needed to generate test cases from several hours to a few

projects, wanted to evaluate the software capabilities of its contractors. It funded the development of a new software development method that focused on people and organisational factors rather than on technical issues.

The resulting Capability Maturity Model (CMM), developed by the Software Engineering Institute at Carnegie Mellon University, was the first in a family of "processbased" software assessment and improvement methods that have

Airlines are wary of new technologies that may prove unreliable and expensive to service. For digital fly-by-wire flight control systems, there is the additional worry of an unknown safety record

Software testing detects mistakes made by the programmers who wrote the program code. But fundamental design flaws will not be revealed and even extensive testing uncovers only about 70 per cent of the errors in a program. The rest, serious or otherwise, are passed on to the customer. Phantom withdrawals from bank teller machines, telephone exchanges that do not communicate and space shuttles that refuse to take off are all manilestations of software bugs that testing overlooked.

In the 1980s, the US Department of Defence, worried by cost overruns and poor quality on software helped developers reduce errors. Italiel, the Italian telecommunications equipment maker, cut the number of software faults in its exchanges by 54 per cent from 1991 to 1993 using the Bootstrap Method. which is similar to CMM and was

developed as an EU project. Nasa has long been interested in improving software quality and pioneered the use of object-oriented technology. One advantage of OOT is reusability - parts of one com-puter program can be reused in another, so improving reliability. By switching to OOT, Nasa cut software error rates by 87 per cent between 1985 and 1991.

Despite these improvements, serious software bugs still plague Nasa spacecraft and other complex projects. What is needed is a radical change in the way software is designed. Formal methods could provide the answer.

Formal methods use mathematical proof techniques to show that a program will perform according to the specifications. For 20 years, academics have been trying to apply scientific rigour to software development, but with little success. Vevertheless, formal methods are increasingly used to design and validate software for complex systems. such as chemical reactors.

French company Matra Transport is using one such method, called B Method, to design safety-critical software for the driverless trains on the new Meteor line of the Paris Metro, due to open in 1998.

Digital technology allows Matra to build trains that are functionally more complex, but conventional analogue systems are still used for safety-critical functions. Future trains will be fully digital and Matra hopes formal methods will eliminate design errors and allay anxieties about software reliability.

In the 1980s, formal methods were not available but Patrick Behm, software manager at Matra Transport, says they are now sufficiently mature to be used for the Meteor project. Only future users of the Meteor line will decide whether formal methods really do produce more reliable trains.

FT writers look at two new ways in which smart cards are speeding up the business of travelling

## Customs cruising

very international traveller knows the feeling. You race from the aircraft through a maze of windowless tunnels to the passport control and customs hall. Alas, your flight has landed at the same time as half-a-dozen other jumbo jets. The next half-hour often more - is spent shuffling towards a distant booth for the required stamp in your passport. Such frustrations have become a

thing of the past for a growing number of participants in two test projects using "smart card" technology at a handful of airports in the US and Canada.

Known in the US as Inspass and in Canada as Canpass, the new cards allow travellers to check themselves through immigration and customs in seconds. Canpass holders out a finger on an optical character recognition

scanner, which compares it with a fingerprint embedded in the card. If the two match, an automated gate swings open and the passholder is free to go. Anyone with goods to declare can drop the usual customs declaration form in a slot at the gate.

Revenue Canada later calculates applicable duties and taxes, and charges them to the participant's credit card.

The US card uses a less sophisticated technology based on hand

geometry, such as the length and thickness of the holder's fingers. However. Jake Achterburg. assistant chief inspector at the Immigration and Naturalisation Service (INS) in Washington DC, says that the goal is an internationally accepted standard of "one traveller, one card".

Five countries - the US, Canada the UK, the Netherlands and Germany - have formed a working group to try to come up with a common standard for the cards. Others have expressed interest.

he INS plans to seek commercial partners for the Inspass in early 1996. The idea is that the pass could be combined with, for instance, a frequent flier card or a bank card. The US cards, which are avail-

able to US residents as well as citizens of 22 other visa-exempt countries, can be used at John F Kennedy airport in New York. nearby Newark, and in Toronto, where passengers on US-bound flights are pre-cleared through US passport control.

Only business travellers who have entered the US at least three times in the past year can apply. The INS has so far issued about 60,000 cards; each has been used twice on average.

The Caupass card was intro-

November. "The only glitch is that some people had difficulty understanding what they had to do." says Walter Morello, manager of the Vancouver passport office. An annual fee of C\$50 (£23.60) is charged but any US or Canadian resident can apply for the pass.

Applicants are screened for criminal records, especially customs offences. Card holders caught smuggling by random checks risk having their pass revoked.

But according to a Canadian official: "We don't want our sys tem loaded down with trivia. The customs official doesn't need to know that the person has a traffic ticket in Peoria." Out of 4,000 random compliance checks conducted so far on Inspass holders, only 12 have been caught cheating.

Besides fingerprints or hand measurements, the cards contain biographical details normally found on the strip in machine-readable passports. But few invasion of privacy concerns have been raised, probably because participation is voluntary. Anyone who wishes to continue kicking heels and stumbling over luggage in an interminable passport queue is free to do so.

Bernard Simon

## Smart on the

beginning to oust the humble bus ticket and even the magnetic stripe card on a growing number of urban transport systems around the world. London Transport is just completing a £1.5m two-year trial on buses in Harrow, north of London, while Hong Kong is expected to introduce smart cards across all forms of public transport next year.

Smart cards are similar in size to a credit card though somewhat thicker. They contain a silicon chip which stores and processes information and an internal aerial which transmits data to a reader. The smart card can store much

more information than a magnetic stripe card and offers considerable advantages to transport operators.

Details of a wide variety of fares

to encourage journeys at a particular time of day or multiple jour-

Contactless cards can be read at distance of several centimetres so do not need to be swiped through a reader. They do not even need to be removed from their plastic wallets. This speeds up boarding of buses or passing through electronic turnstiles. They permit transport operators

to record the types of journey which passengers are making and adjust services accordingly. They also allow an accurate record of the use made of a particular service. In London, where a unified London Buses has made way for private operators, it is important for revenues to be allocated accurately. At present this is done by

mart card technology is can be stored allowing discounts passenger surveys which is both time-consuming and sometimes

> London Transport's trial in Harrow is claimed to be the first and largest of its kind. Starting out on one route and involving only five buses it was subsequently extended to cover five bus companies, 21 routes, 200 buses and about 700 drivers. More than

15,000 passengers took part. Encouraged by the results of these trials LT Buses and London Underground have sought tenders from private-sector consortia to provide a Loudon-wide system in the late 1990s. More than 100 organisations expressed an interest in the project and 40 submitted

Charles Batchelor

### LAW

## Rulings clarify national powers



Court of Justice clarified the position of national procedural rules which have the effect of precluding a national court from considering whether a measure of domestic

law is compatible with Euro-In both cases the issues of European law were not raised until the appellate stage of domestic proceedings. In the Peterbroeck case, the appellant argued that the relevant Belgian legislation was contrary to the Treaty of Rome rules on freedom of establishment. In the Schijndel case, the appel-

provisions were contrary to European competition rules. Under Belgian procedural rules, new pleas could not be raised on appeal, except if raised within 60 days of the decision being appealed. The same rules prevented the Belgian Appeal Court from considering the new plea of its own

lant argued that Dutch pension

Under the relevant Dutch procedural rules, no new arguments could be raised on appeal unless on pure points of law. Although the procedure required courts to raise points of law, the principle of judicial passivity meant that the courts could not be required to go beyond the ambit of the dispute, nor rely on facts or circumstances other than those on which the relevant claims

Because both jurisdictions were concerned that the relevant procedural rules curtailed the power of the national courts to examine matters of European law they referred the issue to Luxembourg.

The European Court first reiterated that under the principle of co-operation laid down in the Treat of Rome, member states had to ensure the legal protection which individuals derived from the direct effect of European law.

In the absence of European rules governing the matter, it was for the domestic legal system in each member state to decide which courts should have jurisdiction, and to lay down the detailed procedural



In two recent rules governing actions for judgments the safeguarding rights derived European law. Such rules could not be less favourable than those governing similar domestic actions nor make it excessively difficult to exercise rights con-

> The European Court also reemphasised that national rules preventing issues being referred to it had to be set aside. In order to determine whether domestic rules feil foul of such general principles it was necessary to take into account matters such as the protection of the rights of the defence and the principle of legal certainty.

ferred by European law.

In the Peterbroeck case the European Court said the appellant had been unable to take advantage of the limitation period as it had expired by the time of the appeal court hearing. Also, there were no other domestic courts in subsequent proceedings which could consider of their own motion the question of the compatibility of the national measure with

The European Court said restrictions in Belgian procedural law on the raising of new points of law were not reasonably justifiable by principles such as the requirement of legal certainty or the proper conduct of procedure. The rules were therefore contrary to European law.

In the Schijndel case, the European Court found that the limitation in Dutch law on the raising of new legal issues was justified in that in civil proedings it was for the parties to take the initiative, as the court could only act of its own motion in exceptional circum-stances where the public inter-

est required its intervention. The European Court did find, however, that it was for national courts to apply the Treaty of Rome competition rules even when the party concerned had not relied on them, but only where domestic law allowed such an application.

C-312/93: Peterbroeck v Belgian State: C-430/93 and 431/93: Schijndel and others v Stichting Pensioenfonds voor Fysiothera-peuten. ECJ FC. December 14

BRICK COURT CHAMBERS. BRUSSELS | Warren Liu joins

### Suwyn to head Louisiana-Pacific



Mark Suwyn, 53 (left), has taken over as chairman and chief executive of Louisiana-Pacific, the US forest products group which has been dogged by product litigation. Suwyn,

an executive vice president of International Paper, replaces Donald Kayser who stepped into the role in July after LP's board ousted 70-year-old Harry Merlo, who had dominated the group for more than two decades. Merlo, the son of poor Italian immi-

rants, transformed LP into one of the eaders in the US forest products industry, partly by pioneering a process for making orientated strand board, a wood substitute which challenged traditional timber products such as plywood. However, the product did not live up to expectations and the company has been deluged with law suits.

Although Suwyn comes from one of LP's major competitors, his background is in the chemicals industry. He worked for E.L. Du Pont de Nemours & Co for 25 years before joining IP in 1992, where he has been responsible for an \$8bn portfolio of businesses. William Hall

Disney role for Lyne Walt Disney, the US entertainment group, has appointed Ms Susan Lyne, former editor of Premiere, the US film magazine, to a newly created role in

its film production division. Lyne, 45, has been given the brief of helping Disney to identify and acquire the rights to books, plays and screen-plays. She will work from its New York office rather than in Los Angeles, where most of its film production executives are based.

The appointment is in line with a trend for the Hollywood film studios to strengthen their presence on the east coast. It also reflects the growing competition among the studios for film material, which has led to a dramatic escalation in the fees charged for film rights.

Lyne has edited Premiere since she founded the magazine in 1987. Disney, whose hit films in the past year have included Toy Game and Pocahontas, last week secured shareholders' approval for the \$19bn acquisition of the Capital Cities/ABC television com-pany. Alice Rausthorn

INTERNATIONAL PEOPLE



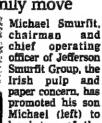
chairman and chief operating officer of Jefferson Smurfit Group, the Irish pulp and paper concern, has promoted his son head two of the

largest US subsidiaries. Michael Smurfit junior, 31, succeeds James Malloy as president and chief executive of Smurfit Packaging Corporation and Smurfit Paperboard Inc. both based in St Louis, Missouri. Malloy remains chairman of the companies and will keep his seat on the

four of the 15 main board positions and four of the six executive posts. The latest move suggests Michael inr is being groomed to take on more responsibilities as his father, the 59year-old founder, looks to secure the family's continuing grip on the company. John Murray-Brown

Occidental departure David Hentschel, 62, a director and former senior executive with Occiden-

Smurfit family move



Michael (left) to

main board. The Smurfit family already controls

tal Petroleum, Los Angeles, took over as chief executive of Canadian Occidental in Calgary on January 1. following the resignation of French-born Bernard Isautier, 53. Isautier, once a civil servant in France, made his name in Canadian oil and gas in the 1970s. In 1996, as head of Polysar Energy, he helped to

force Nova, a big energy group, to double its takeover bid to almost C\$2bn. He left Polysar with a golden parachute and returned to France to run Thomson's consumer electronics division. He reappeared in Canada as ceo of Canadian Oxy in 1993 on a five year contract, where he has pushed exploration as far as the Yemen, Indonesia and Kazakhstan, He remains a consultant to the company.

Dutch exchange

George Möller, a London-based banker with Dutch merchant bank MeesPierson, is to be the new president of Amsterdam's European Options Exchange. He will replace Joost Kuiper, who leaves on March 1

to head MeesPierson. Möller, 47, who heads MeesPierson's UK operations, has been responsible for MeesPierson's growing involvement in the UK derivatives market.

He has been a member of the board of Liffe, the London futures and options exchange, since 1992. His main responsibility there is in the field of equity options, the type of product which traditionally has been most

popular on the EOE. With the EOE and the Amsterdam Stock Exchange again holding merger talks, the two exchanges have already announced that, if the link-up goes ahead. Möller would be appointed president of the enlarged group. Amsterdam Exchanges Holding. Ronald van de Krol

### BP Africa chief

British Petroleum has named Fred Phaswana chairman of BP Oil Africa and chairman and chief executive of BP Southern Africa - the first head of its Africa operations to have been born on the continent.

Born in northern Transvaal, Phaswana, 51, started with BP as a manual worker 30 years ago. He became president of BP Netherlands and Belgium in 1992, after a series of increasingly senior posts in BP Southern Africa. In his new job, he will have overall

of a newly integrated Africa region. including a network of some 1,400 service stations in 13 countries from Namibia to Kenya. Nim Casuell

head of National Australia

executive of the BANK OF

car parts and diesel engine producer, has appointed

Yasuhiko Nara, a former

Japanese diplomat, and

Amaury-Daniel de Seze.

executive vice president of

Group Paribas and a former

president of Volvo France, as

to help plan its future global

Oskar Holenweger, former

general manager of Bank J

appointed head of the

Vontobel in Zurich, has been

BANQUE SCANDINAVE EN

Ray Greenshields, managing

replaced Phil Twyman as chief

general manager of AMP Retail

International

appointments

SUISSE board in Geneva.

director of Australia's AMP

Asset Management, has

Financial Services.

members of its advisory board

■ VARITY, the international

(MKIII kitan

QUEENSLAND.

strategy.

Bank's UK operations, has replaced Graham Hart as chief

### ON THE MOVE

■ Alec Tsui, executive director of finance and operations services at the HONG KONG STOCK EXCHANGE, and Herman Hui, head of listings, have been appointed deputy chief executives. Samuel Lee, a member of the China technical committee of the Hong Kong Society of Accountants, becomes chief internal auditor. ■ William Rossier of Switzerland has been appointed head of the General Council of the WORLD TRADE ORGANISATION (WTO) for 1996. His duties will include organising the first WTO ministerial conference, in

Singapore on December 9-13

■ Cesare Geronzi, director general of BANCA DI ROMA, is taking over from Pellegrino Capaldo as chairman. The group's new director general will be Antonio Nottola. Frank Herringer, 58, chief executive of TRANSAMERICA CORP, the San Francisco-based financial services company, has replaced James Harvey, 61, who has been chairman since 1983. Herringer joined Transamerica in 1979, succeeded Harvey as president in 1979, and as chief executive

in 1991. He will continue to

hold these titles,

MASTERCARD INTERNATIONAL from Schlumberger Measurement & Systems, Hong Kong, as general manager for greater China. ■ Gerald Garbacz, 59, has

succeeded Joseph Baute, 67, as chief executive of NASHUA CORPORATION, the US office stationery company. Baute. who remains chairman, ssumed the role temporarily following the resignation of Francis Lunger in November. Garbacz was most recently chairman and chief executive of Baker & Taylor, a distributor of books, videos and software that was formerly a unit of W.R. Grace and Co.

become chairman of the NATIONAL GALLERY OF AUSTRALIA. ■ Antonio Zoido Martinez, president of the securities house Central Hispano Bois, replaces Manuel Pizarro as president of the MADRID STOCK EXCHANGE. Pizarro

has been appointed president

Australia's Seven network, has

■ Kerry Stokes, chief of

of Ibercaja. Bernard Allorent, for the last four years head of Banque Paribas Suisse, joins the business development department in Paris to oversee **BANQUE PARIBAS's activities** in Europe, the Middle East and Africa. Allorent, 51, will be succeeded by François de

Rancourt, 56, currently head of credit policy and supervision. Allorent began his career with Chase Manhatten Bank in New York, and joined Banque Paribas in 1981; de Rancourt joined Banque Paribas

International in 1980, after 15 years with Citibank. Kurth Augustson will replace Bo Feltner in April as chief executive of Moelnlycke. part of SVENSKA CELLULOSA, Europe's leading forest products group. Feltner will take charge of integrating the newly acquired PWA Papierwerke Waldhof-Aschaffenburg tissue

operations with Moelnlycke's

Lars-Eric Petersson, executive vice president at Skandia and head of International direct and reinsurance, has been elected deputy chief executive of Stockholm's SKANDIA group. ■ Werner Dittes, 53, head of the worldwide business unit Resins in the polymers division of CIBA, replaces Hermann Vodicka as head of the polymers division from April 25, when Vodicka becomes

committee and chief operating officer. ■ John Taylor, 48, vice president of Exxon Chemical Europe, is moving from Brussels to London, as chief executive of BRITISH

NUCLEAR FUELS, the state-owned reprocessing ■ Thierry Dillard, 42, finance

director of GLAVERBEL, the Belgian glass manufacturer, leaves at the end of March, and will be replaced by Yves Schooeians, finance director at Compagnie Belge de Participations Paribas. Kurt Anker Nielsen, chief financial officer of NOVO NORDISK, the Danish pharmaceutical group, has been appointed deputy managing director. Henrik Guertler, 42, has joined the group's corporate management team and Kaare Schultz has replaced him as head of health

care product supply. ■ Laurie Cox, recently retired executive chairman of Potter Warburg, has joined the board of MACQUARIE BANK. ■ Martin Bennett has resigned as a director of THE UNION GOLD MINING COMPANY, which owns about 35 per cent of New Zealand's largest gold producer, Macraes Mining Co. ■ H. Virgil Stephens, EASTMAN CHEMICAL's chief financial officer, has been promoted to senior vice

chairman of Ciba's executive president. ■ Robert Goodall, group human resources director of Incheane, has succeeding David John as non-executive chairman of INCHCAPE BERHAD following John's

appointment as chairman of

■ Bob Davies has been appointed senior market manager, securities clearing & settlement services for S.W.L.F.T, the bank-owned message switching network, Based in New York, He will have worldwide responsibility for company's development in the securities clearing and settlement arena. Davies has worked for Brown Brothers Harriman & Co. for 25 years. ■ S.D.M. Wallis retires as managing director of AMCOR the Australian packaging and paper company, in July 1996, and will become deputy chairman. He will be replaced by D.B. Macfarlane, 56, currently deputy managing

Jack Foley, 42, has joined AER LINGUS from British Airways as executive vice president - North America. ■ William Lytton, 47, vice president and general counsel for Lockheed Martin's electronics sector, has joined INTERNATIONAL PAPER as vice president and general

■ John Grant, founder and executive chairman of Sydney-based venture capitalist Hambro-Grantham. becomes a non-executive director of GOODMAN FIELDER

■ John Dawson, 52, former

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## Blood, guts and abstract connotations

William Packer reviews 'Natural Forces' at Reed's Wharf Gallery

season has yet to get properly under way, the galleries are by no means empty and there is still time to catch up with any number of worthwhile shows missed in the pre-Christmas rush.

The Reed's Wharf Gallery, shortly to move from its spectacular position overlooking the Thames below Tower Bridge - while it is still there, its view alone is worth the visit - is nothing if not enterprising in varying its shows of gallery artists with intelligently-chosen group and theme exhibitions. The latest, Natural Forces, presents a number of artists from around the world who, though their work may be abstracted to a degree, draw directly upon the natural and visible world as the source of their

It is a near-truism of criticism that abstract painting is landscape painting of a sort, in the space and light it inevitably proposes beyond the sur-face of the canvas, but the truth is not quite so easy. The animal, the vegetable and the mineral come into it too. and abstract art is full of botanical, visceral and sexual connotation, oblique and overt, tasteful and not so tasteful, hinting at anything from seed pods to pudenda, fertility and mortality, blood and guts. We have lately had Mona Hatoum to thank for making biological tourists of us all, courtesy of the Turner Prize Exhibition, by virtue of her endoscopic trip through her own insides. It is indeed another world in there. Hatoum is no abstractionist herself, but she shows clearly enough that guts are land-

scape after all. The true distinction lies only in the degree to which the reference or suggestion is consciously accepted and declared. Here at Reed's Wharf it is inescapeable. Hughie O'Donoghue's large canvas "Approach" is a landscape in all but name, a sweeping atmospheric statement in brown and orange. Peter Randall-Page, by contrast, retreats Hatoum-like back into the womb with his "Imagined Objects", whether seed, pistil or embryo, each safe in its cubby-hole.

Prunella Clough shows a large

ore and more about New York life is agenda-

driven or agenda-col-

recent painting of what might be a

L v \_\_ oured these days. So it is

no surprise that the city now has its

own agenda dance musical, Bring In Da Noise, Bring In Da Funk. The

show - subtitled A Tap/Rap Discourse

on the Staying Power of the Beat, with

a text by Reg E. Gaines, and choreo-graphed by Savion Glove who is being

halled as the greatest tap dancer ever

seen by people who should know bet-

ter - recently opened at the Public

Theater, and has been selling out. I

might have enjoyed it more had l

been warned that it had an agenda on

its mind; to be taken by surprise by

the unrelenting force of its agenda

It has been un-p.c. since the late

1970s for whites to praise blacks for

their rhythm (it counts as a form of

racial discrimination). Blacks, how-

ever, have been able to carry on

rejoicing in their rhythmic intuition;

and in this age of multi-culturalism

they are able to claim rhythm as part of their heritage. Up to a point i have no quarrel with this. In 1989, Claudio

Segovia and Héctor Orezzoli produced

an enthralling Broadway celebration

of black jazz/blues/tap. Black and

was a very nasty shock.

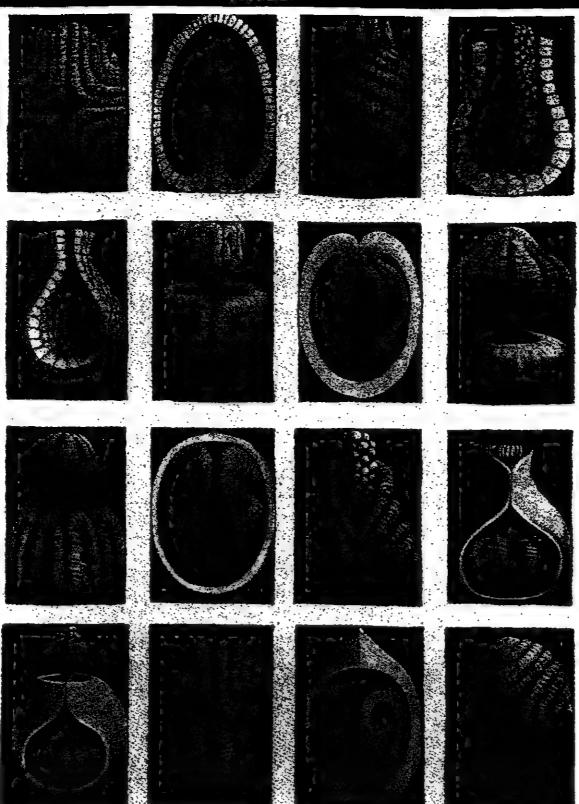
lthough their New Year tall pile of flower-heads, albeit simplified and schematic, firmly but lightly drawn in dark blue against a grey ground. It is a work as delicate and mysterious as ever, apparently offhand and matter-of-fact in the paint itself, yet done with the utmost refine-ment and exquisite judgment. In a sane world, in which the Turner Prize went to the hest artist without limit of age or interest. Clough would already have won it several times. Still working as well as ever into her 70s, she is as good a painter as we

> Maurice Cockrill shows a large new canvas, "Place of Fire", the ground divided vertically half orange, half grey, against which is drawn, in rich, sticky paint, the effective hint of leaves and branches, heavy with the sense of forcing one's way though undergrowth. Diana Howse shows a set of small and simple evocations of flames and flares on the one hand, and of sheets of ice on the other, delicate veils of colour hot and cold against black. Varvara Shavrova lays sheets of colour over a ground tex-tured by clots and smears of pigment. These are lyrical and ambiguous, waves or clouds or sexual organs. Philippa Stjernsward, Malu Stewart, Victorla Arney and Liza Gough Daniels complete what is an intriguing show.

recent years, Chris Beetles has been responsible almost single-handed for the revival of interest in illustration for itself, and for the retrieval of a mass of historical material that might otherwise have never been brought back to light. That is not to say there was no existing interest in the British tradition of satirical and humorous draughtsmanship, from the 18th cen-tury, through the Victorian illustrators and the Punch cartoonists to the present day. But it is all very well to speak of even such great names as Rackham and Tenniel, Shephard and Mary Potter, whose imagery is part of the pictorial furniture of our common childhood, when their work is still for most of us a thing set within the covers of well-worn books.

Beetles' regular celebrations of these artists, of which the latest has

still some time to run, has changed all



Womb-like, each safe in its cubby-hole: 'Imagined Objects', 1992, by Peter Randall-Page

away from the texts it serves is to be forcibly reminded how good they are in their own right - witty, modest, ever-inventive, almost always funny, always humane. And it is good to be reminded, by the notes and unpublished studies on display, of the pri-

that. And to see their so-familiar work many of the study of the figure, and the essential discipline of drawing. All the great names are there, and more - from Rowlandson to du Maurier, Heath Robinson, Edward Lear. Mervyn Peake, Ronald Searle, Pont, Anton, Mary Tourtel of Rupert Bear, Osbert Lancaster, Quentin Blake and

so many more. The list is as inexhaustible as it is irresistible.

Natural Forces: Reed's Wharf Gallery, Mill Street SE1, until January 13. The British Art of Illustration: Chris Beetles, 8-10 Ryder Street, St James's SW1, until January 19.

dance show at the Minette Lane Thea-

New York Musicals/Alastair Macaulay

## Funk! Jam! Groove! on the agenda

it was a sequel to the same men's productions of Tango Argentino and Flamenco Puro, and at one profound level of aesthetic experience it afforded precisely the same marvel-

Possibly Bring In Da Noise may have started out with harmless enough intentions. "In the beginning there was..." say projections at the start, "da heat!" And you see four tap dancers and two drummers making the beat, framed by a female singer and a male talker, but beat, not words, is what you take in. Unfortunately the beat is, at first, not only noisy and funky but also a little monotonous. The four dancers are fresh and accomplished - but they mean to make da best exciting, not

But Bring In Da Noise is basically a black moan, its dancing has energy and accomplishment, but it never transcends the grinding solemnity with which it sells its agenda. It too is historical, but its account of history is highly politicised. We are shown the slave ships and life on the plantations. We are shown the incorporation of blacks into American cities and into industrial labour and into urban racist lynchings. We are shown black culture traduced by the phoney chic of Harlem clubs and Hollywood musicals. And we are shown four recent decades of black street-corner culture. Despite all that whites have done to

inis version of black history does injustice to, among other things, blacks themselves: these versions of Har-lem and Hollywood that are shown onstage are wilfully cheap travestles of superb and influential black artistry. The dance highlight of Bring In Da Noise is a long solo for Glover himself. Called "Green, Chaney, Buster, Slyde," it is his demonstration of all he learnt from those four mas-

ters of black tap dancing, and you

blacks, da beat survives.

points of tap style it carefully demonstrates. Glover never stops dancing, and the steady flow of his energy throughout is perhaps his greatest

The solo is spoilt, however, by the taped autobiographical voice-over that accompanies it, turning it into a lecture demo. And, soon enough, the solo shows you that Glover is the best of apprentices but, unlike his teachers, not himself a master-artist. The solo - less of a tribute than a graduation display - reveals that he simply lacks his teachers' individuality of

Watching one of Chuck Green's last performances in 1968, I wrote "Tap is his daimon", so remarkable was the visceral force with which Green danced even in old age. Glover, by comparison, is just a callow youth who, for all his identification with modern urban funk, has not yet discovered himself in his dancing. Jam on the Groove, an off-Broadway

tre, is another demonstration of black culture. At the end of the Saturdaynight performance I attended, one of its dancers announced that what they had been dancing (for some 90 min-utes) was sheer hip-hop as they had practised it as kids on the streets some eight years back. Hip-hop puro, Hip-hop style is physically interest-

ing and some of the acrobatic feats involved are astounding. One dancer specialises in upside down multiple pirouettes, going around at least ten times on his head; another demonstrates an impulse passing up the highly developed muscles of one arm, along his equally developed shoulders, and down the other arm with chillingly anatomical articulation. You can imagine what the accompanying noise was like. But hip-hop, at least in this pure form, is never crystallised into rhythmic organisation. You watch stunt after stunt, but the stunts do not develop a serious

rhythm of their own.
Noise! Funk! Jam! Groove! These shows try to celebrate recent trends in urban street culture, but they serve only to demonstrate the rhythmic Opera/Richard Fairman

## The Pearl **Fishers**

ome years ago when an audience survey asked people which opera they would most like to see, the vote went to Bizet's Les Pêcheurs de perles. The favourite duet for tenor and baritone included on so many operatic highlights discs had evidently lured respondents into wanting to investigate the opera further.

It took a while for English National Opera to respond, but The Pearl Fishers - sung in plain, unadorned English, when the words can be heard is now a regular visitor. The company has had a couple of tries at getting it right, first offering a post-colonial interpretation that aimed to give the opera a politically-correct angle and then discarding that in favour of a pretty staging with no obvious message at all - both of them, strangely, by the same producer and designer, Philip Prowse. His second thoughts amount

to a straightforward crowdpleaser, which is after all why the opera was chosen in the first place. Bizet did not set out to tackle important issues, but was merely decorating a love story from the Orient. Prowse. too, has settled for decoration exotic colours dominated by reds and golds, burning incense in the temple, a sultry Indian Ocean atmosphere, and a trio of dancing boys so pale-

skinned that they must be stu-dent back-packers from Surrey. No matter, the pearls in Bizet's opera do not lie in the drama, they are musical through and through. Unlike some 19th-century French com-posers who followed the fashion for operas of far Eastern promise, Bizet was sparing with local colour and produced a score of inimitably Gallic delicacy. It is not easy to make music as refined as this work in the Coliseum and Emmanuel Joel errs on the side of understatement, although the orchestra and chorus supported him well enough.

A similar problem often bedevils the casting. Should the singers be featherlight to suit the music or heavyweight to make an impact in this theatre? Elizabeth Woollett and John Hudson both have voices of Coliseum size and the challenge for them is to fine their singing down in Bizet's most exquisite solos. Woollett's Leila mixes some silvery moments with others that lack poise and rhythmic security; Hudson's Nadir is best at full volume, but the top of his voice is so well placed that he can manage delicacy more proficiently.

Most of the standard dramatic blustering, insofar as there is any drama, falls to the baritone Zurga and Michael Lewis puts it across with convincing force. Mark Richardson creates a suitably lowering background presence as Nourabad the priest. That completes Bizet's small cast, but Prowse's production also makes room for a prowling female mime who is forever about to plunge her dagger into this or that man - a frustrating role, as the plot never allows her to finish the job off.

For the rest, Prowse fills Biz et's long empty spaces with dignified priestly marches and sensuous dances, leaving the music happily free from producer's interference to seduce the ears. Saturday's performance was well attended, so the audience survey was clearly right.

Performances continue until

### Circus turns

f all the instruments of torture known to man, none - not the rack, not the thumbscrew, nor yet the television game show - is more terrible than the clown. Threatened with these capering horrors, I will confess to anything, from incest to simony. I supposed that the first ten minutes of La Cirque du Soleil's performance - with a horde of the scamper-

ing, yapping creatures creating maybem among the audience at the Royal Albert Hall would force me to confess to enjoying myself. But there are reserves of strength known to the pure in heart, and I will go to the stake before I say that the evening was worth while. Saitimbanco - such is the title of the show - is said to be the "new" circus from Montreal. It comes trumpeting ecstatic comments by such well-known authorities as President Clinton and Elizabeth Taylor. Reluctant as I am to contradict the President of the United States and a much-married cinema actress, I can only reply "Wrong again, chicks!" Saltimbanco is a collection of decent enough circus turns set in a lurid frame of ugly costuming and psychedelic lighting, with a raucous and overloud rock accompaniment.

What it lacks in visual wit -

Moscow perform works by Schnittke

some sense of style! - it makes up for in abundant winsome

The clowns mop and mow, as clowns do, many of them suffaring from nasty attacks of the Marcel Marceaus, and are very roguish indeed. (One, in baggy shorts, a base-ball cap, spindle-shanks and buck teeth involved a man from the audience in his act. The victim proved considerably more engaging and entertaining as a

Four lady contortionists indulge in one of the less agreeable human activities sitting on each other's heads, and two beefy chaps in green tights strain to balance on various parts of their musculature (a sight which inspired a woman in front of me to paroxyeans of screaming). There is a brilliant juggler (seven balls on the go at one time) and a fine female trapeze artist who sails intrepid and serene above our heads. I do not find that the other acts bear much comparison with performers I have seen with Chinese and Russian circuses. The rock music and the singing are noxious.

On Saturday, passing through south London, I saw a big top emblazoned with the words The Circus from Hell. That makes two of them.

Clement Crisp

## INTERNATIONAL **ARTS**

### AMSTERDAM

CONCERT Concertgebouw Tel: 31-20-5730573

 Radio Symfonie Orkest and the Groot Omroepkoor: with conductor Richard Dufallo, soprano Roberta Alexander, mezzo-soprano Jard van Nes and cellist David Geringas perorm works by Gubaidulina and Tippett; 3pm; Jan 13 OPERA & OPERETTA Het Muziektheater

Tel: 31-20-5518117 Werther: by Massenet. Conducted by Edo de Waart and performed by De Nederlandse Opera. Soloists include Martin Thompson, Gilles Cachemaille Susan Graham and Henk Smit; 8pm; Jan 14, 16

### ANTWERP

CONCERT De Singel Tel: 32-3-2483800 Symfonie-Orkest van de Munt: with conductor Gunther Herbig perform the overture to Wagner's "Lohengrin" and Bruckner's

"Symphony No.7"); 8pm; Jan 13 EXHIBITION MUHKA - Museum van

Hedendaagse Kunst Tel: 32-3-2385960 Bernd Lohaus: retrospective of the German artist (1940), who lives in Belgium since 1966. The display includes sculptures, installations, paintings and drawings; to Jan 14

### BERLIN DANCE

Tel: 49-30-3438401 Les Intermittences du Coeur: à choreography by Roland Petit to music by Saint-Saèns, Wagner,

Faure and Debussy. Performed by the ballet of the Deutsche Oper Berlin. Soloists include Simone Noja, Mayumi Katsumata and Franck Balbi; 7pm; Jan 13

### **BONN**

OPERA & OPERETTA Oper der Stadt Bonn Tel: 49-228-7281

 Don Giovanni: by Mozart. Conducted by Shuja Okatsu and performed by the Oper der Stadt Bonn, Soloists include Michael Volle, Keren Notare and Hasmik Paplan; 8pm; Jan 10, 13 (7pm)

### ■ CHICAGO OPERA & OPERETTA

Civic Opera House & Civic Theatre Tel: 1-312-332-2244 The Makropulos Affair: by Janacek. Conducted by Bruno Bartoletti and performed by the Lytic Opera of Chicago. Soloists include Catherine Malfitano, Kim Begley,

Tom Fox, Stephen West and John Duykers; 7.30pm; Jan 12, 15

### HAMBURG CONCERT

Musikhalle Hamburg Tel: 49-40-346920 NDR-Sinfonlearchester, with conductor Paavo Berglund and planist Leif Ove Andsnes perform works by Kokkonen, Beethoven and Sibelius; 11am; Jan 14, 15 (8pm)

### HELSINKI

EXHIBITION The Museum of Firmish Art-Ateneum Tel: 358-0-173361 Photographs by Hugo Simberg: exhibition of photographs made by the painter and graphic artist Hugo Simberg (1873-1917) of his family

estate, given to the museum by the

artist's son Tom Simberg; to Jan 14

### **LONDON**

CONCERT Queen Elizabeth Hall Tel: 44-171-9604242

 The London Philharmonic: with conductor Elgar Howard, sexophonist John Harfe and percussionist Paul Clarvis perform works by Beethoven, Varese. Birthwistle and Crumb; 7.45pm; Jan

Wigmore Half Tet: 44-171-9352141 Kurt Nikkanen and Christina
 Ortiz: the violinist and pianist perform sonatas by Mozart, Beethoven and Faure; 11.30am; Jan

 Sergei Leiferkus; accompanied by planist Graham Johnson. The baritone performs 13 of

Rachmaninov's most famous songs; 5pm; Jan 13

### MADRID

CONCERT Auditorio Nacional de Música Tel: 34-1-3370100

 Orquesta y Coro Nacionales de España: with conductor Theo Alcántara, pianist Alicia de Larrocha works by De Falla, commermorating the death of this composer 50 years ago; 7.30pm; Jan 12, 13, 14

### ■ MEXICO CITY EXHIBITION

Museo del Palacio de Bellas Artes Tel: 52-5-5101388

 Carl Milles, Esculturas: exhibition of the work of the Swedish sculptor Carl Milles (1875-1955) who studied in Parls and worked with August Rodin. All the works on display come from the collection of the Museum Hillesgarden in Stockholm; to Jan 14

### MUNICH

CONCERT Philharmonie im Gasteig Tel: 49-89-48098506

 Münchner Philharmoniker: with conductor Sergiu Celibidache and planist Murray Perahia perform Brahms' "Piano Concerto No.2" and Prokofiev's "Romeo and Juliet"; 8pm; Jan 12, 14 (11am), 15, 16 OPERA & OPERETTA

Tel: 49-89-21851920 La Damnation de Faust; by Berlioz, Conducted by Gard Albrecht and performed by the Bayerische

Staatsoper. Soloists include Jeanne Piland, Ulrike Schneider, Vinson Cole, Alan Titus and Harry Dworchalc 8pm; Jan 13

### NEW YORK CONCERT

The Metropolitan Museum of Art Tel: 1-212-879-5500 Guarneri Quartet: with guest singer baritone William Sharp

perform works by Janácek, Barber and Schubert, 8pm; Jan 13 Metropitan Opera House Tel: 1-212-3826000 The Makropulos Case: by

Janácek (in English). Conducted by David Robertson and performed by the Metropolitan Opera. Soloists include Jessye Norman, Hakan Hagegard, Graham Clark and Donald McIntyre; 8pm; Jan 11, 16

### OSLO DANCE

Morake Opera Tet: 47-22-429475 The Nutcracker: a choreography by Bjoern to music by Tchaikovsky, performed by the Norwegian National Ballet; 6pm; Jan 10, 11, 12, 13 (3pm)

Beshmet, starting with Yuri Bashmet

performing works by Shostakovich, Stravinsky and Ravel (5.30pm). Next

the viola-player and the Soloists of

### PARIS

CONCERT Meleon de Radio France Tel: 33-1 42 30 22 22 Portrait de Yourl Bashmet: concert programme devoted to viola-player and conductor Yun

and Hindemith (7pm). To conclude the programme the Orchestre National de France with conductor Charles Dutoit and Yuri Bashmet perform works by Kancheli and Bartók (8.30pm); 5.30pm, 7pm & 8.30pm; Jan 13

### ROME

impoverishment of the age we live in. I oh for Roland Petit to give it

CONCERT Accademia Nazionale di Santa Cecilia Tel: 39-6-3611064

 Orchestra dell'Accademia di Santa Cecilia: with conductor Jeffrey Tate perform works by Berg, Haydn and Mendelsachn's \*Die erste Walpurgisnacht"; 5.30pm; Jan 14, 15 (9pm), 16 (7.30pm)

### VIENNA CONCERT

Musikweein Tet: 43-1-5058681 Wiener Symphoniker: with conductor Wolfgang Sawallisch and

mezzo-soprano Mariana Lipovsek, perform works by Brahms, Beethoven and Wagner's "Wesendonck-Lieder"; 7,30pm; Jan

### ZURICH

CONCERT

Tonhalle Tel: 41-1-2063434 Carmina Quartett: and planist Mitsuko Uchida perform Haydn's "String Quartet No.2", Szymanovsky's "String Quartet No.1" and Brahms' "Plano Quintet in F minor"; 7.30pm; Jan 14

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ture"; educational reform; and

an active role in Europe,

including participation in the

Politicians on the left of the

Tory party should not find all

that much to object to in this list. It is indeed "one nation"

stuff. So has a new orthodoxy

- Blajorism - replaced the

Butskellism of 1945-75? If that

were the case, would it also

represent a satisfactory out-

come to 20 years of flerce

The answer to the first ques-

tion seems to be that, as then,

both parties offer variants

the answer to the second ques-

tion is "not altogether". Why the consensus is problematic

was lucidly explained in a

abort book by James Meade,

published shortly before his

Meade was, with Sir John

Hicks, one of the two greatest

British economists since

Keynes. Yet for much of his

professional life, he was too

pro-market in his attitudes to

gain attention from the left

and too egalitarian to be lis-

tened to by the right. Then, when the left at last embraced

the market, he became too

The problem that most con-

egalitarian for both sides.

death in December.\*

upon a common approach. But

political controversy?

Martin Wolf

## Path to full employment

If Tony Blair wants to get rid of joblessness he will have to implement radical policies to price workers back into jobs while compensating them through the welfare system

kets by imposing high mini-mum wages, high taxes and

high mandated labour stan-

dards insist that others should

do the same so as not to incon-

venience them. Such a part-

nership in folly is no basis for

Yet there is one cogent

objection to labour market

clearing, that it may ~ and, on

US and UK evidence, will -

lead to a substantial increase

in both poverty and inequal-

ity. But the answer to this

tort the cost of labour, rather

it is to weaken the link

between the standard of living

of poor people and the wages

That makes reform of the

time concern is not to dis-

amicable relations.

cerned Meade in the 1980s and cally with raising the output torted their own labour marassets accumulated by the again in the 1980s and 1990s per head of those who are in kets by imposing high mini-Mr Tony Blair, the UK's prime-minister in-waiting, last week told Japanese business was unemployment. In the 1960s, the UK's unemployment leaders what "New Labour" rate was less than 3 per cent. believes in. The audience must have found his message pleas-But in the 1980s it peaked at ing, not least for the welcome over 11 per cent and its most he offered inward investment. recent level is still 8 per cent. As the chart shows, the con-It is less clear that it will please those on the left back comitant decline in employment has been essentially a in the UK who still believe in full employment and less problem for men.

As he continued his prog-ress round Asia, Mr Blair Mr Blair gave support to low inflation and sustainable pubshowed in Singapore yesterlic finances; inward investday that he is aware of the challenge: "A life on benement; internationally competitive tax rates; minimum labour standards - though not fit... is not what most people want. They want independence, dignity, self-improveones that "lead to rigidity or inflexibility in labour marment, a chance to earn and get on. The problems of low pay kets"; no repeal of the main parts of 1980s trade union leg-islation: partnership between and unemployment must be tackled at source." the public and private sectors, to "revitalise our infrastruc-

how might what was once thought of as full employment be regained? Meade's answer was that it depends upon two principal conditions: "First. that there are proper demandmanagement arrangements to ensure an adequate and stable level of money expenditures on goods and services...; and, second, that the workers who seek employment in a free-enterprise economy ... offer their services at a low enough real price for competing employers to employ

Meade had no doubt that a part of the solution was to allow wages to adjust until everyone who wanted a job could have one. This contrasts with today's standard nostrums on the left, which call for more education and training, to produce a "high-wage, high-skill" economy, combined with minimum wages and higher officially mandated

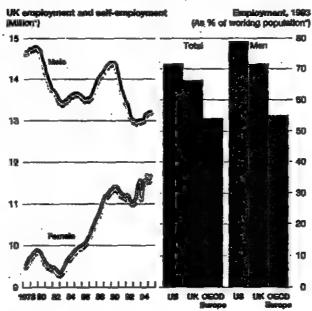
employment conditions. Yet there is no necessar, link between the skills of a people and the rate of unemployment. Although the US has a less broadly educated labour force than Germany's, it has generated more jobs and lower unemployment. As Meade noted, education and training "are concerned basiemployment rather than with the number of heads that will

find suitable employment". Whatever the stock of skills and physical capital may be at any moment, full employment, in the old sense, will emerge only if the labour market clears. Improving the stock of skills might make that easier, by raising the real wages employers can afford to pay. But whether it does so in practice depends on how the market works. At present it does not work well enough in the UK and worse in most continential countries

the UK cannot - or should not - compete on the basis of low wages or, in the European context, of "social dumping". Such complaints are absurd. As Meade argued, provided there were no direct subsidisation of wage rates, the real wages for unskilled UK labour

People promptly object that

welfare state a necessary complement of labour market reform if unemployment is to be durably lowered. Meade's proposal was for a citizen's ocome, which would guarantee a given basic income to would simply become what everyone. Initially this would they need to be to absorb the be paid for out of taxation. available labour supply. Euro-Ultimately, however, it would pean countries that have disderive from the income from



state over a lengthy period for

the benefit of all citizens. If adverse trends in the demand for unskilled labour continue. European welfare states may well be forced to contemplate such a policy package. The standard Euro pean alternative of high labour standards, high taxa-tion of unskilled labour and high benefits for those out of

work has demonstrably failed. Meanwhile, the US alternative of liberal labour markets and virtually no welfare has lowered unemployment and generated a far higher ratio of employment to the economically active population. But the low wages available to unskilled people have not only resulted in substantial inequality, but have also contributed to the growth of beg-

ging and, worse, crime.

Air Blair realises that reform of the welfare state is essen tial. He observes, for example that the welfare state "suffers today from two important weaknesses: it does not alleviate poverty effectively and it does not properly assist the growth of independence, the move from benefit to work". Both criticisms are correct. But Mr Blair's solution is at the least obscure. It is not made any less so by his references to a "stakeholder econ omy, which involves all our

people, not a privileged few". A left-of-centre government should aim to combine labour market clearing with a welfare system that provides an cceptable minimum income to those who would then earn low wages. This will almost certainly demand higher taxes from some people. If so, Mr Blair needs to sell that idea. If he fails to do so, Labour's policies are, in practice. likely to increase cyclically adjusted unemployment over any period in office.

J.E. Meade, Full Employmen Regained? An Agashotopian Dream, Department of Applied **Economics Occasional Papers** Cambridge University Marketing · Jeremy Grant

## Accent on local characteristics

Foreign agencies are finding that western advertising instincts clash with customs in Vietnam

In Vietnam, it only takes a small stroke of the pen to create a big misunderstanding, as US electronics giant Motorola found out to its cost in a television advertisement last year.

The product was a pager which for the first time allowed the use of accents over Vietnamese characters, essential to the proper understanding of the language.

The television commercial showed a pager message going out to a footballer on his way to a game, reminding him not to forget to bring the ball. Accents on the word for "ball" were deliberately left out of the message, changing the meaning to "cake". The footballer was duly shown on the pitch clutching a cake.

"It bombed," says one foreign advertising agency executive. "The Vietnamese thought it implied the guy wasn't bright enough to see what the message should have been. It was a great idea but they probably shouldn't have played around with the lan-

Motorola is not alone in finding that western advertising instincts can clash with local cultures in Vietnam.

Although other countries in the region present similar difficulties, Vietnam's years of socialist isolation have added an extra dimension. Vietnamese officials are wary of the effects of unfettered consumerism on traditional culture, the government is uneasy about opening the door to western agencies and officials are unsure how to regulate them once they are in.

Foreign agencies have flocked to Vietnam since the country's nine-year-old marketoriented reforms started to produce rising urban incomes. Signs bearing the names Ogilvy & Mather, McCann-Erickson, Leo Burnett and J. Walter Thompson are common in of Ho Chi Minh City, a bustless so in Hanoi, the capital. In Ho Chi Minh city, where memories of US brands common before 1975 still linger. average per capita income is \$810, and 90 per cent of resi-dents have access to television. These are rich pickings for clients of the agencies - the multinational consumer eroups.

A further attraction is that advertising costs are low. A 30second, weekend prime-time slot on television in Ho Chi Minh City costs just \$900, up from \$720 last year. In Europe. the same slot would cost about \$20,000. Industry sources say that billings last year were estimated to be \$90m and are set to rise this year.

However, few of the agencies operate in much comfort. Although representative offices are allowed, agencies are not permitted to book business in Vietnam and are forced to book work offshore.

Most had been quietly establishing informal relationships with local agencies in the hope of forging joint ventures. But in July, the ministry of culture, which regulates the industry, unexpectedly said it would allow only a looser 'co-operation" contract. "We would prefer to have joint ventures in order to have equity. We are hoping that the govern-

Officials are wary of unfettered consumerism, the government is uneasy about western agencies and officials are unsure how to regulate them

ment will change their minds on that," says Mr David Bell, chairman of Bates Vietnam.

Shortly afterwards, accusations of cheating at 14 foreign agencies appeared in the local press and the authorities, suspicious that some agencies were abusing representative office status, conducted wideranging tax inspections.

This has unnerved the acencies, which now question whether the authorities welcome them at all. "They look at us and say we are not coming in and building bridges and roads. International agencies are the punnacle of capitalism so they fear us giving an unfair advantage to foreign brands, says one senior executive with a leading agency.

Industry sources say that some smaller agencies were breaking the rules. Mr Vo Ngoo An, vice-director of the Ho Chi Minh City branch of the Ministry of Culture, prefers to see it in terms of finding the right way to regulate foreign agencles. "I think that when foreigners come here to invest. they want to promote their products. We just want to regu-

late them in the correct way." The authorities are also trying to regulate the local agencles, launching a campaign this month to reduce the 300 billboards cluttering the city's skyline and ordering an industry-wide review of practices.

There are also plans to encourage the use of Vietnamese in all advertising, and advertisers are being urged to emphasise "Vietnamese characteristics" where possible. A recent advertising campaign by lingerie manufacturer Triumph depicting western girls wearing nothing but underwear was deemed to have overstepped the mark.

An official points out: "If you paint a picture of a young girl with few clothes on, that's not very Vietnamese. We are trying to maintain our traditional

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### ·LETTERS TO THE EDITOR·

Number One Southwark Bridge, London SE1 9HL

We are keen to encourage letters from readers around the world. Letters may be faxed to +44 171-873 5938 (please set fax to 'fine'). e.mail: letters.editor@fi.com Translation may be available for letters written in the main international languages.

From Mr W.F. Birch.

Sir, I take strong exception

to your coverage on December

lower earnings") and 19 ("Push

and pull of NZ policy") of the

Zealand government's tax and

social policy package and the release of the Reserve Bank of

Your correspondent made the

The Reserve Bank tightened

monetary policy in response to

The New Zestland Treasury

The Reserve Bank disagreed

announcement of the New

New Zealand's six-monthly

monetary policy statement

the announcement of tax

assessed the tax cuts as affordable - but only just;

assessment that the tax

implies that short-term

reductions were consisten

with the achievement of the 0

per cent to 2 per cent inflation

Your article of December 19

economic prospects will suffer

due to inconsistent monetary

On the contrary, throughout

the development of the tax and

and fiscal policy settings.

social policy package, the

covernment has tailored the

package to ensure that it is

conomic growth and price

stability. Reflecting this, the

et of conditions which was

required to be met before a

government imposed on itself a

definite commitment was made

consistent with sustained

with the Treasury's

following claims:

14 ("NZ plans tax cuts for

### Confusion of debates on balancing budgets

From Professor Laurence A.

Sir. Your editorial ("Fiscal crisis of the state". January 6/ 7) rightly points out that the "theme of the decade", for countries around the world, is fiscal soundness. However, we should not confuse a country's fiscal soundness with its political rhetoric concerning a palanced budget. For examp in the US the balanced budget debate has been an annual 'political sport" for decades. This year's game has taken on added attractions with two partial government shutdowns

in as many months. Discussions on the fiscal soundness of a central government would be far more productive if they focused on the process, rather than the outcome, of efficiently allocating scarce resources. Take the US budget crisis as

central governments, follows a unified budgeting process. Under this process, both capital and operating expenditures are charged to the period. Thus, debates on balancing the annual budget are mixing up short-run benefits with long-run benefits At best, debates on balancing the budget are confusing. At worst, these debates are resulting in further leterioration of the US infrastructure - something our fiscal soundness can ill-afford.

Lawrence A. Gordon. professor of managerial accounting; co-editor of the Journal of Accounting and Public Policy. College of Business and University of College Park, MD 20742 US an example. The US federal

### US shutdown good for Dole

From Ms Eileen O'Connor. Sir, Senator Bob Dole's determination to end the US government's partial shutdown has boosted his approval rating to 63 per cent, up 11 points in one mouth. His gap behind President Clinton has narrowed to 48 per cent against 42 per cent versus 52 per cent against 38 per cent last month. None of Mr Dole's challengers for the Republican nomination scored double figures in the poll. Even Speaker Newt Gingrich, although thankfully

not a challenger, only had a 33 per cent rating.
Is it possible that the longer

this shutdown continues the more the Republican party will benefit? Although Mr Dole's rating will increase at the expense of his challengers, it will consolidate once and for all his position as the Republican candidate.

Eileen O'Connor, 20 Edgewood Road, Glen Ridge. New Jersey, US

### The mathematics of Buffett

From Dr A.P. White. Sir, John Train's mathematics are at fault in his article "Making money the Warren Buffett way" (December 30/31). Doubling every year for 20 years gives a multiplication factor of rather more than 1m. If the starting capital is \$1,000, then the sum after 20 years is actually 31,048,576,000 before tax.

It is not clear what tax rate is intended but, assuming a rate of 30 per cent, this gives a final figure of \$734,003,200 On the other hand, paying

tax at the same rate of 30 per cent every year means that the annual multiplication rate is 1.7. rather than 2. Over 20 years, this gives an overall multiplication factor of a little more than 40.642. Thus, under the second

\$40,642,314. A.P. White, School of Mathematics and Statistics, University of Birmingham.

Birmingham B15 2TT, UK

scenario, the final sum is

### to proceed with tax reductions. One of those conditions was that there would be no tax reductions if there were significant risks of strong

as a result.

inflationary or balance of

payments pressures emerging

In making that judgment, I sought the advice of the governor of the Reserve Bank prior to making a final decision on the size of the package. I publicly released that advice on December 13 with the December economic and fiscal update. At that time, the Reserve Bank publicly reaffirmed its comfort with the advice which it had originally provided in November. In his

advice, the governor

specifically commented that

the package were consistent with prudent macroeconomic management view is that the package's

the timing and magnitude of

NZ monetary and fiscal

Reserve Bank support

policy consistent and has

Further, the Reserve Bank's impact on inflation is not expected to threaten the bounds of the price stability goal or erode the public's expectations of ongoing price stability. This view was reaffirmed in the bank's monetary policy statement of December 14. Finally, the governor's advice to me was that the package would not, of itself, necessitate any particular adjustments to monetary policy settings as the substance of the package was already incorporated into market expectations and the

×

bank's policy stance. At the same time as I released the Reserve Bank's advice, I also released the advice which the Treasury had provided to the government on the tax and social policy package. The Treasury assessed the package against the conditions which the government had set. It concluded that the conditions were prudently expected to be met, both to their letter and spirit. This hardly seems consistent with the grudging support alleged by your correspondent.

Over the past few years, New Zealand has enjoyed a remarkable period of strong economic and employment growth combined with price stability. The December economic and fiscal update. released last month, projects continued strong economic growth, fiscal surpluses rising, even after the tax reductions, to 5.6 per cent of GDP in 1998-99, inflation remaining below 2 per cent and a stable balance of payments position. That outlook is the product of consistent and prudent economic management which we have followed in designing the tax and social policy package and which we intend to reinforce in the years ahead.

W.F. Birch, minister of finance. Parliament House, Wellington, New Zealand

### FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700 Tuesday January 9 1996

## Double life, double legacy

generation of historians to settle François Mitterrand's rightful place in the history of France and of Europe. Seldom can a leader have dominated his country's politics for so long a period while leaving commentators divided and uncertain not only about the rightness of his policies but about the true stature of the man.

Throughout his career he surrounded himself with an air of mystery and intrigue which led him again and again to be written off as little more than a schemer. In his youth he had connections with the extreme right and with the wartime Vichy regime which came back to haunt him in the last year of his presidency. A brilhant career in the party intrigues of the Fourth Republic seemed to have ended in ignominy at the beginning of the Fifth, when there were suggestions that he had connived in a fake attempt on his life. Yet by 1965 he had emerged as frontman for a left which had united in opposition to de Gaulle. After 1968 he was ostracised again for having let himself seem willing to be propelled into power by strikes and demonstrations rather than the ballot box.

But in the years that followed he rebuilt the shattered socialist party, ingeniously using a strategy of alliance with the communists as an engine to reduce their influence until, in 1984, he was able to treat their departure from his government as a matter of

relentless opposition to the Fifth Republic, he proceeded once elected president, to assume de Gaulle's mantle and all his constitutional powers. Like de Gaulle, he represented the state with a certain hauteur and sense of style, which bolstered the self-respect of many of his compatriots. And after two years of radical leftwing policies, including a swathe of anachronistic nationalisations, he made an abrupt U-turn, becoming the chief pedagogue of France's painful initiation into the realities of power and the market in late

needed, and perhaps only one with Mitterrand's laboriously acquired leftwing credentials could have succeeded. In the years before 1981 two impeccably orthodox instructors, President Valery Giscard d'Estaing and his prime minister Raymond Barre, had failed dis-mally to get their message across. Mitterrand did better, liberalising the French economy and imposing on his country the constraints of the European single market.

left, threatening the consensus in favour of European integration which Mitterrand so carefully nurtured. In one way that is a vindication: it shows how necessary his tactical skills and ambiguities were to the successful introduction of reform. On the other hand, it also shows how much of the necessary reform he left undone

### Labour's tune

The House of Commons returns today to a familiar political land-scape. For all Mr John Major's appeals for unity, the Conserva-tive party still appears bent on self-destruction. Divisions over Europe, the economy and the welfare state are robbing the government of strategic purpose. The general election is at most 16 months away, but the prime minister's energy is absorbed in soothing the warring factions in his own party rather than in shaping prospectus for the nation.

By contrast, Mr Tony Blair is cushioned by a lead of 25 points in the opinion polls and by a self-discipline in the Labour party born of 17 years in opposition. The growing assumption, abroad and at home, that Mr Blair is on his way to 10 Downing Street gives an authority to his pronouncements which Mr Major can only envy. The Labour leader has not been

slow to capitalise on the willingness of the media to invest his speeches with revelatory qualities. In Tokyo last week he was filmed assuring business leaders that Labour was now the champion of competitive markets, inward investment and the enterprise economy. In Singapore yesterday morning, he coined what promises to be a central slogan of his election campaign by setting out Labour's plans for a "stakeholder economy". At last, said the television and radio news bulletins, Mr Blair had outlined his "big idea". in fact, most of the thoughts is hardly surprising that the vot-will be familiar to those who have ers are humming Mr Blair's time.

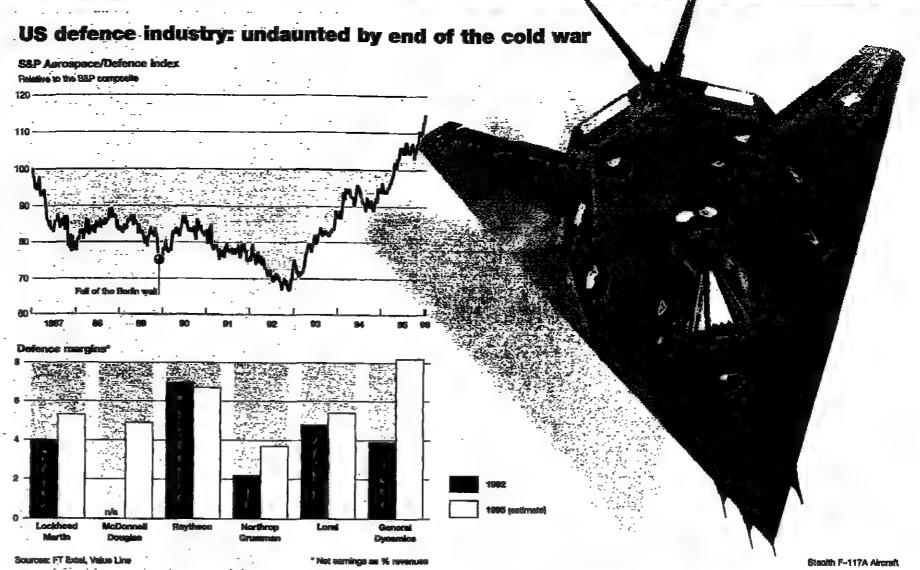
listened to the Labour leader over the past 18 months: the primacy of education as the route both to economic success and social cohesion. the need for partnership between government and industry, the importance of giving every citizen matching rights and responsibili-ties. In Mr Blair's world, rich and poor alike would have a stake in economic success, in a reformed welfare state and in rebuilding a deeper sanse of society. His critics will rightly point out

that there is little here in the way of hard policies. The promises of a transformed education system and a reformed welfare state come much easier than the detail. But it would be wrong to underrate the political significance of such speeches. Having dumped the statist and egalitarian instincts of his party's past, Mr Blair is writing a new songsheet for the electorate. The chorus - that economic efficiency and social cohesion are complementary not exclusive has much resonance in the inse

cure 1990s. A few months ago, the government began to compose an alternative hymn. The UK could prosper in the chill winds of international competition to become "the enterprise centre of Europe" only with the Tory agenda of liberalisation, deregu-lation and low taxes. It was a refrain well worth listening too, but one soon drowned out by the discord within Mr Major's party. It

20th century Europe. Such a teacher was badly

The present crisis sees France again polarised between right and



## From swords into cash

The rationalisation of the US defence industry is costing jobs but is proving very profitable for shareholders, says Tony Jackson

even years on, the US defence industry is still grappling with the end of the cold war. Its most drastic response, a series of giant mergers, is still in full swing. Last week came Northrop Grumman's \$3bn (£1.94bn) purchase of Westinghouse's defence business. That was capped by yesterday's \$9bn bid for Loral by Lockheed Martin, itself the result of a merger only 10 months ago.

The driving force is simple enough. The US government's spending on defence procurement peaked at \$82bn in 1991. This year, it will be some 40 per cant below that figure. While Mr Newt Gingrich's Republicans are publicly committed to reversing the cuts, few in the industry expect the substance to match the rhetoric.

In the resulting process of consolidation, the Loral-Lockheed deal marks a new and significant stage. So far, mergers have broadly taken two forms. In the first, companies not committed to defence, such as Westinghouse, Ford or Honeywell. have sold their defence divisions to the industry specialists. Second, defence contractors of approximately equal size have come together, such as Northrop and Grumman or Lockheed and Martin

Loral to date has been very much a predator rather than prey in the process of buying those not committed to defence. Since 1990 it has mounted a series of aggressive acquisitions under its highly regarded chief executive Mr Bern-ard Schwartz, including the defence divisions of Ford, Honeywell, Unisys and the steel company LTV. As a result, its revenues have risen by more than 25 per cent a year, in a

period of sharply dropping revenues for the industry as a whole. Loral's decision to sell itself to Lockheed Martin — by now established as the industry leader - is thus a stark illustration of the scale of the pressures the industry faces. But these pressures need to be carefully defined.

While defence companies' revenues have fallen sharply since 1991, profits have done the reverse. At the aircraft maker McDonnell Douglas, sales since 1991 are down by some 23 per cent, but net profit has almost doubled. For a group of seven leading defence contractors, net profit margins rose from 3.1 per cent in 1992 to an estimated 5.4 per cent last year.

The most obvious and public reason for this has been cost-cutting, with or without the benefit of merger. The combination of the aircraft makers Northrop, Grumman and Vought led to 14,000 job losses last year in a combined workforce of 53,000. The addition of the Westinghouse defence husiness will doubtless produce more cuts again. Similarly, Lockheed Martin is in the process of cutting 12,000 out of 170,000 jobs and closing 12 factories. Again, the Loral deal will mean more of the same.

Mergers apart, Raytheon, the efence company based in Massachusetts, cut its employment in the state by a third, or 10,000, between 1990 and 1994, and reduced its plants there from four to one. It now threatens to move entirely out of Massachusetts - a traditional centre for the defence industry thus presumably escaping the state's traditionally high-cost,

unionised workforce. But while cost-cutting has proved surprisingly profitable, it cannot be

· OBSERVER ·

continued indefinitely. Sooner or later, workforces will be brought in line with reduced demand. And in some parts of the industry, such as airframe manufacture, there is no substitute for large, centralised

Another much-touted escape route for the industry has been the turning of swords into ploughshares: so-called "conversion", whereby military technology is put to commercial use. Thus, the makers of flight simulators are turning to the production of arcade games; or, more seriously, a surveillance specialist such as Raytheon can secure a \$1bn-plus contract for monitoring the environment in the

n general, this has proved a disappointment. As a senior US academic says, from the mid-1970s the defence industry became so dependent on performance regardless of cost that few of its technologies were com-mercially viable. In addition, defence companies have little experience of marketing to the wider world. As Lockheed Martin's chairman Mr Norman Augustine said last year, "our industry's record at defence conversion is unblemished

by success". On the other hand, there has been a shift in the industry's favour in the way the government pays for its contracts. In the heyday of the Reagan era, companies were tempted into bidding for business on fixed contracts. As one analyst puts it, "the industry thought, rather fool-ishly, that it could build something which had never been built before for a fixed price".

With the ending of the cold war, the industry has shifted more of the risk on to the taxpayer through a system of cost-plus contracts. The majority of the old fixed-price contracts, struck on slim or zero margins, have now moved out of the expensive development stage and into the more profitable phase of

production.

That leaves one vital source of improved profitability: the slow-down in the industry itself. While defence companies are reaping the benefits of past investment, they no longer have to re-invest on the same scale.

Mr Byron Callan, defence analyst at Merrill Lynch, says: "This is a mature industry with an exceptionally long product life-cycle. The F-15 or F-16 fighters were designed in the 1980s, entered production in the late 1970s and will probably still be being made in the next century."

in the old days, the profits from such a product would largely be ploughed into the next generation of weapons, to counter whatever the Soviet Union came up with. Now, the cash is mounting up. The Lockheed-Loral merged company, the companies said yesterday, will have free cash flow of between \$1.5bn and \$2bn a.year.

To the extent that this is a self-liquidating process, it plainly cannot be continued indefinitely either. Yet it is not all gloom in the industry. While it is still going through a stage of enormous transi-tion, there is evidence that defence spending worldwide has bottomed out. In the US, at least, the efforts of Mr Gingrich and his colleagues might even secure a slight increase. In addition, Mr Callan says, "globally, a lot of the military equipment bought in the 1960s to 1980s is coming to the end of its useful life. So while budgets are bumping along

the bottom now, 10 years from now the US military has a very interesting problem in maintaining its size, based on elderly capital assets. Russia and China will have the same problem, and parts of Europe as

In other words, the defence indus try could prove very profitable for its long-term survivors.
In the US, there is certainly more

consolidation to come. There are still several competing suppliers in many areas, such as missiles and naval vessels. And the US govern-ment - which is, after all, directly responsible for the drop in revenues ~ is plainly disposed to turn a blind eye to reduced competition and higher profitability in the interests of keeping the industry alive.

This could in itself prove crucial to the US industry's future. The pressures for consolidation which are being felt in the US also apply across the globe. It is not impossib that in the next century, the world will support only a handful of giant defence contractors.

But in Europe, for instance, national sensitivities persist. At the local level, even second-league companies from the same country such as the UK's General Electric Company and British Aerospace cannot agree the terms of a merger. Consol idation between the British, the French or the Germans will prove

even harder. In such a world, a giant such as Lockheed Martin, with revenues of \$30bn and an order backlog of \$47bn, has a headstart. It may prove correspondingly hard to catch up with in one sense, the convergence of the US defence industry is plainly a response to weakness. In another, it is very much a source of

## Cyberporn

The Minotaur of Greek mythology. half man, half-bull, was impris-oned at the heart of a maze called the Labyrinth. Many have interpreted the fable as a metaphor for the uncivilised fantasies and urges buried in the human mind. It is also an apt symbol for the threat of pornography which some governments feel lurks in the electronic paths of the Internet.

Two weeks ago, a prosecutor in Munich, Germany, told Compu-Serve, a company providing computer users with Internet access, that some information on the net violated German laws, particularly those designed to shield children from sexually explicit material. CompuServe promptly blocked access to such information for all users worldwide, as it could not filter data sent to Germany. Result outrage from Internet users, who feared that freedom of expression would be pared down to the level of the world's most repressive regimes.

The internet is not the only arena where some governments fear that technology is moving beyond regulation. Satellite broadcasting, fax machines, even the humble modem have aroused unease or opposition for enabling information to flow across borders. Nor is obscenity the only regulatory question plaguing the Internet: it is unclear how national copyright and libel laws

apply to its traffic. But cyberpornography raises tricky questions. There is no interest should be allowed to decide.

national standard of offensiveness different cultures are bound to differ on this. At the same time, much material on the Net will offend many people. More or less any conceivable fantasy is represented somewhere, particularly as the scenes depicted may never have taken place, but may be simply an electronic montage. Solutions are not easy. It may

be impossible to regulate material at origin, as a bill before the US Congress wants to do. This also threatens to impose the standards of a single country on all. Prohibiting users from securing obscene material, defined on local terms makes more sense. But determining who has done so is near impossible. As a result, governments may adopt the Bavarian solution of pursuing companies such as CompuServe. However, service providers are not responsible for putting material on the Net or for downloading it; they may not even know it exists.

Yet the Internet should not be beyond regulation. Copyright issues need to be addressed, for example. But if it is technically impossible for censorship to be applied by a government to its own citizens, the choice is between regulation of the whole system at the standards of the most censorious country and a free for all. Since it would be undesirable for restrictive governments to dictate what can be transmitted over the whole network, consum-

What a time to go on strike. As New Yorkers struggled to work yesterday, they faced an additional Many of the janitors,

Human

garbage

nance workers and cleaners who keep New York's office buildings running have gone on strike. These are the unseen folk who put out the garbage, turn up the heating and, most important of all, clear the sidewalks of snow in front of each building.

The 33,000 strong Local 32B 32J of the Service Employees International Union is one of the most important in the Big Apple and has some friends in high John Sweeney, the new president

of the AFL-CIO federation and America's most powerful union boss, used to run the local New York union and was still drawing a big consulting fee from 32B-32J in Sweeney wants the US Labour

movement to be more militant

which suggests that the current struggle in New York could run and run. However, before you feel too sorry for New Yorkers shivering in

their office blocks - spare a thought for Sweeney's old union. His old members are only going on strike because the office owners are treating them like garbage.

They want to cut the starting salary for janitors from \$573 a week to \$352 a week.

Don't call us 80 who said the Germans always do as they are told? Deutsche Telekom, which has just raised the price of phone calls by up to 156 per cent, has been rowarded with four rocks hurled

through the window of its Kassel A message affixed to one of the hours of stone read: "Ringing was too expensive - Union of Critical Telekom Users". The company says there is DM10,000 worth of damage to repair.

Now Kassel rates as one of Germany's duller cities, known, if at all, for its employment

If the good burghers of Kassel get this exercised about bigger phone bills, one cannot but wonder what will happen if the price of Telekom shares, due on the market later this year, should take an unexpected tumble.

Costa del Arctic

■ David Hempleman-Adams, the Brit who has just completed his chilly solo and unsupported walk to the South Pole, professed to be looking forward to a pint of beer and fish and chips. But he'll have to suffice with the Tasmanian

version, because he won't be back on British shores for quite a while

His brother Mark says he will be going directly to Hobart, where he is planning a yachting trip to locate the magnetic south pole (which is in the middle of the Then it is back up to the

Northern hemisphere to walk to the other magnetic North Pole accompanied by a select group of eight "ordinary" people willing to pay £15,000 for the privilege. No one is prepared to say when Hempleman-Adams might be returning to the UK. But last autumn, the two brothers sold the family business, Robnorganic Systems, which designs, manufactures and supplies epoxy. resins and polymethanes for the electronics industry. David became multimilionaire are a result, so a

lengthy spell abroad could be said

to have come at just the right the

Diplomatic hitch

mament.

I Just when it seemed that the row over Mohammed al-Massaari. the Saudi dissident, was starting to run out of steam, there are rumbles of discontent in Dominica, the tiny island in the West Indies which was supposed to be al-Massaari's home away from

Dame Eugenia Charles, the former prime minister of Domínica who retired last summer, has raised the question of whether it is worth Dominica falling out with Saudi Arabia over the issue of asylum. She wants to know hether there is some hidden benefit for Dominica and is not too bappy with the suggestion by Edison James, her successor, that too much was being made of the

Al-Massaari might not want to go to Dominica anyway, but if Dame Eugenia says no then it is unlikely that Dominica will say yes. Even in retirement the "Iron Lady of the Caribbean" has the final say.

Schadenfreude?

InfoMatin, the spunky but loss-making French tabloid daily, produced its final edition yesterday with a mournful "Au revoir" front-page headline addressed to its dearly beloved but insufficiently

numerous readers. So was it stuffed with kindly messages from the paper's fans? Not a bit of it. Two of the scant few adverts that graced its pages were from France Télécom on the subject of the success of its Itineris

portable telephone service. The company took the appartunity to think its 700,000. subscribers (about 10 times the number of daily purchases that InfoMatin mustered) and to welcome those who would join it

## Financial Times

100 years ago

State of revolution declared New York: "The World" publishes a telegram from Caracas stating that Venezuela has been formally declared in a state of revolution, and that the Government asks the Legislature to sanction a Decree making secret communications with foreign Governments punishable by death, as an act of treason. An exception is made in the Decree in favour of American citizens. The telegram adds that England is accused of having instigated the revolution.

Advance Australia! We have not ignored the serious results of the insane policy which led to the banking crisis of 1893 and retarded for years the progress of the Australasian Colonies. Whether owing to good luck or to good management, New South Wales stands now in the forefront of the Australasian Colonies. It suffered less than others from the banking crisis.

Union Pacific reorganization New York: Considerable majorities in First Mortgage Bonds of the Union Division Main Line, Kausas Pacific Railway Denver Extension, and of Omaha Bridge Bonds, have been lodged with the Reorganization Committee. The Committee now intend to proceed promptly and energetically with general foreclosures

## FINANCIAL TIMES

Tuesday January 9 1996

Spot Foreign Exchange?

**Live** Market Information **SP@TBOX** 

- 4.4.E-+



## German metal industry fails to agree on jobs for wage restraint

By Wolfgang Rlunchau in Neu-isenburg

14

Employers and unions in Germany's metal industry yester-day failed to agree on a radical proposal to create 330,000 new jobs in the industry in return for wage moderation.

After negotiations held outside Frankfurt, the two sides disagreed vehemently on how to reform the industry, but scheduled further talks for January 18. At stake is a proposal by Mr Klaus Zwickel, president of the IG Metall trade union, for an "alliance for jobs", a trade-off between wage restraint and new

Under his plan, metal industry employers would create 330,000 jobs between 1996 and 1998, which would include 30,000 for

Mitterrand

president's vision of a united

Europe would provide Bonn with

"a legacy and stimulus", the

Continued from Page 1

German leader said.

employment.

the long-term unemployed. In exchange, IG Metall would agree to a wage increase not greater than the rate of inflation in 1997. There will be no wage agree-ment this year because last year's pay deal runs until the end

Employers object to the idea that they have to deliver their part of the bargain first, and also oppose any binding targets for the creation of jobs.

Mr Hans-Joachim Gottschol, president of Gesamtmetall, the metal employers' federation, said after the meeting: "There are significant problems to get the alliance for jobs up and running. But at least we have agreement on

Gesamtmetall opposes union demands to give a specific commitment for new jobs in Mr Gottschol instead proposed a three-step programme to increase the flexibility of the labour market in the metal industry.

His proposal would allow companies to offer lower entry level rages for heginners, allow deals for lower wages in exchange for job guarantees and provide incentives to cut overtime. But Mr Zwickel said Mr Gotts-

chol's ideas were unacceptable: "The proposal assumes a different approach from our own. It will leave the status one intact. It rests on weakening of contracts and political deregulation." Mr Hans Peter Stihl, president

of the German chambers of industry and commerce, and an outspoken critic of Mr Zwickel's proposal, said: "With our wage costs and our social costs we are

the world. That's why we need best would be zero-wage deals, as we have done in 1994."

In Bonn, Mr Zwickel's proposal has been received enthusiastically by Chancellor Helmut Kohl, who has pledged to turn the fight against unemployment into his political priority in 1996. Last week, the Federal Labour Office warned that unemployment might pass 4m this winter, over

10 per cent of the workforce. Mr Edmund Stoiber, prime minister of Bavaria, yesterday became the latest German politician to announce his own action plan against unemployment. In an interview with Focus, the news magazine, Mr Stoiber reaf-firmed his support for Mr Zwick-el's "alliance for labour".

## UK and Japanese insurers

By Peter Montagnon,

The Mitterrand-Kohl axis was instrumental in pushing through the 1986 Single European Act Commercial Union of the UK and and the 1992 Maastricht treaty, paving the way for European monetary union. Mr John Major, the British

prime minister, expressed his "great sadness" at the passing of istry yesterday.

The licence is a further move Mr Mitterrand. Baroness Thatcher, former prime minister, said be was a man she "liked well and respected".

Mr Lamberto Dini, Italian prime minister, said he was "very saddened" by Mr Mitterrand's death. Mr Dini is one of several European leaders to incur Mr Chirac's wrath for condemning the latter's decision to end the nuclear test freeze imposed by Mr Mitterrand.

A man of legendary contradic-tions. Mr Mitterrand moved from political right - briefly working for the wartime Vichy regime before joining the Resistance to the left after the war.

Ap anti-communist, he brought communists into gov-ernment in 1981, their first taste of power in postwar Europe, only to crush them when he turned France towards market socialism and Europe in 1983.

French Communist party leaders paid Mr Mitterrand tribute, but the pro-communist CGT union complained he had "disap-pointed the workers". On the far right, the National Front, which Mr Mitterrand was accused of tacitly encouraging in order to split his conservative opponents, said his death would permit "the

renewal of France". Once a severe critic of President Charles de Gaulle's Fifth Republic presidency, Mr Mitter-rand slipped effortlessly and enjoyably into its mantle and never reduced its quasi-monarchical powers. His 14 years in power were marked by scandal. Ostensibly uninterested in money, Mr Mitterrand had

## plan Vietnam joint venture

Asia Editor, in London

Japan's Tokio Marine and Fire Insurance are to set up the first foreign insurance joint venture in Vietnam following the award of a licence from the finance min-

towards developing the country's financial services industry. It had been keenly awaited since legislation was passed last year to open Although Vietnam has been

gradually introducing competition to its insurance market, all its current companies are local state-owned entities. More than a dozen foreign com-

panies have representative offices in Vietnam, and are keen to enter a market which boasts economic growth rates of around 10 per cent. But no foreign company has previously been granted

Commercial Union and Tokio Marine are first foreign groups to win licence

an operating licence. Even the new venture requires a further investment licence before it can open for business, although Commercial Union expects this to be granted soon. The Vietnamese partner will be

Bao Vist, the country's largest insurer, which will hold a 51 per cent stake. The two foreign companies will divide the remaining per cent between them. Capitalised at \$6m, the venture

is expected to concentrate on neral industrial and comme cial business and focus on the insurance needs of other joint ventures - including many Japanese projects - which have tended to place their insurance

Mr Mike Ridding, Commercial Union's oversees division direcnities in marine cargo and property insurance. The venture would wait before adding retail lines and life insurance, which is currently not available in Vietnam. Initially the new venture might not generate more than around \$10m of premium income annually, he said, but "long-term Victnam will be a sizeable insurance market".

Insurance in Vietnam remains an embryonic industry with total premium income of only \$100m equivalent. Yesterday's licence is expected to fuel expectations among other insurance companies waiting to enter the market. but some cautioned that the authorities wanted to proceed slowly to avoid sudden changes in the industry.

Advertising in Vietnam, Page 12

### THE LEX COLUMN

## Defence integration

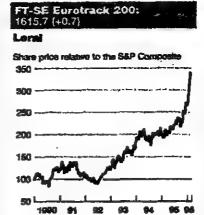
The significance of Lockheed Martin's planned \$9.1bn acquisition of Loral's defence electronics interests is twospawn will be much bigger in defence than even its largest US and European rivals. Second and even more important, Lockheed will acquire Loral's "systems integration" skills. As governments across the world shift more of the risk of building weapon programmes to the private sector, systems integration expertise is becoming more important. Loral is one of the few companies that excel in this area. Applying its skills to the could create a formidable competitor.

The planned acquisition is likely to spur further consolidation in an industry already caught up in a whirl of deal-making. The odds on Boeing's ongoing merger talks with McDonnell Douglas coming to fruition must have risen. Adding Loral's integration skills to Lockheed's fighter sircraft programmes would threaten Boeing's military aircraft business. Joining forces with McDonnell would help counteract that threat. Moreover, if Lockheed manages to win the approval of the US anti-trust authorities for its deal, the chances of Boeing clearing the regulatory hurdles for an acquisition of McDonnell will be fairly good.

There may also be copy-cat deals in Europe - such as the mooted tie-up between British Aerospace and Daimler-Benz's Dasa unit. The need for such consolidation is becoming ever more pressing. If Europe's defence groups do not pool resources, they risk being squeezed out by cheap US exports. Unfortunately, political obstacles to such cross-border consolidation remain - with many governments concerned to protect national sovereignty. But pursuing policies likely to debili-tate their industries will hardly do much for national interests.

### Italian banks

The Italian government is preparing to launch long-delayed share offerings for Enel and Stet, the state electricity and telecoms companies. But before indulging in any self-congratulation over its drive for a more dynamic private sector, it should take a look at a draft law currently languishing in the Senate. It addresses the problem of Italy's monolithic banking system, a greater drag on the economy than



banking sector remains in public authority hands, if the charitable foundations are counted as public. And they should be, given that the foundations are controlled primarily by local government nominees. In response to corruption concerns, the banks now have separate holding structures. But since the boards of the banks and foundations tend to be remarkably similar and they offer jobs for life, there is no pressure to modernise risk management systems and boost profitability. As a result, Italy's small and medium-sized companies. currently the engine of economic growth, are losing out because of limited access to bank finance.

The draft law proposes the sale of these banks over a three-year period. The timetable is perhaps a little aggressive, but urgent change is necessary. These banks are becoming core shareholders in a number of privatised companies. If they themselves do not change, they are unlikely to provide much drive for efficiency elsewhere.

### Redland

The nasty surprise in yesterday's profits warning from Redland was not that trading conditions in Germany are bad but that they are even worse than expected. Last September, volume in the German roof tiles business was expected to decline by 7 or 8 per cent in 1995. In the event, the fall was 10 per cent. Another 10 per cent drop is still expected in 1996.

The market's reaction was to mark down not only Redland but also others in the sector with exposure to Gar-The government controls few banks directly. But some 60 per cent of the gests such downturns are usually many. This is sensible: history sug-

land's exposure to Germany's dire housing market makes it particularly vulnerable. But companies with a more commercial slant, such as RMC will suffer too, since the weakness of

the economy is causing German indus-try to rein in spending.

The obvious reaction is to switch into building stocks with exposure mainly to the UK, where the economy is growing relatively rapidly. But housebuilders and building materials stocks have enjoyed a good run in recent months, on expectations of an upturn in the housing market. Candi dates for switches, such as Blue Circle and Hepworth, are already trading a a premium, based on estimated 1996 earnings. Investors should wait for firmer evidence of recovery before embarking on another buying spree.

### UK property

There are signs of life in the UK commercial property market after two years of unmitigated gloom. Property shares have underperformed the stock market by 26 per cent since 1994, as tenant demand failed to pick up in the wake of the recession. Nonetheless investors have started to focus on the appeal of a sector offering high dividend yields, potential recovery in response to a strong gilts market, and historical outperformance during Labour governments. They should

Yields on property investment trusts in the US fell last year, despite the substantial fall in Treasury bond yields, showing that it is unwise to rely on property values tracking the gilts market. Rental demand remains subdued, as companies struggle to restrain property and staffing costs in the current low inflation environment. And given the level of over-renting properties where rent is contracted at above market levels - it will be some time before rising rents translate into higher income and dividends. Finally, the argument that Labour is good for property looks dated. Property's efficiency as a hedge against inflation has been discredited. Besides, there is no evidence that New Labour will deliver the restrictive planning policies and rising inflation of old. Subdued expectations for UK equities will make it harder for the property sector to underperform. But a buil run looks some way off.

Additional Lex comment on McBride

### Threat to Hashimoto PM bid

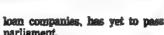
Continued from Page :

unsuccessful attempt in 1992 to block a pian to send troops on United Nations duties.

NFP confidence has increased in recent days, fuelled by calls for a quick general election by senior executives, newspapers and trade unions.

This would be the third time in the past two years that a Japa-nese government has switched prime minister without consulting the electorate. The prospect has aroused public distaste and supported opposition arguments that a new LDP administration, without a general election, would lack a mandate.

Mr Hashimoto has countered it would be unwise to permit a break in power when the budget. which includes the funding for a controversial bailout of housing



parliament. Mr Ozawa yesterday argued general election could be held next month and still give time to push this year's budget through parliament for the start of the

fiscal year on April 1. "The current state of the three party coalition is a much more serious issue than a possible political vacuum," Mr Yonezawa

To make matters worse for Mr Hashimoto, he yesterday ran into difficulties in selecting a finance minister, the most important and difficult job in the next government. His choice for the job, Mr Seiroku Kajiyams, a veteran LDP member, refused the post - nor-mally highly sought because it is the most powerful government

ministry. But the job has become

FT WEATHER GUIDE



Hashimoto: numerical support to win a parliamentary vote

unpopular because the incumbent will have to fight a newly aggressive opposition for parlia-mentary agreement to use more than Y685ba (\$6.7bn) of public money to liquidate the bankrupt housing loan companies

Stury cloudy shower law cloudy sleat cloudy shower rein fair ance rain cloudy cloudy cloudy sleat fair lair lair

Europe today The first in a series of frontal systems will bring abundant cloud and outbreaks of rain to Portugal and Spain, France and the Benelux, A mainly southerly air flow will continue to bring milder air into western Europe. Maximum temperatures will range from 8C in the northern Benefux to above 15C in Spain, in the

wake of the first front, the UK will be rather cloudy with rainy periods but some places will have sunny spelts. Sunny spells will also occur in central Europe. Eastern Europe will have limited sun. Periods of rain will linger across Hungary and the Balkan states. Poland may have rain mixed with snow. South-eastern Europe will be rather cloudy. Greece will have rain. Most of Russis will be dry with sunny

### Five-day forecast

Several frontal systems will cross Europe during the middle of the week. It will be

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## Strength and expertise in fixed income for US clients

Philip Morris

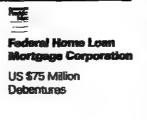
DM300 Million Eurobonds

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Moldings Incorporated

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GE Capital General Electric Capital Corporation US \$200 Million

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Loan Banks US \$100 Million Medium-Term Notes

Lead Manage

**Toyota Motor Credit Corporation** 

Joint Lead Manage

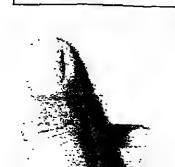
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## **FINANCIAL TIMES COMPANIES & MARKETS**

Tuesday January 9 1996



IN BRIEF

### **E Europe bourses** show strong gains

Bourses in Warsaw, Prague and Budapest set the pace for European exchanges as interest focused on the continent's emerging markets. In Poland, the Wig index defied some expectations of a downward correction and instead extended last week's 9.4 per cent advance with a rise of 185.5, or 2.2 per cent, to 8,484.4. The Czech Republic's PX50 index rose 12 to 437.9 for a 2.8 per cent increase. The Bux index in Budapest added 89.39 and closed with a 5.3 per cent rise at 1.779.10. Back Page

UK faces \$22m EC fine over late subsidies



The UK agriculture ministry (Maff) faces financial penalties from Brussels amounting to about £14m (\$22m) because of a delay in paying arable farmers their annual subsidy cheques. Sir David Naish (left), president of the National Farmers' Union, said: "Maff's failure to make payments in good time undermines our ability to compete, particularly when virtually all French producers received their

chaques by the middle of October." Page 19 Grown chief to cut costs at CMB

Mr William Avery, chairman of Crown Cork & Seal, the US-based packaging company, said he aimed to reduce substantially the operating costs of Carnaud Metalbox, the French company with which the US group is merging, and acknowledged there were likely to be redundancies. Page 16

Mediobança seta Ferfin offer price Mediobanca, the Milan merchant bank, set a price of L1,534 per ordinary share for its obligatory offer for 158m shares in Ferruzzi Finanziaria (Ferfin), the Italian holding company. Page 16

Comex concludes \$430m share swap deal Cemex, the Mexican group which is the fourth-largest cement company in the world, announced the successful conclusion of a \$430m abare swap programme it hopes will unify its operations in Mexico and consolidate it as a multinational. Page 17

CME and CBoT in talks on marger Chicago's two big financial futures exchanges - and long-time rivals - are discussing a merger. Talks between the chairmen of the Chicago Board of Trade and the Chicago Mercantile Exchange have been informal, but a report to the CBoT's directors strongly endorsed the merger as a means of cutting costs at both exchanges. Page 17

McBride warning sends shares tumbling McBride, the UK own-label household products group, warned that higher raw materials prices and production problems in the first half of the financial year would "adversely affect" its 1996-96 results. The shares fell 20 per cent in London to

Companies in this leave

Aly Jameica	17	Jesobs Engineering
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Alcoa	17	Lenzing
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Accountancy row erupts in Italy over responsibility for spotting hidden losses

## Coopers barred from Gemina audit

By Andrew Hill in Milen

Consob, Italy's financial watchdog, has banned Coopers & Lyhrand from auditing the accounts of Gemina, the troubled Italian investment company, for three years.

Coopers & Lybrand said it would appeal against the ruling, which followed the discovery last year of heavy losses at RCS, Gemina's media and publishing subsid-

OTHE FINANCIAL TIMES LIMITED 1996

The accountancy firm will also appeal against the parallel decision to suspend one of its Italian partners, Mr Renato Bellani, from all audit work for two years. Mr Bellani is the partner responsible for auditing Gemina's accounts. Coopers & Lybrand's reaction set off a

row with rival accountancy firm Arthur The losses were partly caused by bad Andersen, which audited the accounts of debts run up by clients of RCS Libri e another Gemina subsidiary, over responsibility for spotting the hidden losses. Consob said the ruling followed its

inquiry into Gemina's 1993 accounts, as well as the accounts of Gemina Ratealfactor, a finance subsidiary, and RCS Editori, the publishing arm, for 1992 and 1993. Coopers & Lybrand acted as auditor for all three companies.

Gemina has 45 days to select another auditor for its 1995 accounts. Gemina, which is controlled by Plat, Mediobanca and other members of Italy's business establishment, is expected to announce a loss of L468bn (\$296m) for 1995, after the L262bn loss the previous year.

Grandi Opere, a subsidiary of RCS Editori which sells lavish publications. Its accounts were audited by Arthur Ander-

Coopers & Lybrand claimed that the Consob ruling was an unacceptable "test case" for a new principle, under which the main auditor of a group "took on the bur-den of blame for work carried out by others" in auditing subsidiaries' accounts. The firm said it had relied on Arthur

Andersen's audit of the accounts of Libri e Grandi Opere. "The losses taken into account by Consob...came from sources which were not under the supervision of Coopers & Lybrand," it claimed,

Arthur Andersen said it had acted in good faith in auditing the accounts of Libri e Grandi Opere because it believed that Gemina Ratealfactor had taken on the debt risk from Libri e Grandi Opere in 1991. According to Arthur Andersen, a parallel contract allowed Ratealfactor to offload the risk on to Libri e Grandi Opere. Arthur Andersen, which is also under investigation by Consob, said it was not aware of any such commitment at the

The row over responsibility for the losses may only be resolved once Milan magistrates investigate alleged falsification of accounts by directors and former Madrid dispute, Page 16

## Granada expected to increase bid for Forte

Snoddy and Scheheramile

Granada, the UK television, catering and leisure company, is expected to raise the value of its hostile bid for Forte, the hotels group, today following a crucial board meeting yesterday after-

The board meeting, which lasted several hours, was faced with a decision to increase the bid or walk away from the deal. Leaving the offer at the existing

hen customers don't want their product,

Iong face. But even though com-

panies are still showing weak demand for loans, UK banks are surprisingly unflustered. In fact, despite recovery in the UK econ-

not to rush in over their beads in

The resolution is reinforced by

new techniques for measuring

more precisely the overall profit-

ability of each loan. Risk measurement systems, though still

imperfect, now allow banks to tie

the pricing of a loan to the risk of

default in much the same way as

actuaries set insurance premi-

ums. And programmes for assess-

ing how much money a bank

makes from its entire relation-ship with each customer mean

lending officers can no longer

justify loans at unremunerative

rates on the grounds that the

loan will bring in other business.

nation than last time around to

select the clients we are support-

ing at such fine margins. That sort of lending, at margins down in the 20s [basis points above Libor] and even below, just can-

not earn an acceptable return on shareholder funds," says Mr

Tony Hennessey-Brown of Nat-

No tears need be shed for the

corporate borrower. Weak

demand has kept competition for

good quality credits intense, and

foreign banks have proved will-

ing to take up slack left by big

UK banks. Margins on big loan

syndications were fine enough

Mr Eddie George, governor of the Bank of England. The Bank

warned: Banks may no longer be charging borrowers adequately

for the risks they are taking." But there is still a line of banks

willing to be paid as little as 15

basis points above London inter-

bank rates and to accept looser

st year to raise the eyebrows of

West Markets.

There is much more determi-

this economic cycle.

level would mean almost certain The choice was forced on Gran-

ada after a highly effective defence campaign by Forte. Granada's decision to go ahead is expected by many analysis to be accompanied by a dawn raid on Forte shares.

Granada declined to commen but analysis believe the bid could go as high as 380p a share. Yesterday Forte shares closed at 844p, down 1p. In November, when Granada

launched the bid, it offered four

Big UK banks are growing wary of meagre loan margins

red gradity to UK gars

oreed over Libor, beels points)

shares plus £23.25 cash for every 15 Forte shares, with a fully underwritten cash alternative of 321.67p

Without a significant increase in the bid it has been becoming increasingly likely that Gran-ada's attack would fail. Meanwhile, Forte solicitors ssued a writ against Mr Henry

Staunton, Granada's finance director, over an article in The Times newspaper. The article reported Mr Staun-

Measuring the margins

Major banks' sterling lending": querterly changes (20n)

ton as saying that Forte's a report issued last weak by defence document had been

is understood to have placed the letter in the hands of Granada's

Linklaters & Paines, Forte's solicitors, yesterday sent a letter to Mr Staunton accusing him of a serious attack upon the integrity and reputation" of the direc-tors. The letter demanded a full retraction and substantial damages, which would be donated to

Granada over the weekend claimed that one of the figures in

ment bank, was incorrectly cal-

Granada believes Forte shareholders opting for the share buy-back planned if its bid were to fail would retain 79 shares worth 301p, not the 330p assumed by Kleinwort. The lower value reflects the effect of the planned distribution of Forte's shares in the Savoy Group.

However, Kleinwort is standing by its calculations, which were based on information in the defence document.

## Nissan to buy parts from Toyota supplier

By Michiyo Nakamoto in Tokyo and John Griffiths in

Nissan, Japan's second largest carmaker, is to procure parts from a supplier in which its main competitor, Toyota, holds a 22 per cent stake. The deal high-lights the gradual loosening of keiretsu - family group - business ties in Japanese industry.

Nissan said Aisin Seiki, which would start shipping brake boosters this spring,

This is the first time Nissan will be supplied directly by a perts manufacturer affiliated to its main competitor. However, Nissan, Toyota and another Japanese vehicle producer, Isuzu, agreed in February to develop jointly and supply each other with casting parts and forging parts for truck engines in Thai-land. That deal is aimed at reduc-ing the costs of such parts for a low volume market.

Japanese carmakers have been careful to guard the close keireisu

business ties they have had with domestic suppliers. These ties between manufacturer and supplier have frequently been criticised by Japan's trading partners as a non-tariff barrier which keeps competitive foreign companies from expanding their share of Japanese markets.

The latest deal underlines the growing pressures Japanese carmakers face to reduce costs and raise competitiveness in the

Nissan said its decision to procure from Aisin was based on quality and price considerations. The structure of the Japanese vehicle makers' manufacturing activities overseas, particularly in Europe, makes similar collaboration on components more problematical. This is for the simple reason that each "transplant" operation is reliant on a network of about 150-200 fully independent suppliers, such as Lucas Industries, Valeo, Bosch and Unipart. However, it is common for independents to supply components to rival Japanese producers.

### **Syndicate** formed for Hutchison flotation

Hutchison Telecom (HTUK), the operator of the UK's Orange mobile phone network, came a step closer to flotation yesterday when it was disclosed that a bank syndicate had been formed to underwrite a £2bn (\$3.1bn) initial public offering

A flotation of HTUK is expected within the next three months, although Hutchison Whampoa. the Hong Kong-based conglomerate which has a 68.5 per cent holding, and British Aerospace with the remainder, have yet to decide.

A decision is expected this month. Listings are planned in London and on The National Association of Securities Dealers Automated Quotation system (Nasdaq) in New York.

Bankers involved in the preparations said yesterday the syndicate, led by the global co-ordinators Dresdner Kleinwort Benson and Goldman Sachs, would be divided into three regional tranches - UK and Europe, North America and the rest of the world.

They said the coveted senior manager roles in the UK/Europe tranche had been awarded to ABN-Amro Hoare Govett and NatWest. Donaldson, Lufkin & Janrette: Lehman Brothers and Merrill Lynch won similar positions in the US tranche. HSBC and a few other banks with a strong Asian presence had been appointed to the senior roles in the third tranche.

The bankers said there would be a group of banks with junior positions in each tranche. But it had not been decided whether there would be an offering for retail investors in the UK. Competition among banks to

win a place in the syndicate had been flerce because HTUK is expected to be one of the most attractive offerings in the international equity market this year. into the UK's mobile phone market has captured the imagination of institutional investors. Last week. Orange, the newest of the UK's four mobile phone operators, surprised its competitors by

of expectations.

HTUK is expected to have a market capitalisation of about £2bn but its owners are unlikely to sell more than 35 per cent of the equity. Analysts will have an opportunity to get more information about the company at a research meeting on January 18.

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## Lenders learn to resist urge to run with the lemmings

omy, they are cutting back the size of their corporate loan books. Bank lending to UK businesses picked up last year after two conditions in loan covenants.

"Bankers still have this lemyears when companies concentrated on paying down bank debts. Nevertheless, growth of about 3 per cent in 1995 barely exceeded the inflation rate. ming-like quality. They are doing medium term lending at incredi-bly fine rates: 15 basis points and That has helped several of the bigger British banks, notably Barclays and National Westminthrow away the covenants. It smacks of the 80s," warns Mr Malcolm Williamson, chief execuster, to stick to their resolution

tive of Standard Chartered. These very narrow margins clearly apply only to bigger com-panies. The Bank of England warned, however, that there was a risk that tighter margins on lending to high quality borrowers would drag down margins for the

Weak demand has kept competition for good quality credits intense

less creditworthy. In addition, hanks might be tempted to boost interest income by taking on lower quality loans where margins are higher but still do not flect additional risk.

Bankers have known for years that they need to earn at least 70 basis points to cover the cost of the capital they are required to commit as a cushion for corporate lending. The capital adequacy rules make no distinction between the capital needed for loans to a blue-chip company and a small business.

But they have argued that it was still worth making loans at very low prices to cement a relationship with a client who might bring in fee-earning business such as treasury management or corporate finance. Pay-offs in other business areas, however, can be difficult to pin down.

"You start from a position of defence, of having to lend in order to get the opportunity to compete for other busi-

Bankers are becoming more sophisticated about the way they measure the profitability of their client relationships.

NatWest Markets, for example, conducts a client profitability programme, which it shares with customers, to measure whether the money it makes from crossselling cash management or advi-sory services makes up for low corporate loan margins.

Some banks are also taking a

more mathematical approach to the linkage between the risks of making a loan and the price they receive for it, not just for big corporate customers but right down the scale of borrowers. Barclays is establishing a risk

tendency measurement to calculate the average probability of default on each loan. That allows the bank to make a pre-emptive "Clearly we have to cover the

average rate of loss in the prices we charge. We can actually measure that rate now, whereas before we were going on intuition," says Mr Alan Brown, head of risk management at Barclays. The average risk for large com-

panies is, in fact, greater than intuition might have suggested, because even though big compa-nies tend to collapse less frequently, when they do, the loss to their creditors is heavier. If corporate loan demand picks

up strongly, banks may find it difficult to enforce their determination not to lend at unprofitably low rates. Branch managers may be reluctant to refuse a loan to their biggest local company, even if head office's statisticians argue that it is not worth the risk.

"One of the problems banks have always had is exercising rapid control over the way they function at the branch level in the corporate market," says Mer-rill Lynch's Mr Coleman.

George Graham

### EUROPEAN NEWS DIGEST

### **Lenzing lowers** profits estimate

Lenzing, one of the world's largest producers of viscose fibres, has lowered its estimate of 1995 pre-tax profits. It says they will be about the same as the Sch305.1m (\$30.2m) earned in 1994. In August, Mr Heinrich Stepniczka, chief executive, said the group would achieve a profit increase in the full year.

Lenzing shares dipped Sch6 to Sch860 on the Vienna stock exchange on the announcement, contained in the group's nine-month statement, but recovered to Sch865 at the close.

One Vienna analyst said the news was "no great surprise". Lenzing, which is in a prolonged patent struggle with rival Courtaulds of the UK over the production of pulp-based lyocell fibres, said retail sales had slowed in Europe and east Asia in the second half, while US markets were stable. Sales in the first nine months were up 13.2 per cent to Sch6.84bn, although the growth mainly reflected the divestment of the lossmaking Glanzstoff filament subsidiary at the end of June, 1994. Fibre

prices were raised in Europe and the US but reduced slightly

Lenzing said all plants ran at full capacity in the third quarter, and the lossmaking US unit almost broke even. As a result of sharply reduced losses in the US, group earnings per share for 1995 would be "substantially higher" than in 1994. Lenzing said the rejection by a US court in November of its patent on part of the production process of lyocell fibres would have no impact on its ability to produce and market the high-technology fibres worldwide.

Ian Rodger, Zurich

### Former Coopers partners barred

A bitter dispute in Madrid between international auditing firms Coopers & Lybrand and Ernst & Young took a new twist yesterday when six former Coopers partners who had joined the rival firm were barred by a domestic judge from pursuing their professional activities with Ernst & Young for six months. The order followed a civil action filed by Coopers in Madrid on the grounds of unfair competition. The partners, together with 30 Coopers' staffers who reported to them in the firm's consultancy unit, shocked the auditing industry by joining Ernst & Young in a matter of days late last year.

Judge Miguel Maria Rodríguez San Vicente issued the Injunction after Coopers paid a Pta50m (\$413,155) surety to the court to cover possible indemnity for its former partners, who will be temporarily prevented from practising with Ernst & Young. In a ruling that could break new ground in Spain, the judge agreed to examine Coopers' plea that partnership agreements had been breached by the massive defection to Ernst & Young. Lawyers for the plaintiffs had argued that competition rules had been violated by Ernst & Young's attempt to recruit staff and clients unfairly and that Coopers' business had been damaged as a result.

The dispute is without precedent in the auditing industry. Alleging that the development reflects the "pervading sense that anything goes in Spain" and the cut-throat nature of the competition for the domestic auditing business, senior Coopers' executives in Madrid claim the rival firm mounted a "dawn raid" to take over their consultancy unit. Tom Burns, Madrid

### Telefónica chief upbeat

Mr Candido Velazquez, chairman of Telefónica de España, the Spanish telecoms group, said the parent company's profits were expected to grow by between 16 and 17 per cent, from Pta91.7bn in 1994. In the nine months to September 30, it posted net profit after minorities of Pta78.1bn, compared with Pta67.8bn a year earlier. Mr Velazquez said the group's mobile telephone business was going well, noting it now had more than 900,000 subscribers. He expected this figure to increase by

### Privatisation index launch

N.M. Rothschild, the UK investment bank, and Privatisation International, a specialist magazine, are launching a global index of privatisation shares to enable investors to follow the stock market performance of privatised companies. The volume of privatisations reached a record high of \$73.2bn in 1995. Bankers expect equally buoyant volume this year, with offer ings from western and eastern Europe, Latin America and

The index, which will be weighted by market capitalisation and denominated in dollars, will track performance on a monthly basis. It is currently made up of 175 stocks representing most of the larger privatisations since 1980, but new shares will be added each month as they are listed. The index shows that over the long term, privatisation issues have provided healthy returns for investors. However, over the past two years their performance has been indifferent, which shows why international investors have become wary. They have become most sceptical about the French government's sell-off programms, since most of its most recent privatisation issues have failed to perform.

Antonia Sharpe, London

### Philips cautious on sales

Mr Jan Timmer. Philips Electronics president, said the group achieved sales of more than Fl 64bn (\$39.8m) in 1995, compared with Fl 61bn in 1994. He was speaking at a new year meeting of senior management. Sales in 1995 were badly affected by exchange rate movements, continuing pressure on sales prices and weakness in Europe, he added. AFX News, Eindhoven

### Metallgesellschaft unit in Asia

Paris Chemetall, a subsidiary of Metallgesellschaft, the German conglomerate, said it had acquired the Asian industrial chemicals business of UK-based Brent International, Financial details were not disclosed. The Singapore-based business, with subsidiaries in Hong Kong and the Philippines, would trade under the name Chemetall Asia Pte. Chemetall said. The activities include metal surface treatment and airline servicing, but would be extended and complemented by additional business from Chemetall. AFX News, Frankfurt

## Crown chairman warns of job cuts at CMB

Mr William Avery, chairman of Crown Cork & Seal, the USbased packaging company, yes-terday said he aimed to substantially reduce the operating costs of Carnaud Metalbox, the French company with which the US group is merging.

Mr Avery said in an interview he would like to see an initial reduction of 1 per cent a year in the ratio of Carnaud's general costs to turnover, and acknowledged that there were likely to be

He said it was unlikely the ratio could be reduced to 3 per cent - Crown's level - but said be would like it to fall from its current 9 per cent to between 5 per cent and 5.5 per cent in the next few years.

launched a "road show" in Paris yesterday, speaking to financial institutions and journalists at the start of three days marketing his group's offer for CMB. He heads to London today and then on to Edinburgh.

The details of the offer. which opened on January 3, come a year after serious negotiations got under way to create what will be the world's largest packaging concern. with estimated turnover for 1995 of more than S10bn. Investors will have until Feb-

ruary 1 to choose between FFr225 in cash for each of their CMB shares, or to receive 1.096 Crown shares for each of their

stock and the remainder in four-year maturity preferred stock with a dividend of 4.5 per cent a year. If everyone took the cash option, the deal would cost Crown \$13.6bn.

The only shareholder which has already stated it will take shares is CGIP, the French holding company, which will receive three of the 15 board seats, run a new strategy committee and get up to 25 per cent of Crown's equity in exchange for its 32 per cent CMB stake. Mr Avery has said the total board size may yet be expanded, perhaps with an additional European with

international experience. The deal will bring about a number of important changes, including Crown's decision -

to offer a cash dividend for the first time in about 40 years. It is estimated to be \$1 a share for 1996. Mr Avery said the merger

should provide savings of at least \$100m a year - \$60m from savings in the purchase of raw materials and the remainder from overhead reductions. One challenge for the new

group will be to cope with its debt - which has risen from \$769m in 1991 to \$2.23bn for the reflecting the fact that the group grew substantially since 1989 through a series of 19 acquisitions largely funded by

He said Crown planned to draw in a substantial amount by CMB to help reduce its debt. partly in an effort to maintain its credit ratings at their current levels.

Some critics have suggested that Crown may face considerable challenges in aligning a European-centred group with a US one, particularly after the difficulties that arose after the merger between Carnaud of France and Metalbox of the UK

However, Mr Avery argued that Mr Jean-Marie Descarpentries, the CMB chairman at the time. "tried to make everyone happy" – a strategy which he says is "just not realistic". But he also played down any real cultural problems following the merger. "A can is a can, whether it's made in the UK,

The Bulgarian plants moved

into profit within six months,

Mr Komis says. Last year, prof-

its quadrupled to Lv500m (\$6.9m), HBC claims a 40 per

cent share of the soft drinks

market, with Coca-Cola outsell-

ing Pepsi by more than three-

Yearly per-capita consump-tion of soft drinks in Bulgaria

is now more than 40 litres and

is projected to grow by more

than 15 per cent annually until the end of the century. HBC has also diversified

into beer-brewing in Bulgaria

through a joint venture with Athenian Breweries.

tbe Heineken affiliate in

The joint venture, Brewinvest, paid \$21.7m for an 80 per cent stake in Zagorka, Bulgar-

la's largest brewery, in a sale

arranged through the govern-

ment's privatisation pro-

### By Andrew Hill in Milan

shares

Mediobanca, the Milan merchant bank, yesterday set a price of L1,534 per ordinary share for its obligatory offer for 158m shares in Ferruzzi Finanziaria (Ferfin). the Italian holding company. The bank said the offer

Mediobanca

sets price for

'old' Ferfin

would apply only to "old" Ferfin shares and not to the new shares issued in the group's L953bn (\$603m) rights issue, which closes later this month. Mediobanca will have to pay L242bn for the shares, against

yesterday's closing price of L1,007, taking its stake in Ferfin from just under 10 per cent to about 15 per cent.

Last night's terse announce-ment by Mediobanca should put an end to weeks of wrangling between the bank and Consob, the financial markets watchdog. Consob obliged Mediobanca to launch a public offer for shares in Ferfin after it accumulated a 9.95 per cent stake in the holding company in October.

Mediobanca appealed against the ruling but Consob's decision was upheld by two courts. Attention has since centred on whether the offer should apply to all Ferfin shares, or just the shares in issue before the capital increase.

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Mediobanca's lawyers were concerned that holders of new Ferfin shares might complain about discrimination if the bank bid only for the old shores.

The bid is part of the messy aftermath to Mediobanca's attempt to forge a merger between Gemina, the investment company controlled by the bank and its allies, and Ferfin, which owns stakes in Montedison, the industrial group, and Fondiaria, the insurer. The merger was shelved after Gemina uncovered unexpectedly heavy losses at its publishing

## Greek bottler pops into former Soviet Union

Hellenic Bottling Company is expanding its empire yet again, writes Kerin Hope

ellenic Bottling Company, the Coca-Cola franchise-holder for Greece and Bulgaria, after scoring a success in the Balkans, has turned to the former Soviet Union in search of further growth.

As Mr Loukas Komis, HBC's corporate affairs director. points out: "There's some margin for expansion in the Greek market, but the growth area is eastern Europe and the ex-Soviet Union. HBC is modernising a bot-

tling plant in Armenia to produce Coca-Cola and has acquired a larger share of its parent group's soft drinks bottling operations in Moldova and parts of Romania and Rus-

The company belongs to the Cypriot-owned Leventis group, a leading independent Coca-Cola bottler, with franchises as far apart as Nigeria and Ireland. It has an 80 per cent share of the Greek soft drinks market and also produces fruit nuices and mineral water.

Athens-based Leventis, a family-run conglomerate, has proved popular with instituabroad since its flotation on the Athens stock exchange in 1991. Its consistent profits growth has made it one of Greece's blue-chip stocks.

HBC increased pre-tax profits in 1994 by 30.2 per cent to Dr25.9bn (\$109.7m), and sales rose 20 per cent to Dr140bn, with fruit juice and mineral water accounting for about 18 per cent of turnover. In October last year it

HBC	results	(Dr bn)
	Sales	Pre-tax profit
90	48.5	5.6
91	55.8	9.7
92	69.0	12.5
93	120.6	18.3
94	140.0	25.9
95°	162.0	33.0
ojected		Source: company

reported consolidated first-half profits up 17.1 per cent to Dr17.1bn, while turnover improved 6 per cent to Dr72.1bn. Mr Vassilis Kletsas of Telesis

Securities in Athens says: "HBC has a good track record. It's proved it can produce proflike Bulgaria, so prospects for expanding deeper into eastern Europe look bright."

HBC is the largest foreign investor in Bulgaria, with investments of more than \$100m in six soft drinks plants and a joint venture with another Greek company to produce beer. Molino Beverages, also controlled by Leventis, has invested \$78m in three new Coca-Cola plants on greenfield sites in Romania, where it has a franchise covering 40 per cent of the population, and is

putting another \$50m into two new plants in southern Russia. Following a restructuring last year. HBC lifted its participation from 15 per cent to 30 per cent in Molino, a Luxem-burg-based holding company. HBC already owns 75 per cent of Clarina, a similar holding company for the Bulgarian

in Bulgaria, HBC is pursuing the same strategy that hoisted Coca-Cola's share of the Greek cola market from 20 per cent a decade ago to 85 per cent, the highest in southern Europe. To push PepsiCo aside, HBC invested heavily in distribu-

regional bottlers around Greece, including former PepsiCo bottlers on large resort islands such as Corfu and Crete. HBC opted for vertical inte-

gration, acquiring subsidiaries to make coolers for soft drinks and plastic bottles. It is invest-ing Dr16bn in a PET bottleproducing joint venture with Greek and Italian partners. Though growth has slowed the Greek soft drinks market is

expanding by about 5 per cent a year. But at around 60 litres. per-capita consumption of soft drinks is still below the European yearly average of 75 litith a population of

just under 9m, Bul-garia is a slightly smaller market than Greece. HBC began by acquiring majority stakes in five cooperative bottling plants around the country and setting up its own distribution network. It has also invested in a \$20m plant to produce Coca-Cola in cans on a greenfield site outside Sofia, and acquired control of 3P, a plastics manu-

### gramme. The Greek companies have agreed to invest \$41m in modernising Zagorka and con-tinue making local brands after launching Heineken in

Bulgaria. Mr Komis says: "Beer is a new product for us, but it fits

## Hugo Boss man fashions strategy for expansion

Chairman Peter Littmann says the menswear group is ready to grow

r Peter Lithmann is a restless man in a restless business. As chairman of Hugo Boss, the German men's fashion company, for the past three years. he has shifted more production abroad, divided its range hetween three labels and moved away from the bory. macho look of the 1980s to

looser, more individual styles. High German costs prompted the production moves, and this has helped profits. In 1994. earnings rose 8 per cent to DM52m (\$36.2m) on turnover up only 1 per cent to DM857m. In the first half of 1995, they were Il per cent higher at DM29m, with turnover up 6 per cent to DM-119m.

With the mature domestic market providing less scope for growth, the company has stepped up its foreign drive. "The expansion of Hugo Boss has to come from abroad." Mr Littmann says. But he is now looking beyond increased sales efforts to possible acquisitions. Mr Littmann, 48, says he intends to raise sales to at least DM1.6bn by around 2000. Acquisitions will form the third leg of his strategy, next to the development of foreign markets, and the widening of the company's appeal through its main Boss line, it offers

Hugo for young, trend-con-

scious buyers and Baldessarini for those willing to pay higher prices for elegant clothes, As yet, there are no concrete acquisition plans, though any move will be within the fashion sector.

The company's balance sheet is strong, says Mr Littmann. We have an equity ratio lequity as a percentage of total lance sheet] of over 50 per cent and we can sleep well. Our profits are strong, so we want to work with this money." Yet he is aware good

buys are hard to come by. Some analysts agree. Mr Markus Plümer, consumer analyst at WestLB Capital Management, supports Boss's growth strategy, especially its rapid expansion in Asia and increased efforts in the US. But he is cautious about acquisitions. "I don't know who they can buy," he says. He would prefer the company to continue growing through its franchised shops - there are 160 worldwide, with 200 planned by the end of 1996 - and the development of its brands.

As Boss's own experience has shown, acquisitions have their pitfalls. Mr Littmann recognises this, "It's a risk, but sometimes it's also a risk if you do nothing." Boss ran into difficulties when it bought Joseph & Feiss in the US nearly seven years ago.

The US company has since gone through a costly restructuring and is in the black. Its facility in Cleveland, Ohio, is an important part of the group's production network, making clothes for Boss in the US and the subsidiary's own

lower-priced labels. But Hugo Boss, based in the small town of Metzingen in south-west Germany, has not only had to contend with problems across the Atlantic. In 1989, it was joited when the founder's grandsons, Uwe and Jochen Holy, unexpectedly sold their 63 per cent stake to Levton House of Japan. They had built up the Boss fashion name, bringing the company to the stock market in 1985.

arzotto, the privately-owned Italian tex-L tile and clothing group, then bought control of Boss in 1991, installing Prague-born Mr Littmann – who fied to Germany just before the Soviets invaded Czechoslovakia in 1968 - as chairman at the start of 1993.

The Boss name has long been familiar to fashionconscious males. But it was still mainly oriented towards the German market until the arrival of Mr Littmann, previously in the porcelain and carpet industries. "In the past, we were a German company that

considered what was right for the German market. When that worked, we also carried it out. abroad," he says. Now, we work out in which

countries we want to be succesaful and what we have to do to achieve that." Hugo Boss has identified North America. south-east Asia and eastern Europe (it has just opened in Moscow) as the most promising regions, and is pushing hard to build business there. Last year, turnover approached DM900m, with Germany accounting for 38 per cent. The new labels will double

their turnover this year to around DM50m. These should eventually account for some 20 per cent of sales. The introduction of these lines has invigorated the whole Hugo Boss range, Mr Littmann believes. "We are no longer a production-oriented company. Today, we are a company with a strong emphasis on creativity and design, marketing and logistics "

By shifting more production abroad, Boss has improved its cost structure. The cost of producing in eastern Europe with suppliers in Romania, the Ukraine, Poland and the Czech Republic - is half that in Germany, taking into account wages and other expenses. But German production, currently 20 per cent of the total, will be

**Hugo Boss** Share price relative to the DAX Index

six months of 1995 were 14 per

cent up on the year-ago figure

in local currency terms, with the strong D-Mark turning this

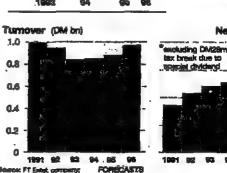
into a 3 per cent fall to DM83m.

notice is hereby given that:

within this period.

provided to deal with possible fractions

A year ago, the company



kept to maintain flexibility and give designers a close link to manufacturing. There are no firm plans to manufacture elsewhere, although the Cleveland site could be expanded as Boss develops its US presence. Sales in North America in the first

VERELLEN

Following the adoption of the necessary Resolution at the Extraordinary General Meeting held on Friday 9 June 1995 - and in accordance with the policy decided by the Board of Directors on Monday 13 September 1995 -

The existing shares of the company will be exchanged for new shares in the ratio of 1 new share for 1,000 existing ones. Certificates or subshares can be

Shares will be exchanged during the period from Sunday 1 October 1995 up to and including Saturday 8 June 1996, on the last Friday of any month

took an unusual step towards raising its US profile: it became genheim art museum. Since most of Boss's sponsorship goes into sports such as golf. tennis and motor racing, the move into arts was surprising. But, then, the Boss customer of the 1990s is no longer a yuppie. watchwords of the 1990s.

**Andrew Fisher** 

### KLOOF GOLD MINING COMPANY LIMITED (Regulation No. 64/04462/06) water in the Republic of Synth

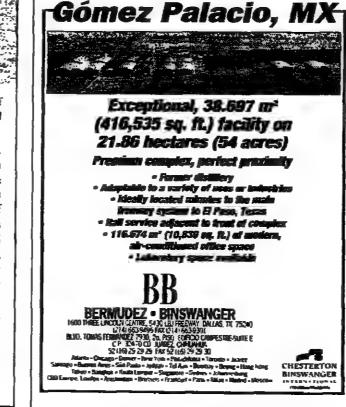
### COMPANY ANNOUNCEMENT

The management of Kloof reports that unlawful industrial action commenced at the Kloof Division of the company with the night shift of Thursday, 28 December 1995, and terminated with the night shift of Thursday, 4 January 1996.

This action was unlawful in that no dispute had been declared with the company. Management was surprised by it and unclear as to its motivation as a meeting between management and the local branch committee of the National Union of Mineworkers ("NUM") had been held on the afternoon of Thursday, 28 December 1995. Certain issues were subsequently raised by local union representatives. These included perceptions of industrial relations practices on the mine, terminations of employment for medical reasons and dismissals of certain individuals. Management will pursue the first issue mentioned with union input. The same applies for the second issue as far as procedures are concerned, with individual cases being taken up by the NUM, through established statutory procedures. The last mentioned issue is also to be pursued through established statutory procedures on an accelerated basis.

All stakeholders have suffered unnecessary losses as a result of this action. For the company this includes the loss of revenue estimated at between R20 million and R25 million.

A MEMBER OF THE GOLD FIELDS GROUP



### Cheung Kong Finance Cayman Limited

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For the interest period 8th January, 1996 to 9th April, 1996 the Notes will carry an interest rate of 6.20547% per mum, with an interest amoun of U.S. \$79.29 per U.S. \$5,000 1,585.84 per U.S. \$100,000 Note, payable on 9th April, 1996. and or the Luxenhouse Speck Exc

Buckers Trust EUROPEAN COAL

AND STEEL FINF 300,000,000 FRM SM 2012 Natice is thereby given that the rate of interest for its period from January 80s, 1956 to Agril 90s, 1969 to Book and the rate of the period and the period to the period and the period are FRF 114.36 per denomination of FRF 114.36 per denomination of FRF 114.36 per denomination. Any outstanding shares which have not been processed by the end of the stipulated period will no longer be entitled to participate in this exchange. All such unexchanged shares will only be entitled to redemption at the book value of these shares which was determined on Friday 9 June 1995.

Fr. Verellen



U.S. \$250,000,000 Floating Rate Notes due 2000

Nonce is hereby given that for the Interest Period 8th January, 1996 to 10th April, 1996 the Notes will carry a Rate of Interest of 5 90547% per arnum. The Interest Amounts parable will be U.S. \$152.56 per U.S. \$10,000 Note and U.S. \$1,525.58 per U.S. \$100,000 Note. The Interest Payment Date will be 10th April, 1996.

Bankers Trust Company, London

Agent Bank



### INTERNATIONAL COMPANIES AND FINANCE

## Indonesian shoppers prepare to play the credit card

Increasing affluence is encouraging consumers to switch to using plastic, writes Manuela Saragosa

be virtues and vices of credit cards were fea-tured on a Jakarta radio show recently. The programme highlighted the fact that the cards are a new phenomenon for most of Indonesia's 190m people, but that, because of increasing affluence, the credit card industry is on course for

Salar Sa

rapid expansion.
There were just 1.1m credit cards outstanding in Indonesia in 1994, of which about half were linked to the Visa network. That compares with Japan, for example, where there are more than 110m.

However, Mr Sasongko Sukanto, chairman of Akki, the Credit Card Association of ket will grow by about 30 per cant a year over the next few years as average per capita income rises and Indonesians are encouraged to switch to using plastic.

Nevertheless, card issuers have had a bumpy ride over the past few years. Many banks had their fingers burnt when they jumped on to the credit card bandwagon in the late 1980s, largely through lack

Competition, however, is

CME and

CBoT in

talks on

merger

By Laurie Morse in Chicago

Chicago's two big financial futures exchanges - and long-

time rivals - are discussing a

merger. Although talks

between the chairmen of the

Chicago Board of Trade and the Chicago Mercantile

Exchange have so far been informal, a special task force report to the CBoT Board of

Directors strongly andorsed the merger as a means of cut-

ting costs at both exchanges. Mr Patrick Arbor, CBoT

chairman, said the futures industry was consolidating,

with exchange mergers in

progress in London and New York. "This is not the highest

priority for us, and will be dif-

ficult to achieve. However, I

like the idea personally, and

think it is the right thing to do. In the end, this sort of

merger will be cost-driven," he

said. CME said: "We at the

CMB are always willing to

examine proposals that will

cut costs for our members and users of our markets."

The revival of merger talks

between the world's two larg-

est derivatives exchanges

comes as both are experiencing volume declines, and are

facing further contraction if the US budget is balanced and government debt contracts.

Both Chicago exchanges derive more than half their volume, and income, from debt futures and options contracts.

Last year, CBoT. volume dropped about 4 per cent, to 210m contracts, while the

per cent, to 181m contracts.

environment had changed.

"We need to approach this

as a merger of equals. Our vol-

ume business is about the

same - that hasn't always

been true. We also have a lot

of joint members and member

firms. On a cost-saving basis,

The CBoT task force deter-

mined the merger would save

the Chicago futures industry

still very expensive relative to neighbouring markets.

"You have to have an appe-tite for risk in this market," says Mr Edmond Eger, area head for east Asia personal banking at Standard Chartered in Jakarta, which recently launched a credit card to compete with Citibank's dominant position in the market. Industry executives also point to other problems, such as indonesia's undeveloped legal system and the absence of a credit bureau for individuals.

"This is a cash-based society. The notion of paying on credit is very new," Mr Eger says. A large part of launching a credit card involves educating the public about how the card should be used. So, not surpris-ingly, the business of debt colection features prominently in

But such obstacles have not kept credit card issuers away. They have been spurred on by the sight of new hunny shop-ping malls in the country's main cities and the potential for growth. The majority of credit card holders are young

Cemex, the fourth-largest

cement company in the world, yesterday announced the suc-

essful conclusion of a \$430m

share-swap programme it hopes will unify its operations

in Mexico and consolidate it as

The company bought 28 per

cent of Tolmex, its largest con-

solidated subsidiary - which

By Plantel Dombey In Mexico City

a multinational.

again hotting up, and will be welcomed by Indonesian card users since cash on credit is and are members of Indonesia's middle class.

Akki's Mr Sasongko notes that a large number of Uni-bank's Mastercard holders, like those who subscribe to Bank Internacional Indoresta's Visa card, have a minimum income of about Rp15m (\$6,500) a year. He adds that Bank Indonesia, the central bank, estimates 9 per cent of the population earns Rpl2m a year which he sees as a lucrative pool of potential customers.

The majority of card bolders live in Jakarta. These are usually corporate employees, they value their jobs and we realised they are less of a risk in this business," says Mr Kim Kok Hal, a technical adviser at Bank Internasional Indonesia. The risks should not be

underestimated. Most of the local banks' credit card businesses do not publish separate profit and loss accounts, but industry executives admit many banks which launched card services in the late 1980s were making losses and have only recently started turning "The main problem was the

operations - bringing its con-

trol of Tolmex to 99 per cent.

Each Tolmex share will be

exchanged for 1.36 shares in

"We are trying to establish a single, unified share for all of

Cemex's international operations," said Mr Gustavo

Caballero, Cemex's chief finan-

company and Cemex a multi-

national with operations in 22

Since Tolmer is a Mexican

cial officer.



Cash still king - but more shoppers are using credit cards

lack of experienced personnel in the credit card business. People didn't know the nature of the risks they were entering into," says one executive at an Indonesian bank.

Banks now work together to manage that risk and in doing so are forced to break indones. ia's banking secrecy laws. Because there is no credit bureau, banks call each other to check an applicant's credit history. Some banks, such as Unibank, employ third parties

sure for shareholders. Tolmex

stock had become undervalued

following Cemex's 1992 expan-

sion into Venezuela, in part

because of concerns about Tolmex cash flows being used to

help other Cemex subsidiaries.

purchase would save about

\$30m a year by unifying areas

such as distribution and tax

returns and help the compa-

ny's efforts to lower its debt to

Mr Caballero said the share

Cemex concludes \$430m share swap deal

house, check the value of his or her belongings and talk to his or her employers. Mr Sasongko saya Akki has

approached the central bank about creating a credit bureau, but the idea has only had a lukewarm reception because of sensitivity surrounding banking secrecy in Indonesia.

Tax evasion is common in Indonesia and there are con-cerns a credit bureau for individuals would prompt a wave

level in the mid-forties by the

However, he said the \$150m Cemex had available for capi-tal expansion in 1996 would be

spent mainly in new markets,

since a combination of recently

installed capacity and eco-nomic slowdowns had left the

company's capacity ahead of

demand in its primary markets

of Mexico, Spain, Venezuela

from Mexican

end of 1996.

and the US.

of capital flight. In any case, "there are probably bigger pri-orities for the central bank to address", says Mr Roy Tan Hardy, director of marketing and sales at American Express in Jakarta.

In addition, the lack of legal recourse for bad debts ensures that charges for credit, which range from 3 per cent to 8.5 per cent a month, are among the highest in the region. Those charges will have to come down "as more people start chasing potential card holders," says Mr Eger.

Last year, US\$1.8bn was paid by plastic in Indonesia, and Akki estimates about 0.5 per cent of that figure was written off by the industry. Other industry analysts believe the figure is much higher.

ost banks have in-house debt court-tors, but many are hiring third parties to do the work. "If you kick some chairs about, of course it helps," says

one executive. The industry's most immediate problem, however, is to framework to cope with the industry's expected rapid growth. "With no institutional-ised controls there is concern that had debt may become a more serious problem," says

about 38 per cent of Cemex's

company expects a similar pro-

portion this year. However, its international ambitions suffered a setback

last month when it gave up an

attempt to buy a Colombian

producer after that country's government failed to give its

approval. Mr Caballero said

Cemex would be considering a

start-up operation in Colombia

### NEWS DIGEST

### Alcoa shares slip as results disappoint

Aluminum Company of America (Alcoa), the world's largest aluminium producer, reported fourth-quarter earnings of \$150.9m, or 85 cents a share, up from \$67.8m, or 38 cents, in the same 1994 quarter. Cost-cutting and higher aluminium shipments boosted full-year results to the third-best in the group's history. However, Wall Street had expected earnings

The disappointing results depressed Alcoa's shares \$3% to \$52 a share after the earnings report caused a brief trading halt in the company's stock in New York. For the full year, Alcoa earned \$790.5m, or \$4.43 a share, up from 1884's \$192.9m, or \$1.07. Full-year sales were \$12.5bn, up from \$9.9kn, while fourth-quarter revenues rose to \$3.1bn from \$2.6bn.

The company said results were dented by aluminium prices which were below last year's highs, and by fact that Alcoa continued to have 450,000 metric tonnes, or 24 per cent, of its smelting capacity idle in 1995.

### World chip sales surge 40%

World semiconductor sales surged to \$155bn in 1995, up 40 per cent over the previous year, according to preliminary data released yesterlay. According to Dataquest, the US market research firm, strong growth in sales of Dynamic Random Access Memory (D-Ram) chips contributed heavily to record

industry sales growth. Strong demand from the personal computer industry is driving the growth, researchers said. Chip manufacturers in the Asia/Pacific region, including South Korea and Taiwan, increased sales by more than 90 per cent to \$18.7bn in 1995. These companies now account for about 12 per cent of world sales, up from 9 per cent in 1994. The US continues to be the world's largest supplier of niconductor chips, with 1995 sales of \$61.6bn. Japan was close behind with sales of \$61.1bn.

intel, the leading microprocessor manufacturer, maintained its position as the world's largest chip maker for the fourth consecutive year, but stronger growth was seen among D-Ram producers. Samsung of South Korea led large chip makers with 1995 revenue growth of 73 per cent. Only one European company, Philips of the Netherlands, appeared on the top 10 list – in 10th place. The European market grew 45 per cent, breaking the \$30bn mark.

Louise Kehoe, San France

### Mitsubishi Electric bullish

Mitsubishi Electric, one of Japan's leading electricity machinery makers, yesterday attributed an upward revision of its parent earnings forecast for this fiscal year to the year's fall against the dollar, strong sales of semiconductors and mobile communications equipment, and cost cutting. It earlier raised its outlook for parent current profit - before extraordinary items and tax – for the year to March 31 to Y100bn (\$953m) from its previous prediction of Y82bn. Last year it posted a current profit of Y63.83bn.

The company said the new forecast was based on the ssumption that the dollar would average Y100 in the second half of 1995-96. When Mitsubishi announced its previous earnings forecast, in October, it had expected the dollar to average Y95 in the latter half of this fiscal year. It also lifted its net profit outlook to Y48hn from its previous Y40hn, and its sales forecast to Y2,700hn from Y2,850hn.

Reuter, Tokyo

### French deal for Jacobs

Jacobs Engineering Group of the US is to purchase 49 per cent of the engineering and construction operations of France's Serete Group. The deal ends an extensive search by Jacobs, one of the largest US engineering and construction contractors, for a way to develop its presence in continental Europe. Terms were not disclosed, but are expected to be announced when the transaction closes pert weak

Andrew Baxter

### New audit chief at Salomon

Salomon Brothers, the US investment bank, said yesterday that Mr Simon Lorns would become director of internal audit this month. Mr Lorne is general counsel to the Securities and Exchange Commission. Last year, Salomon's parent company reported a loss of \$831m before taxes, nearly half of which was related to a charge due to book-keeping errors dating back to the 1980s. Shortly after those disclosures Salomon named a new controller to oversee the back office.

Mr Lorne replaces Mr Kenneth Marshall who became Salomon's chief administrative officer in November.

### accounts for half of its Mexico countries, the arrangement equity ratio from 51.5 per cent Arnotts managing director quits to 'pursue other interests'

By Bruce Jacques in Sydney

Mr Paul Bourke, managing director of Arnotts, the Austrasuddenly and with little explanation yesterday.

The resignation was announced by Mr Duncan McDonald, Arnotts chairman, who said Mr Bourks would "pursue other interests". He named Mr Chris Roberts, an Arnotts director and former wine industry executive, as the new managing director. Mr McDonald said the

appointment of Mr Roberts, formerly chief executive of Orlando Wyndham, a leading

pany's directions".

He indicated that Mr ble, but that the board was dissales in recent months.

Mr McDonald said Arnotts was entering a new era, but would maintain its strategy of strengthening its domestic business while expanding into Asia. But he said the company would intensify its focus on consumer oriented domestic

Mr Bourke, who detailed a strong outlook for Arnotts at the annual meeting last Octocent of the capital at A\$8.80 a Australian wine producer, ber, said yesterday he believed

would give the board "an he had achieved most of his opportunity to assess the com- aims in five years running the

He said these included an Bourke's departure was amica- extensive plant reorganisation and successful Asian positionappointed with the company's ing. Mr Bourke was at the sales in recent months. nious takeover of Arnotts in 1993 by Campbell Soup, the US food group.

That involved a bid at A\$9.50 a share from Campbell com-pared with Arnotts' recent quotes around A\$9 on Australian stock exchanges. Late last year, Campbell lifted its stake

## NMH earnings at A\$133m for year

in September last year to a operations represented only

(NMH), the Australian insurer, has reported a net profit of A\$133m (US\$99m) for the year vices format, the method to December, the group's first divides the profit into separate result since it agreed to components due to shareholdbecome an offshoot of AXA, the French insurance group.

Mr David Tomlinson, NMH's managing director, said the result was not comparable with the previous year because of the A\$1.1bn deal under which AXA took an initial 40 per cent stake in the group, rising to 51 per cent in Septem-

first to be declared under new

accounting methods favoured by the Insurance and Superan-National Mutual Holdings nuation Commission, the industry regulator.

Called the margin on ers and policyholders. The group declared a profit of A\$415m due to policy-holders, offset by a loss of

A\$50m attributable to shareholders. Mr Tomlinson said A\$38m of

this loss represented an extraordinary increase in policy liabilities associated with last year's demutualisation ber next year.

He said the result was the which facilitated the AXA

## Sharp turnround lifts Air Jamaica's world-class aspirations

The Caribbean carrier's expansion plans are hampered by differences between regulatory bodies, writes Canute James

CME's turnover declined 10 Mr David Fisher, first vice chairman of the CBoT and first of 12 Airbuses the airline is acquiring in the next 12 months but the aircraft has been grounded for head of the task force that made the merger recommendations, acknowledged that past several weeks. attempts at co-operation between the Chicago exchanges had failed. How-

It has been unable to fly the com-pany's routes into the US because the Federal Aviation Administration ever, he said he believed the has ruled that the local Civil Avia-tion Department had not met international safety standards. "The airline itself has met all

safety standards, including the FAA's," maintains Mr Gordon Stewart, Air Jamaica chairman. "It is not [our] problem, but it is affecting us." In addition, sircraft cannot be flown to the US until the Civil Aviation Department is upgraded by the FAA. "It is costing Air Jamaica US\$100,000 a day," said Mr David

about \$32.7m a year in operat-Taylor, president. This has put a damper on a com-pany which, until 13 months ago was a debt-ridden, heavily subsidised ing costs, and increase revenues by \$12.9m. It reported the combined exchanges would have revenues of \$336.5m, state entity. A consortium led by Mr Stewart bought a 70 per cent stake expenses of about \$223.8m, and pre-tax income of \$112.7m.

lose to the entrance to Kingston's airport is an Airbus
A-310, freshly painted in Air
Jamaica's colourful livery. It is the

The problems between the FAA and the local department will not affect the company's plans for repla-cing its fleet of Airbus A-300s and Boeing 727s by the end of next year. it will take delivery of six of A-310s by March, all leased from Airbus Industrie, the European consortium. The company is buying four A-320s, the first of which will be delivered in September, and the rest by the end of 1996. Two more A-320s

"The next logical acquisitions for us will be Airbus A-330s," said Mr Taylor.

Air Jamaics flies between the island and Miami, Fort Lauderdale, New York and Atlanta. It opened a new route to Newark, New Jersey, at the end of last year, leasing a Boeing 727 from a US company because it could not use any of its new A-310s. By June it hopes to fly non-stop from Jamaica to Los Angeles, San Francisco, Chicago, Toronto.



Air Jamaica plans to replace its Boeing 727s by the end of the year

London Heathrow and Manchester. more passengers than we did this year," said Mr Michael Norton, vice-president for finance. He estimates that the airline flew 1.1m pas-sengers in 1995, compared with 960,000 in 1994.

Such is the extent of the turn-"We expect in 1996 to carry 400,000 round in the company's fortunes that the new fleet is being acquired from its cash flow, Mr Norton said. All aspects of the operation, such as load factors and yields, are improving. "Six to eight months ago it was difficult to get financiers interested

them away," he said.

Much of the change in the compursued efforts to improve the com- its image. pany's image.

We had to encourage employees to improve productivity, and this included some of them accepting lower wages in some cases," said Mr Taylor said. "We also had to become more aggressive in the market place. to sell the idea of using the airline to our two main markets - Jamaicans and tourists visiting Jamaica."

In seeking new markets, Air Jamaica has taken a controlling interest in Trans Jamaican Airlines, a domestic carrier which has been divested by the government. Air Jamaica paid about US\$im for a 55 per cent stake, and will rename the carrier Air Jamaica Express. Its fleet will be improved to allow it to fly regional routes in the northern Caribbean.

Civil Aviation's safety rating has much in just one year."

in Air Jamaica, now we cannot keep angered Mr Stewart. "The irony is that Air Jamaica passed the FAA's tests with flying colours in Novempany is down to the outspoken Mr ber." Inevitably, the cost of keeping Stewart, one of the Caribbean's leadits new aircraft on the ground will ing hoteliers. He has aggressively eat into Air Jamaica's profits, even

> s well as the fluctuations A inherent in the tourist business the airline faces tough competition in the shape of American Airlines on the routes between the US and Jamaica.

Last year Mr Stewart said he was withdrawing an offer to sell the US carrier a stake in Air Jamaica, and remarked: "We do not want any of these people in our board room guid-ing our policies when we are not too sure what their bigger agenda is." Despite the problems faced by the airline, and the cost of extending its route network and replacing its flest, Mr Taylor is confident profit-

ability will not be affected. "We intend to make a world class carrier of this airline," he added. "There is The FAA's ruling on Jamaica's still a lot to do, but we have done

EURO MEDIUM TERM NOTE OF SOCIETE GENERALE, SOCIETE GENERALE ACCEPTANCE NV AND SOCIETE GENERALE AUSTRALIA LIMITED

SERIE N'168
SOCIETE GENERALE ACCEPTANCE NY
FRF 1.500,000,000
3 MONTH PIBOR RESETTABLE RANGE FLOATING RATE NOTES
DUE JAMILARY 1998
ISIN CODE: X50055105893 Notice is hereby given to the Noteholders that, pursuant to the Terms and Conditions of the Notes, the rate applicable to the period from October 12th, 1995 to January 12th, 1996 has been fixed at 1,9160142 % P.A.

Next payment date: January 12th, 1996 489,65 per denomination of FRF 100 000 4 896,48 per denomination of FRF 1 000 000 The Principal Paying Agent
SOCIETE GENERALE BANK & TRUST - LUXEMBOURG

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### **LEGAL NOTICES**

NOTICE OF A MEETING OF CREDITORS
INDER SECTION 13(1) OF THE
INDER SECTION OF THE SECTION OF THE
AND INTER MATTER OF
THE INSOLVENCY ACT
Medical in burdle view that A Meeting of

AND IN THE MAINTER OF THE RNSOLVENCY ACT

Nortice is hereby given that a Meeting of Conficers of the above named Company is to be held at the Hendon Hall Hotel, Ashley Line, Hendon, London NW4 1HF, on 18th James, 1996 at 2.00pm to consider the John Administrator's Proposals under Scetion 22(1) of the Insolvency Act 1998 and to consider establishing a Constitute of Conficers. A pracy Form can be obtained and should be completed and returned to the Joint Administrators. 2 Monthlyton Court. 310 Priers Bernet Lane, Whesteroe, London N20 07Z, by the date of the meeting if any creditor cannot attend the meeting and wiston to be represented. In order to be cratified as well as the Meeting of Conficers, confident such send to the above address deaths in writing of their claims on later was 1.200 Noon on the business day before the date Small for the Meeting.

Dead this land sev of hensely 1994.

BARRY D LEWIS FCA MSP!

JOINT ADMINISTRATOR

### ENERGY INTERNATIONAL N.V.

Registered Office: Pietermani 15 Willemstad, Curação, Netherlands Antilles NOTICE TO SHAREHOLDERS

NOTICE TO SHAREHOLDERS Shareholders in Energy International N.V. ("the Fund") are informed that a new Prospectus for the Fund was issued on 2nd January 1996. Copies of the Fund's letter to Shareholders and the new Prospectus are available from the Administrator Mercury Asset Management Channel Islands Ltd., Forum House, Grenville Street, St. Helier, Jersey JE4 8RL, Channel Islands. (Tel: 444 1334 600719, Fax: 444 1334 600687) or from the Fund's Paying Agents.

By Order of: the Board of Management Curação 9th January 1996

### NOTICE TO THE BONDHOLDERS OF U.S.\$300,000,000 9% per cent. Guaranteed Bonds due 2001

issued by MBL FINANCE (CURAÇÃO) N.V.

Guaranteed on a subordinated basis by

THE MITSUBISHI BANK, LIMITED

Notice is hereby given parametr to Conditions 6 and 13 of the Terus and Conditions of the Bonds that the laster intends to redeem up 21st February, 1996 (the "Redemption Date") all outstanding Bonds at MBL FINANCE (CURAÇÃO) N.V.

9th Jennery, 1996

By: The Mitsebishi Bank, Limi London Granda as Principal Paying Agent

### Notice of Redemption Gujarat Ambuja Cements Limited (Incorporated in the Republic of India with Humbard Healthy)

U.S. \$80,000,000 3½ per cent. Convertible Bonds due 1999 convertible into Global Depositary Receipts

Notice is hereby given that Gujarat Ambuja Cements Limited (the "Company") shall redeem all of the Bonds remaining ourstanding, at their principal amount together with interest accrued to the date of redemption, at the capity of 45 days from the date of publication of this notice (excluding the date of publication) being 23rd February, 1996. In exercise of the option available to the Compar-in accordance with Condition 7(B) of the Terms and Conditions (the "Conditions" of the aforesaid Bonds. The Bonds will be redeemed upon presentation of the Bona to any of the Agents (as defined in the Conditions).

The total conversion price was Rs.373.45 per Global Depositary Receipt. The contral conversion price was Rs.373.45 per Global Depositary Receipt. The conversion price as at the date of this notice (as adjusted for the issue of free glasses) is Rs.386.725. The closing price of the shares as as 3rd january, 1996, being the latest practicable date before the publication of this notice, was Rs.282. The aggregate principal amount of the Boods constanding as at 4th january, 1996, being the latest practicable date before the publication of this notice, was U.S. \$56,495,000.

For and on behalf of GUJARAT AMBUJA CEMENTS LIMITED Bankers Trust Company

Placing to raise £9.6m to pay for US and European acquisitions

## Ellis & Everard gains 24%

By Peter Pearse

Ellis & Everard, the chemicals distributor, lifted interim pretax profits by 24 per cent in spite of sharp fluctuations in raw materials prices in the six months to October 31.

The company announced two acquisitions one in the US for £4.1m (86.3m) plus £3.8m of debt and one in Europe for £1.4m. It is placing 4.18m shares to

The shares closed 12p ahead

Pre-tax profits showed a bigger-than-expected rise to £13m (£10.5m) on sales up 20 per cent at £292.6m.

Mr Peter Wood, chief executive, said the profits rise was the result of "good logistical and marketing skills" in a period of big price changes. The price of commodity polymers, for example, was £400 a tonne in September 1994. It more than doubled to £900 in May and June, and then returned to £400 by the end of

Of the increased sales, he said the biggest factor was

steeper prices, closely followed by new business and higher volumes. Progress was slightly offset by discontinued business and adverse currency move-

Mr Wood said that the acquisition of George Mann extended Ellis's existing US network into the north-east, lifting sales to \$550m (£357m) some 60 per cent of the group total - and making the group the US's fifth largest.

Mann distributes caustic soda, chlorine and bleach, These products account for a third of Ellis's US business. though he said the group was trying to reduce that dependence, adding that Ellis was only taking on two of Mann's four sites for environmental Group capital expenditure

was £5.5m (£6.5m), though this was partly due to delays in environmental regulatory

Surphos Chemicals, the exclusive non-bulk distributor of surfactants and phosphates in Benelux countries. Mr Wood



The European purchase is of Peter Wood, chief executive (I), and Jonathan Taylor, chairman

said that both acquisitions would be earnings enhancing

The interim dividend is lifted 11 per cent to 3p, payable from earnings of 10.4p (8.8p).

## Demachy and Union in money market venture

By Philip Gawith

Union, the financial services group, and Demachy-Worms, the French private bank, have launched a portfolio of money market funds to provide international cash management services to smaller companies and

The innovative partnership, called the Matrix Fund, will launch an initial six funds each managed domestically denominated in dollars, yen, D-Marks, sterling, Swiss francs and French francs.

The funds are aimed mainly at companies, institutions and professional investors with surplus cash which requires management but who lack their own treasury operations.

Management of each fund will be devolved to a local institution: Union for sterling, Demachy for French francs, Oppenheim Asset Management for D-Marks, Pacific Investment Management for dollars, Pictet for Swiss francs and Yamaichi Asset Management

(Europe) for yen The partnership structure of Matrix allows institutions with predominantly local operations to expand internationally without having to be owned by a

larger grouping.
Mr George Blunden, chief executive of Union, said Matrix allowed each institution to offer its clients the sorts of cash management skills, across a range of currencies, which it only enjoyed in its own domestic market.

He said the companies had faced the danger of losing clients if they had appeared too local at a time when their clients needs were becoming

increasingly international.

Matrix also forms part of Union's efforts to increase the portion of fee-based earnings, while decreasing that derived from trading, where the firm's capital is put at risk.

Matrix has been awarded an AAAf rating by Standard &

### LEX COMMENT **McBride**

Share orice since flotation relative

McBride's profits warning is a timely reminder of the risks of investing in flotations, ahead of this year's expected increase in new issues. As Europe's largest producer of own-label detergents, with an annual turnover of over £400m, McBride is no tiddler. As a manage ment buy-out from British Petroleum, it has a decent pedigree. And with 13 plants across Europe, the group enjoys a wide spread of loca tions as well as products. All

this ought to have made it a

safe investment. Yet only six

months after flotation when some of the City's best and brightest, including issue sponsor SBC Warburg, crawled all over the company - enough has gone wrong to merit a warning. The news was bad enough to cause analysts to downgrade profit estimates by 30 per cent and to push shares down 20 per cent.

In part, the group has simply been unlucky. The summer heat caused one of its new super-detergents to gum up production lines at a large factory. As a result it had to buy in product to keep customers supplied. This cost about £5m, almost 40 per cent of the profits decline now expected. However the nub of McBride's dilemma is an inability to

increase prices at a time when raw material costs are falling less swiftly than expected. Given its customer base of Euro pean supermarkets, whose ability to squeeze suppliers' margins is legendary, that failure should not have surprised McBride's management. Since most of these problems must have been apparent for several months, the group should have

## McBride warning sends shares tumbling 20%

By Patrick Harverson

McBride, the own-label household products group, warned yesterday that higher raw materials prices and factory production problems in the first half of the financial year would "adversely affect" its 1995-96 results.

The profits warning saw shares in the group, which was only floated last July, tumble 37p, or 20 per cent, to 148p, well below their issue price of 188p. Mr Mike Handley, group

managing director, admitted: "It's a disappointment. What we've done is tripped up on the one-off production costs . . . and the recovery of margins has been slower than expected."

However, he said sales had remained strong in the first half, with group revenues up

for the year to June 30 from about £34m to £24m. Last year, the group made pro forma pretax profits of £82,2m.

McBride explained that although prices of its main plastic, cardboard and chemicals raw materials had peaked in the first half, the slowdown in price increases had arrived later than expected.

It had also experienced difficulty passing on the higher costs to customers, especially in France and Belgium. As a result, margins would be between half and one per-

centage point lower for the

year as a whole. McBride said it suffered from unforeseen production problems at two plants in the first half. The introduction of new laundry powders at its Barrow factory caused interruptions to

and problems were exacer bated by the extremely hot weather which made the plant unproductive for two weeks. The group was also forced to

ensure its customers were sup-At the Middleton plant, the introduction of a washing-up liquid product created bottlenecks and deleved the completion of a £12m factory remo-

buy in stock from elsewhere to

McBride said the abnormal production costs, the lost margin and other additional expenses incurred at the two plants would cost the group between fam and fa.5m.

However, Mr Handley said the one-off problems at the two factories had now been solved, partly following the introduction of new line management.

### German housing decline causes concern at RMC and Redland

By Andrew Taylor, **Construction Correspondent** 

Share prices of Rediand and RMC, two of Britain's biggest building material producers. feli sharply yesterday amid rising concern about falling German sales.

The decline was prompted by warning from Redland that pre-tax profits had suffered a small fall last year. The com-pany blamed a larger than expected decline in German housing activity, as well as poor UK market conditions. Redland shares, which had

railied since reaching a low for the year of 326p in September. dipped 7p to 381p. RMC continued its recent slide falling a further 31p to 985p. Concern about the state of the German construction mar-

warned in December that sales fell by 8 per cent last year. Redland said German sales of concrete roof tiles were 10 per

Costs had been cut at Brass, ket has heightened since the its 51 per cent owned German subsidiary, resulting in £5m of

redundancy costs charged against 1996 operating profits. The group said that British sales of aggregates and down-stream products had fallen by 7-18 per cent, while brick sales had fallen by 14 per cent. Con-crete roof tile sales were 4 per

man prices had remained gen-Sales in France were modestly lower and had been affected by political uncertainty and recent industrial

cent lower. British and Ger-

 Western Mobile, Redland's aggregates subsidiary in Denver, Colorado, has paid \$11m (£7.1m) to buy Colony Materials the largest aggregates producer in Santa Fe, New Mexico, selling about 300,000 tonnes of sand and gravel and

80,000 cubic yards of concrete,

a year. Colony has annual

turnover of \$4.6m.

### Courtaulds makes £15m sale to UCB

Cellophane, the brand of crinkly transparent film that has wrapped chocolates and cigarette packets since the 1930s, has been sold for £15m (\$23m) to UCB, the Belgian chemicals company. Courtaulds, the UK chemicals and fibres company which has owned the company since it was formed in 1935 as British Cellophane, said yesterday "packaging film is not one of our core businesses".

The disposal is the company's second in a month as Courtaulds sells non-core businesses in an effort to cut debt. Last month, it sold Amtico, its luxury vinyl flooring unit, to a management buy-out team for £49m cash. The company has incurred heavy costs in restructuring its coatings division and establishing Tencel, its new fibres brand. Net debt rose from £248m at the end of March 1995 to £367m on September 30.

### Inspirations lifts holiday blues

Inspirations, the USM-quoted package holiday group, reported a 70 per cent increase in pre-tax profits from £4.5m to £7.68m (\$12m) in the year to September 30. The shares rose 11p to

Last year was one of the worst for overseas package holiday sales and tour operators Airtours and First Choice recently reported profit falls.

Mr James Harris, chairman, said the company had not been immune to market forces "but as tour operating is a smaller percentage of our overall business, we have not seen our expectations diminished, only the true potential of the year

Inspirations said it had reduced tour operating capacity to protect profitability. Tour operating margins fell 16 per cent in

## Lower prices hit Williamson Tea

Lower sale prices and adverse currency movements left Williamson Tea Holdings with lower pre-tax profits of £3.16m for the six months to September 30, against £5.27m. The figures excluded the two Tanzanian offshoots sold in the period. A reduction in the India crop, a result of dry conditions in Assam, was offset by an increase in Kenya.

### China & Eastern suspended

Shares of China & Eastern Investment Company were suspended yesterday at the company's request on both the London and Hong Kong stock markets, following passage of a motion to wind up the company at an extraordinary meeting on January 5. The company intends to cancel the listings on

# country's cement industry DEM 600,000,000 UNCONDITIONALLY GUARANTEED BY THE REPUBLIC OF FRANCE

The proceeds will be used for government related export financing activities

**Coupon 5.125% Maturing on** 27th December, 2000

Banque Française du Commerce Extérieur

## First Hydro raises £400m in bond issue

First Hydro, the former pump storage business of the National Grid which was acquired in December by Mis-sion Energy, the US utility, has issued £400m (\$616m) of 25-year

sterling bonds, According to lead manager BZW, it is the first bond issue in the long sterling market to directly fund an acquisition on a non-recourse basis to the new owner. This means that Mission Energy does not guarantee the bonds, which are secured only by the two power stations First Hydro owns and

"The deal represents a grow-

ing trend in the international capital markets to fund power assets on a stand-alone basis" a BZW official manager said.

The proceeds of Friday's issue will replace 2400m of bank debt put in place at the time of acquisition. Although acquisition financing is more usually obtained in the bank loan market, the capital market represents a new and growing area for this sort of finenc-

First Hydro, which does not have a credit rating, is paying a 9 per cent coupon on its bonds, which, at the issue price, represents a yield pick-up over UK government bonds of 115 basis points.

## **Fyffes plans merger of some interests** after purchase of Geest banana side

By John Murray Brown in Dublin

Fyffes, the Dublin-based fruit and vegetable distributor, yesterday indicated how it would restructure the former Geest banana business, which it is buying jointly for £147.5m (\$227m).

Fyffes' shareholders yesterday backed

the acquisition, made jointly with the Windward Islands Banana Development and Exporting Company (Wibdeco).

Fyffes and Wibdeco are each paying \$20m, with the balance made up of bank

Mr Neil McCann, chairman of Fyffes, said the integration would be "a tough job.
This company has got plenty of problems

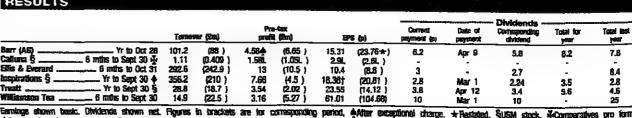
and if it didn't have plenty of problems it wouldn't have come up for sale." He said the former Geest operations would be run at "arms length" from

Fyffes, but there would be opportunities

for merging the shipping interests and for co-operation in areas such as sourcing and packaging.

The acquired assets included a UK and European banana business handling almost 20m boxes a year, a shipping operation and a 9,400 acre banana plantation in Costa Rica. Fyffes was expected to look for a buyer for Geest's Costa Rican plantation, which analysts said suffered from high production costs.

1 Yes





HANSOL PAPER CO., LTD

We, Hansol Paper Co., Ltd., Seoul, Korea (the "Company") are rereby pleased to notify the holders of the Company's Warrants that he Company made an adjustment to the Subscription price of Hansal Paper's Warrants issued on 26th May 1994 from KRW33.518 to KRW32.134 according to Clause 3 of the Instrument to be dated 26th

By: Citibank, N.A. (Issuer Services), Agent Bank CITIBANCO

## CREDIT LOCAL DE FRANCE FRF 550,000,000 CAC 40 INDEX-LINICED ZERO COUPON BONDS DUE 2000 ISIN CODE : XS0035766988

Notice is hereby given to the Bondholders that, pursuant to the Terms and Conditions of the Bonds, Condition 4. "Redemption and Purchase" (C) "Redemption Amount", "M4" (term of the formula for calculation of the Redemption Amount payable per bond on February 4, 2000 and of the Early Redemption Amount, as the case may be) is equal to 0.0078 in accordance with the following formula:

M4 = CAC 4 - CAC 3 CAC 3

provided that in no event shall M4 be less than zero nor greater than 0.35, where "CAC 3" = 1,884,94 and "CAC 4" on January 2, 1996 = 1,899,58

THE PRINCIPAL PAYING AGENT SOCETE GENERALE BANK & TRUST LUXEMBOURG

### COMMODITIES AND AGRICULTURE

## UK faces £14m fine over late farm cheques |Labrador nickel find may

The UK agriculture ministry faces financial penalties from Brussels amounting to about £14m because of a delay in paying arable farmers their annual subsidy cheques.

The ministry said vesterday it was also considering paying compensation to farmers who did not receive their cheques by the end-of-year deadline because of computer problems. Farmers' leaders have demanded interest on the late cheques, which are affecting

nearly 8,000 of 46,000 arable farmers claiming aid in England. The payments are due between mid-October and the end of December, but problems with new computer software at the ministry's regional offices meant 17 per cent of cheques had still not been sent out by last year's end-December deadline. In 1994, most had

been sent by mid-November. Financial penalties the government must pay to the European Commission amount to 10 per cent of the value of cheques sent this month, rising

to 25 per cent in February. The ministry expects payments to total £1.1bn. of which £190m could still be awaiting disbursement. >

The first 4 per cent of delayed payments is exempt from penalty, leaving 13 per cent subject to the Brussels fines. The ministry could thus face a bill of about £14m if all payments were made this month, and more if some farmers had to wait until February. Officials expect all but the

most complicated claims to

Sir David Naish, president of the National Farmers' Union, has called on farm minister Mr Douglas Hogg to pay interest on the late cheques. "Maff's failure to make payments in good time undermines our ability to compete, particularly when virtually all French producers received their cheques by the middle of October," he said. Union members have reported that their cash flow

and decisions on crop sales

The Tenant Farmers' Associ-

have been disrupted.

protects cotton plants from insects, will be

will take something close to centre stage this year," Mr O.A. Cleveland of Mississippi State

Also on the programme are production and

available to farmers this year. "[Biotechno

University, told the Reuters news agency.

ation, which represents over 8,000 producers, said some of its members were paying bank interest on cash they had to borrow to pay their tax bills or rent falling due at the end of December. Mr John Rennie, director-

general, said the ministry should pay farmers 7-8 per cent of the value of their late cheques in compensation. The ministry said yesterday: "Past practice suggests that we

shouldn't pay, but we're con-sidering the matter and will respond as soon as possible".

## Pakistan picks bumper cotton crop

Growers are enjoying a respite from recent severe pest attacks, writes Farhan Bokhari

igns of recent prosperity are evident near Multan, the city with a reputation of being Pakistan's cotton capi-

At nearby villages, as farmers fill their trollies with raw cotton, to be towed behind tractors to the local cotton market, only one thought is on their minds. At a time when Pakistan is expecting a bumper cotton harvest of up to 10m bales, 28 per cent higher than last year's, many growers are anxious to sell their crop before prices hit a rock bottom. But even at lower prices, the cotton growers hope to make a profit and turn around losses accumulated from three con-secutive years in which they suffered crop damages caused by pest attacks.

The cotton news from Multan has been a source of strength for the government in Islamabad, which is under pressure to turn around recent falls in foreign exchange reserves and other troubling economic indicators, such as rising inflation and a widening trade deficit.

A good cotton crop could bring welcome relief. Almost 60 per cent of Pakistan's export income has usually come from cotton products. Moreover, there have also

been reports that up to 2m

1.0

Following pest damage to cotton crops around the world in recent seasons, a high profile is being been given to biotechnology at a US con-

Speakers at the five-day Beltwide Cotton Conference, which began yesterday, include ento-mologists and an executive with the Monsanto chemical group, whose Bollgard gene, which

bales of raw cotton are planned for export in the next few months, which would help to boost foreign exchange

Mr Abdul Sattar Balagamwala, Chairman of Karachi Cotton Association, the main of cotton exporters' organisation says: "With good cotton, the economic prospects will improve because the 2m bales that we export could get us between US\$600m and \$700m in foreign exchange".

There are many reasons for the improved crop performance. : "The area where pest tolerant crop varieties have been planted has increased while varieties most susceptible to pest attacks have been eliminated, and some banned," says Mr Zahoor Ahmed, director of Pakistan's largest cotton research institute, at Multan, which has taken the lead in developing and introducing newer varieties where crops are susceptible to pest attacks. The government also says.

that the larger crop has

resulted from increase of to 14 per cent in the area under cotton cultivation this season. Some experts add that scant rainfall in September, the month when insects could breed prior to causing crop damage, helped to minimise

the risk of a large scale pest

Back in the fields, many farmers are excited. Mr Shehzad Sohna at Dhera Badus village says: "Our prof-its this year have been larger than last year. We now want to plant more cotton for next year. Cotton has been good to us and we have made up for some of our past losses too". Mr Sohna's enthusiasm is shared by hundreds of other farmers who have suffered

from previous crop damage. Still, many critics are concerned about a poor administrative system for the delivery of agricultural inputs such as fertilisers and pesticides, which would make it difficult to protect the crop in the

price projections and outlook reports from the private sector and government agencies. future, should there be a fresh pest attack. One leading farm owner in Multan says: "The windfall has come because god has been kind to us, not because we've been kind to ourselves in improving our

agricultural systems". Last year's pest attack was followed by reports of widespread adulteration of pesticides, which meant that farmers who sprayed their fields still found that their crops came under attack. That experience was followed by the announcement of tough new laws, under which those convicted of adulteration could be sentenced to up to seven years in jail and fined Rs500,000 (\$14,600).

However, in the absence of any significant arrests since then, its not clear if the new laws have adequate teeth. Many analysts say that the government needs to demonstrate that it would arrest and prosecute offenders, even though the system of law enforcement in Pakistan has a

reputation of being corrupt. Mr Ahmed is convinced that "if one or two people are imprisoned, the adulteration will disappear from this coun-

Other concerns relate to the rising costs of agricultural production, mainly resulting from increased prices of chemical fertilisers and diesel. Some experts say that the recent devaluation of the Pakistani Rupee is going to hit cotton growers when next season's crop is sown in the summer and that farmers will find fertilisers, diesel and equipment

still more expensive by then. Mr Ahmed also points to the problems caused by poor management of spraying equipment by farmers as a major hindrance to improved performance. "There is a problem of under-dosing," he says. "The farmers do not use the proper dose. There is a problem of bad spray machinery; our spray machinery does not give good droplet size, the pressure of the machine is not perfect and sometimes even the timing of

the spray is not perfect".

Despite the risks of growing cotton, there are few signs that farmers are about to change over to any other crop. As Mr Ahmed explains: "The farmer doesn't have a choice. He goes for cotton because if it flourishes, it gives large profits".

## be even bigger than thought

By Bernard Simon in Toronto

Confidence is growing that the vast Voisey's Bay nickel, copper and cobalt discovery in eastern Labrador is even big-ger than previously indicated.

However, plans to bring a mine into production by mid-1998 appear to be slipping, and the start-up is more likely to be in 1999 or 2000. Mr Cliff Carson, president of

Diamond Fields Resources. which controls the deposit, said yesterday that the current target was "a very aggressive time-frame" that had "a good chance of not being met". The Newfoundland and Labrador government has said that conditional on construction of a smelter in the province.

Diamond Fields released new

seological data that reinforced indications of another large deposit in an area known as Eastern Deeps, about 1km east of the original Ovoid dis-covery. According to the company, recent drilling suggests

that the Eastern Deeps "is one of the most important orebodies discovered in Canadian his-

The company now estimates that reserves at Voisey's Bay total about 100m tonnes, up from 30m tonnes as recently as mid-1995. A feasibility study, now under way, may consider raising nickel output "well in excess" of the current plan of 133m lb a year, which equals 6 to 7 per cent of 1996 world

nickel supplies Mr Ray Goldie, analyst at Richardson Greenshields in Toronto, said that the project was "living up to expectations". But he added that further details on grades and costs were needed from the Eastern Deeps and a third area, known as the Western Extension, to evaluate the full significance of the deposit. Diamond Fields share price climbed by 50 cents to CS27, 88

in early trading on the Toronto stock exchange yesterday. Inco, the western world's big-

30 per cent stake in the Vois ey's Bay deposit last year. Mr Carson said that talks were "on-going" with other potential partners, Several international mining groups have expressed an interest in acquiring an interest in Voisey's Bay, which is expected to be one of the world's lowest cost mckel pro-

Optimism about the potential of Eastern Deeps was heightened by a drillhole. known as number 214, that encountered a densely mineralised area with a thickness of 54.2 metres. However, the grade has yet to be determined. Diamond Fields said that Eastern Deeps appeared to con-

tain reserves of at least 50m tonnes. The deposit begins at a depth of 630 metres, which would require an underground The main Ovoid deposit is

close to the surface. However, Mr Carson said that mining costs in the Eastern Deens were also expected gest nickel producer, bought a to be relatively low,

### US blizzards push up oil prices

By Robert Corzine

Blizzards in the eastern US caused oil prices to rise sharply yesterday, with many traders speculating that a proonged period of bad weather could underpin short-term

In late London trading the price of the benchmark Brent Blend price for February delivery rose to \$19.23 a barrel, up 18 cents from Priday's close and just under the 1995 and 1994 highs of \$19.38 and \$19.41

respectively. Many traders thought the price rise was likely to prove temporary, however. "Its a blip," said Mr Peter Gignoux, head of the energy desk at the London office of US brokers Smith Barney. "But it could last throughout the winter if the cold weather continues."

rises that result from cold snaps or one-off disruptions tend to be temporary. Some said that world oil markets were likely to remain in fundamental over-supply in coming months because of excess production by members of the Organisation of Petroleum Exporting Countries and a continuing rise in non-Opec output, especially from the North

Petroleum Argus, an Industry newsletter, yesterday reported that Opec output in December was more than 25.5m barrels a day, 1m b/d above the group's agreed production ceiling. That was in spite of strong appeals for greater production discipline made at Opec's meeting last

Much of the recent volatility in oil prices has been ettri-Analysts noted that oil price buted to a rundown in stocks

November.

held by US refiners. Many have introduced "just-in-time" stock management systems over the past year as part of cost-reduc tion programmes.

• The International Energy Agency says structural six big Middle Eastern oil producers should enable them to finance a "considerable expansion of their oil and gas production capacity" in coming

The Paris-based agency which monitors world energy developments for the western industrialised countries, says the structural changes taking place should also lead to greater foreign investment in the economies of Iran, Iran. Kuwait, Qatar, Saudi Arabia and the United Arab Emirates, which together account for 42 per cent of the world's trade in

### COMMODITIES PRICES BASE METALS LONDON METAL EXCHANGE (Props from Amalgameted Metal Trading) M ALUMENING SOLT PURITY IS per torner 1639-40 1643-4 1629.5-4.5

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	Previous	1405-10	1470-75
	High/low		1470/1450
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Precious Metals continued GRAINS AND OIL SEEDS M WHEAT LCE & per tonnel 128.40 -1.20 128.00 128.25 127.50 -1.26 128.00 127.75 113.40 -1.10 - -118.00 -128 118.75 118.00 M WHEAT CET (5.000bu min; cente/60b bushell 483.50 -18.00 460.00 483.90 18.462 92.073 480.00 -11.00 468.50 458.50 1,693 9.221 427.90 -19.25 436.00 427.00 4.256 31.135 430.00 -9.25 434.00 428.50 472 5,560 438.50 -8.50 448.00 438.00 921 2,765 382.00 -3.00 388.00 283.00 8 103 72,867180,868 300.50 -6.00 384.90 380.00 41,953.277.878 384.25 -5.80 367.50 383.75 12.598 80.13 382.25 -6.25 385.25 382.00 11,907 78,969 371.00 -4.50 374.25 310.50 2.803 19,936 203.50 -4.25 287.00 283.25 5,986 43,141 282.00 -4.25 307.75 289.00 83 2.305 M BARLEY LCE (2 per tonne) 114.25 -1.08 114.50 114.50 70 115.60 -1.05 118.00 110.05 22 117.00 -1.00 118.00 117.00 12 108.25 727.50 -17.25 738.50 727.80 18,757 8,539 738.25 -17.75 747.50 735.50 45,863 108,711 741.50 -17.75 735.00 741.50 5,838 25,366 744.25 -18,500 754.00 743.50 5,832 25,366 742.50 -15,75 748.30 740.00 905 2,200 717.50 -12,90 740.00 128 2,274 
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The first week in the new year started with much more activity in the pepper marker, reports Man Producter. Black pepper proces remained very steady indeed. Most producers disappeared from the market ac cheep setters, in the coming months india will be practically the only supplier of black pepper. This makes the merket vulnerable. Black pepper grade 1 was offered at US\$2,150 a torus, CIF. Withe repoper orices a comed rather suddenly in

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18.90 — 11.60 +8.41 11.60 +8.41 11.60 +8.41 \$645 -0.5 \$85.7 \$640 \$91 14,462 \$472 -1.1 \$46.5 \$40.8 1,025 \$4,131 \$40.6 \$20.8 \$1,025 \$4,131 \$40.6 \$2.0 \$4,131 \$40.6 \$2.0 \$4,131 \$40.6 \$2.0 \$4,131 \$40.6 \$2.0 \$4,131 \$40.6 \$2.0 \$4,131 \$40.6 \$4,131 \$4 # SUGAR "11" CSCE (112,000bs; cents/bu) - 11.92 11.39 708 67.716 - 11.40 11.18 2.365 27.319 - 10.52 10.40 021 17.135 - 10.32 10.17 671 18.721 - 18.10 1.96 2.53 11.603 - 1.88 0.85 77 1.712 - 83.25 82.90 8,066 25,343 - 83.25 82.40 1,867 18,467 - 82.45 81.75 1,747 7,331 - 79.50 79.30 360 1,511 - 78.00 77.50 1,323 10,229 - 70.70 76.60 64 932 I ORANGE JUICE MYCE (15,000Es centurities) - 121,76 119,16 286 2,056 - 134,25 121,36 1,402 13,924 - 134.55 121.30 1,482 4,444 - 126.90 123.45 287 2.121 - 126.29 135.40 147 625 - 136.09 128.40 31 1,674 - 136.46 128.46 1 324 125.49

MARKETS CLOSED 8/1/36: CSCE. COMEX, NYCE 8. NYMEX were closed due to severe weather conditions. Open mercet 8. Volume data shown for contracts INDICES E REVTERS (Base: 18/9/31=700) Atm 5 month ago year ago 2105.5 2136.5 2248.5 R CRB Feberal (Base: 1957-100) Jun 5 Jun 4 month a 245.78 245.49 24 GSCI Spot (Bree: 1870)=100) Jan. 4 month ago year ago 245.49

MEAT AND LIVESTOCK I LIME CATTLE CIVE NO. (1000) C CONSTITUTE 68,225 -0.025 66,900 66,550 2.346 17,351 62,950 -0.075 63,075 62,773 1,584 10,818 74,325 42,725 52,925 51,700 746 4,707 62,900 48,150 62,850 62,550 1820 51,996 63,175 +0.025 63,200 63,000 107 2,489 10,878 74,888 開ル四 - 0.420 第250 54.650 1.336 関北75 + 0.420 55.650 54.150 57 第7 - 0.400 54.550 55.000 145 57.350 + 0.530 57.500 57.000 75 56.050 + 0.600 58.300 55.650 16 LONDON TRADED OPTIONS (99.7%) LINE

12 39 93 71 125 COPPEL LOS 12 19 29 II IMPAIT CRUITE IFE Feb LONDON SPOT MARKETS +01-\$19.17-0.19 III OIL PRODUCTS NWED compt delivery CIF frome Honey Fuel Of Nephthe Jet fuel \$109-110 \$179-181 \$213-215 \$190-192 I OTHER

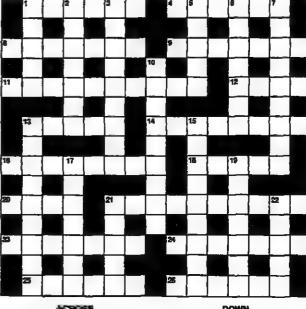
Gold (per tray as) !! 135.0c 41.75c 15.76m 298.5c Lead (US prod.) +1.0 Cattle (the weight)†
Shoop (are weight)†
Pigs (ive weight)† 120,850 +0.20 119.63p 101.53p -20.23 Lon, day sugar (win Barley (Eng. teac) Maize (US NoS Yellow) Minest (US Dark North) Ung 151.0z Ung Flubber (Fab)♥ Flubber (Mar)♥ Flubber (KL RSS No1) 414.50m +3.50 Coconut Oil (Phill)§
Paim Oil (Matay)§
Copra (Phill)§
Soyabeane (US)
Cotton Outlook'A' index 5700.Dy +100

F. Paggaring, on Malaysian contaring, 2 Jan. u Docklan, V w Fath, y Jan/Fath, x Oct/Dec London Physical, § CF Rotter-dam, § Sulfan series close, § Sheep (Live weight proces).

JOTTER PAD

## No.8.962 Set by ALAUN

CROSSWORD



1 Sift through material for a 1 Reported bad weather as a 4 It may be felt that contributes 2 Carrying a gun, did pull up (7) to it's purchaser's outlay (6) 8 The letter you find you don't 3 What the tightrope walker does to keep his balance? (5,4)

have, I have (7) 9 The only one who's entertainraphy (7) 7 Will have a try at capturing 11 Showing signs of stress (10) 12 Having a foreign name has one advantage (4) 10 Not knowing - how to mend a

13 The left inside edge (5) 14 Heard out to the end, moved 13 Gives a character reading and 16 Said again that the country is in the red (8) 18 To order a gin, going back to

haps (7)
19 Used it to contribute to the the bar (5) 20 Not happy with the colour (4)
21 William, who always knew
what a cable would cost (10) 23 Forewarn of the sinister aim 22 Left at half time, exhausted

21 Appear to get a pain when swallowing the cold drink (5) (7) 24 They entitle one to have visi-

25 In banks, but again drawn out 26 Are kept in the shade when

5 Let you say, for all to hear (5)

6 For the record, a potted biog-

17 In which to show thee art per-

snarling of the traffic? (7)

the soldiers (9)

fuse? (2,3,4)

is very frank (6,3)

Solution to Saturday's prize puzzle on Saturday January 20. Solution to yesterday's prize puzzle on Monday January 22.

### INTERNATIONAL CAPITAL MARKETS

## Flood of new issues continues

By Conner Middelmann

Last week's flood of eurobond issuance did not abate yesterday, with another slew of deals, including two Mexican issues and two UK corporate offerings, hitting the screens.

The United States of Mexico returned to the D-Mark sector with DM1bn of seven-year bonds priced to yield 475 basis points over German bunds, some 10 points more than last week's DM1bn of seven-year bonds for Argentina.

Mexico has moved out along the yield curve since last October's five-year D-Mark offering. That has been helped by a more optimistic attitude among institutional investors towards emerging-market debt, as well as European retail investors' appetite for D-Mark coupons above 10 per cent, said a syndicate official at Deutsche Morgan Grenfell, joint lead

with CSFB Effectenbank. Tobacco company Empresas

La Moderna, became the first are no current plans for any Mexican corporate to tap the international bond market since the 1994 peso devaluation. The \$125m three-year offering, priced to yield 625 basis points over Treasuries. met such strong demand from US and European investors that the spread closed at just below 600 basis points. ING Barings and J.P. Morgan were

### INTERNATIONAL BONDS

joint book-runners.

The highlight in the dollar sector, however, was a \$500m 10-year bond for Glaxo Wellcome, the world's largest pharmaceutical group, via J.P. Morgan and Lehman Brothers.

A Glaxo Wellcome spokesman said: "this is the final leg in the restructuring of the short-term debt acquired at the time of the Wellcome acquisition into long-term debt. There

further major bond issuance." Last May, Glaxo Wellcome issued \$500m of five-year bonds and £500m of 10-year bonds.

The leads reported strong sales to institutional investors in Europe and the Far East, encouraged by the good performance of the previous two deals and the bonds' 48 basis point spread over Treasuries.

BOC Group, the UK chemicals and gases group, tapped the dollar sector for \$200m of five-year bonds. Despite the deal's relatively small size, lead manager J.P. Morgan said it saw more institutional than retail buying. The deal also benefited from offering a more generous pick-up over Treasuries than most recent fiveyear deals, of 37.5 basis points

at the re-offer price. The floating-rate sector, which has been starved of new supply, saw two new deals. Offerings have been sparse in recent months as traditional

issuers - banks and financial institutions - are generally flush with cash; indeed, some have bought back outstanding issues. This has caused yield spreads to narrow sharply, providing attractive funding opportunities for borrowers. But although outstanding Spanish bank FRNs are trading between Libor flat and Libor plus 5 basis points, a \$400m five-year offering for Argen-taria Global Finance, the fund-

Spanish bank, was widely deemed as tightly priced. At the 99.83 re-offer price the discounted margin on the bonds was some 4 basis points over Libor and the spread widened out in later trading to about 7 points. Still, lead man ager Deutsche Morgan Grenfell reported good demand from

ing arm of the third-largest

In sterling, Ford Credit Burope issued £150m of threeyear FRNs at a discounted

institutions in Europe and

Berrower US POLLARS	Amount m,	Coupon %	Price	Meturity	Fees %	Spread bp	Book name
Statest Last Lifen America	1.05bn	4.504	97.75	Aug. 1989	0.1875		Yamaichi Inst (Europei
Glass Wellsche	500	6.125	99.048R	Jan 2008	0.375R	~48(5 h %~05)	Lehmany JP Morgan Soc
Arcertra Gittel Francet	400	imi	99.624R	Feb.2001	Ø.15R		Deutsche Morgan Granta
Toresto Dominor (Gd.Cay.(s)	250	5.26	99 66R	Jul. 1998	Ø.15R	+11(r)	UBS
BOC Group	200	5.875	99.918R	Jen.2001	0.325R	+37%;5%%-00	JP Morgan Securities
ESRDQ=	200	4.50	100.50	Jan, 1997	1.00	-	Nomura international
Crasteria Seriebic	150	(D3)	88.80209R	Jan 2006	0.45F	-	PaineWebber Internations
Mon Selk Co.(#\$\$	150	2.50	100.00	Jen.2000	2.25	-	Yemelchi Intt.(Europe)
Empresas La Moderne(d)	125	11.375#	99.64R	Jan. 1999	1375	+625(51/14-98)	ING Banngs/ JP Morgan
D-MANUE							
Lincad Mexican States	113m	10.375	99.50R	Jan.2003	1.25R		CSFB/ Dautscha MG
LB Rheinland-Pfalt Finance	500	5.375	39.41R	Feb.2002	0.275R	+25(814%-01)	Banque Paribos(Deutsch.)
Statisperkesse Koln	250	6.00	701.40	Jan.2004	2.375	•	ABN Ammo/ Trinkaus
SWISS FRANCS						-	
Republic of Australes	750	4.00	101.75	Fab.2006	2.75	-	UBS
STERLING							
Ford Credit Europeliji:	150	Q1J	99.633R	Jan.2001	0.15R	-	Sarcieys de Zoetê Wedd
FRENCH FRANCS							
Philips Electronics	1bn	7,125	PR.107	Feb.2005	Q.45R	+50(1)	Société Générale
SOUTH AFRICAN PARED							
Stenic Austria.	250	13.25	100.90	Feb.1997	1.00	-	Hambros Bank

Final terms, non-calistic unless stated. Yield spread (over nilevent government bond) at faunch supplied by lead manager. #Unilssed. 
§With equicy werrants. \$ Finatany-rate note. #Semi-annual coupon. R: Read re-offer price; free above at re-offer level, a) 3-mith Usor
2st. a: Cabatate on coupon dates from Jan.01 at per, bit) 3-mith Usor +35bp to Jan.01 and +110bp thereafter. c) Fixing: 16:7496. d)
Ownership clause at Indicates SFr250m Increase at 101%-4, f) Calibble on coupon dates from Jan.99 at par. ft) 3-mith Libor +12\*/abs. ft
Ower Interpolated yield. (i) Long 1st coupon. s) Short 1st coupon.

margin of 16.5 basis points over three-month Libor via BZW. The deal saw particularly strong demand among UK financial institutions.

Among others, the dollar sec-

tor also saw a \$1.05bn bond for the US Student Loan Marketing Association via Yamaichi targeted at Japanese retail

the French franc sector for FFr1bn of 12-year bonds via Société Générale while Bank Austria issued R250m of one year paper in the South Afri-Philips Electronics tapped

### High-yield bond funds increase in popularity

By Antonia Steripe

Falling interest rates, economic weakness and controlled inflation increased the popularity of bond-based funds in high-yielding European countries in November, mutual fund data compiled by J.P. Morgan indicate.

Bond funds in Italy and

Spain recorded net inflows for the fourth consecutive month, of L356bn and Pta14.6bn respectively, following a trend established in Sweden. In addition, both UK and US bond funds attracted record net subscriptions in November.

By contrast, net redemptions from bond-based funds in France continued, reaching FFr10.7bn, the largest monthly outflow in 1995, despite an improvement in the bond mar-ket. Net redemptions from bond-based funds also continued in the Netherlands, where bonds represented 66.1 per cent of total assets in the third quarter, down from 68.9 per

cent a year earlier. In the UK, bond funds took in a record £174.2m in November as hopes of interest rate cuts attracted retail money into UK gilt and fixed-interest funds. International funds took in a record £33.8m (compared with a six-month average of £4.8m), mainly

reflecting institutional flows. In the US, bond funds attracted a record \$4.1bn, up almost 10 per cent from October. However, as a percentage of total portfolios, bond assets fell to 38.9 per cent from 44.3 per cent at the start of 1995.

Net subscriptions to UK equities bounced back to £386m in November after declining steadily over the previous four months. Over £60m of institutional money went into UK smaller companies funds, by far the largest inflow since August 1994.

MANUFACTOR AND

PHOOM MONE!

## Moroccan privatisation bonds

By Roule Khelef

After fighting a six-month battle with the ministry of finance, Mr Abderrahmane Saaidi, Morocco's privatisation minister, finally had his way and yesterday began issuing

privatisation bonds. The Dh1.5bn issue, which rivalry between the two ministries had delayed, should inject some vigor into a privatisation process that had become bogged down in bureaucracy. It will also allow the government to raise funds before companies are put up for sale.

The three-year state-guaranteed bonds, issued in Dh1,000 denominations, give investors the choice of converting to shares in forthcoming privatisations on the stock exchange - at which time the yield will be calculated at 8 per cent - or holding them to maturity for

To encourage conversion during privatisations, bondholders will be given priority over other investors. The bonds will be traded on the official market at the Casablanca stock exchange from January 22. The issue closes on

January 18. Morocco has so far sold interests in 23 companies and 18 hotels, with another 53 companies and 19 hotels left on the privatisation list. Seven privatisations were through the stock exchange and investors who bought at the issue price have earned a 32 per cent average annual return.

The privatisation bonds are targeted at individual investors and the ministry of privatisation is hoping to tap into funds outside the banking system. The advertising campaign focuses on Moroccans who leave part of their money under the mattress.

Foreign institutional investors have a small window of participation. At least 70 per cent of the issue is aimed at individual investors, with priority then given to the eight local mutual funds before other institutions.

Non-resident investors will be exempt from withholding tax. Privatisation ministry officials hope the success of the domestic issue will help Mr Saaidi convince the ministry of finance to allow the issue of an international tranche, despite fears that the privatisation bonds will compete with Treasury bonds.

Mr Jalai Houti, a director of Upline Securities, a local brokerage, said yesterday the bonds will not only add a new instrument to the exchange but will force the government to accelerate the privatisation process and offer attractive discounts to investors.

MOTIONAL ITALIAN GOVT. BOND (RTP) FUTURES (LIFFE) Lira 200m 100ths of 100%

Open Sett price Change

109.42

108.93

Sett price Change

Sett price Change

CALLS - Apr 1-24 0-83 0-41

Open Sett price Change High

IN US TREABURY BOND FUTURIES (CBT) \$100,000 32nds of 100%

(LIFFE) Y100m 100ms of 100%

Latest

110-08 100-22 III LONG GILT FUTURIES OPTIONS (LIFFE) 250,000 6

BECU BOND FUTURES (MATIF) ECU100,000

+0.24 +0.25

109.58

108.90

High

High 120-24 120-09

0-99 1-09 1-87

Jun 1-61 1-36 1-14

109.19 108.80

Low

Low

1-05 1-36 2-16

Low

Low 120-05 119-24

## Volumes hit by blizzard in New York

By Lisa Brensten in New York and Richard Lapper in London

US Treasuries were flat in thin trading yesterday as traders were kept at home by the blizzard that paralyzed much of the east coast. And with the markets looking for direction from New York, European volumes were also low.

"Everybody is so dependent on the US for direction and with the US snowed in we were left floundering in tight market ranges," said Mr Stuart Thomson, chief international economist at Nikko Europe.

■ Due to the stormy conditions, the US market closed at noon in New York. At that time the benchmark 30-year Treasury bond was up 🛓 at 111 to yield 6.038 per cent and the two-year note was unchanged at 100% to yield 5.182 per cent.

Est. vol. Open Int.

2.56 2.83

2.11

Est. vol. Open Inc.

Est. vol. Open int.

Bit. vol. Open Int.

Est. vol. Open int. 635,590 363,012 1,368 18,745 50 5,640

29023 57470

206

President Bill Clinton was due to meet Congressional leaders after the market closed for another round of negotiations on how to balance the federal budget.

Over the weekend the president announced a budget pro-posal that, like the Republican plan, would balance the budget in seven years.

### COVERNMENT BONDS

Economists and traders expect the government to resume releasing economic data later this week. No official data has been produced since late December because the government was partially shut

amid wrangling over how to balance the budget. The dollar was also mostly flat against the D-Mark and the Japanese yen yesterday. Near

noon it was changing hands slowing growth and easing inflationary pressures. On Thursday, German GDP for DM1.4392 and Y105.34 compared with DM1.4395 and Y105.25 late on Friday.

the lira strengthened against the D-Mark - helped Italy regain some of the ground it lost on Friday, with its 10-year bonds out-performing Germany and other European markets. However, with the markets

awaiting a parliamentary debate this week on the future of the Italian government, trading was thin. On Liffe the 10-year March futures contract gained 0.24 to

settle at 109.42, while in the cash market the 10-year yield spread over Germany fell by one basis point to 469 points.

■ German markets advanced amid expectations that economic data due later this week will underline a picture of

■ In Europe, currency factors of 0.5 per cent, following a fall of 0.25 per cent in the third quarter. Yesterday, March 10-year bond futures advanced by 0.10, settling on Liffe at 99.61. ■ Gilts were unaffected by figures showing weaker than expected consumer credit data

figures are expected to show a

decline for the fourth quarter

for November. Net lending amounted to £613m and the October figure was revised downwards by £40m. On Liffe the March long gilt future settled at 110%, up 3. Bank of England figures

showed that banks were net buyers of gilts in November to the tune of £1.29bn, while overseas investors sold a net 2712m, compared with net purchases of £871m in October and

### an 8.5 per cent yield. WORLD BOND PRICES BENCHMARK GOVERNMENT BONDS Doy's Week Price change Yield acc 16.000 02/06 112.6200 -0.520 8.14 8.48 8.35 6.500 11/06 101.3400 -0.020 8.31 6.36 6.71 6.300 02/05 99.1500 40.090 8.62 6.89 8.75 8.750 12/05 111.5400 -0.110 7.10 7.08 7.34 6.000 03/06 105.9400 40.020 7.15 7.24 7.42 7.750 04/00 107.2500 -0.130 5.77 5.90 6.04 10050 10050 107.8200 100.5300 100.5700 117.8640 110.8550 105.6300 102.1900 85.4990 104-12 108-31 110-28 101-14 111-15 104.0400 6.64 5.96 7.45 10.40† 1.00 3.02 5.97 9.60 8.93 7.49 7.65 6.04 6.89 7.750 5.500 8.000 10.800 6.400 3.600 5.750 11.875 10.150 6.000 8.000 8.500 10/06 10/05 08/06 09/05 03/04 01/06 02/05 11/06 02/05 12/00 11/06 11/06 08/25 04/06 +0.010 +0.090 -0.050 +0.250 -0.150 -0.050 +0.050 -0.090 -0.330 -1/32 +2/32 +2/32 -4/32 -4/32 8.90 6.25 7.82 11.26 1.28 2.66 6.26 10.41 10.29 8.82 7.03 7.77 5.92 6.26 7.15 8.03 7.45 10.60 1.67 2.90 6.00 8.82 9.72 8.45 1.71 7.42 7.57 5.91 6.98 M (TALIAN GOVT, BOND (STP) FUTURES OPTIONS (LIFFE) Line200m 100ths of 100% 30'940 Price 10900 10960 11000 US INTEREST RATES

Two year ... There year Fire year 10-year 30-year

BOND FUTURES AND OPTIONS

	Open	Sett price	Change	High	Low	Est. vol.	Open in
Mar	120.64	120.52	-0,06	120,70	120.26	114,262	114,49
Jun .	121.06	120 96	-0 04	121.08	120.56	500	5,962
Sep	120.02	119.92	-0.04	120.02	120.02	2	715
I LONG	TERM PRE	ICH BOHD	OPTIONS	(MARTHE)			
Smin		CAL	3			PUTS	
Price	Feb	AAn		lus.	Feb.	War	Jun
118	-	2.7	4	-	-	0.25	-
119		2.0	3	-	0.11	0.46	-
120	0.89	1 2	9	-	0.32	0.77	-
121	0.31	0.7	1 1	10	•	1.25	1.63
122	0.08	0.30	9	-		-	-
first, wal, to	No. Cafe 7,735	Puta 12,280	, Previous	day's open	mt, Calle 1	25,942 Putt	1,25,567

IN MOTIONAL CERUMAN BUNG PUTURES (LIFFE) DACSCOOL SOOM OF 100%

Close Change Орап Sett price Change Est, vol. Open int. 119.14 118.86 98372 208049 1075 2292 UK GILTS PRICES 7.55 F.S 1062 7.50 F.S 992 764 7.54 1075 779 761 1023 Treate 8 1<sub>2</sub>pc 2005##\_\_ - .

Eca

- 100% 97% 100% 948 100% 948 100% 948 100% 95% 100% 95% 100% 95% 110% 100% 95% 110% 100% 95% 110% 100% 95% 100% 624 10214 627 10214 628 10214 623 10417 623 10417 623 10514 635 10515 637 1062,4 651 1012,4 651 1012,4 651 1121,4 653 112 7.42 17352 d 7.29 100(2:d 7.44 13652 7.64 1107; 7.60 11075 Over Filters Years Tress 6 1-4pc 2010 .... - 10월 7일 -- 11일 10일 -- 11일 10일 -- 12일 7일 -- 12일 9일 -- 12일 9일 -- 12일 9일 -- 12일 10일 -- 12일 10일 -- 12일 10일 -- 12일 10일 7.22 7.79 86% 3.12 7.781101344 Com 9pc Ln 2011 ##\_\_\_\_ Treas 9pc 2012## .\_\_\_\_ Other Fixed Interest

-5 185% 96.7,
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7.55 118<u>4</u> 8.52 127 - 1654 - 1954 - 1952 - 1354 - 40 - 155 234 7.42 754 4.33 1164 - 1225 - 1193, 1009; - 1274, 1195, - 100, 916 - 1014, 1196 - 1114, 1391 - 138, 1294, - 138, 1294, - 139, 139, - 294, 1294, - 294, 1294, - 1495, 1397, - 13ac 97-2 Whith Charles 15ac 2011 Linda 133pc 2006 Literpost 34pc lend LC 3pc 20 At. Manchester 143pc 2007 Max Wr 3pc 15 White Anglia 35ac 2021 45 pc 1, 2024 Mail Nor States 163pc 2021 -1<sub>2</sub> 304 -- 45% -- 62 --3 37% -1<sub>2</sub> 322 -4 31% 45% 40% 573 34% 36% 28% 7.84 5.78 Eur 7.87 7.90

FT-ACTUARIES FIXED INTEREST INDICES Day's change % Jan 8 Jan 5 Yr. ago Jan 5 Jan 5 Yr. ago Jan 6 Jan 5 Yr. ago 8.97 7.70 7.00 7.74 7.09 7.82 7.88 7.08 7.82 7.86 7.02 7.74 0.12 5 yrs 0.00 15 yrs 1.02 20 yrs 0.00 inad.† 8.71 8.58 0.71 123.00 Un so 5 years (22) 122,96 -0.05 -0.17 All stocks (57) Jan 5 Jan 5 Yr. ago Jen 6 Jan 5 Yr. ago 6 Up to 5 years (1) 1,80 0.88 0.90 1.30 3.33 7 Over 5 years (11)

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Bayer Varetrath 8 <sup>1</sup> g 00 500 Betaten 5 <sup>1</sup> z 03 1000 BPCE 7 <sup>1</sup> g 07 150	85°a	85	4	6.05	Carroll Surges 43, 98 250 Denter 44, 99 1000 EI9 33, 89 1000 EIB 63, 04 300	10412	1044		2.21	Land Secs 9½ 07 £ 200 Ontario 11½ 01 £ 100	1065g	107% 115 -	### 7.36
FQ 71, 07 190	1024	1024		555	EB 64, 04 300	115	116h		4.83	Powergen 87 <sub>8</sub> 03 £ 250 Seven Trent 111 <sub>2</sub> 93 £ 150 Takyo Bac Power 11 01 £ 180	105	1084 -	7.10
British Codembin 7%, 02	100 <sup>1</sup> 5	1087 <u>1</u> 157 <sub>2</sub>	4	5.90 7.92	Firend 7 <sup>1</sup> s 98 900. losterd 7 <sup>5</sup> s 00 100	1142	114%	취	3.09	Seven Trans 1112 83 E 150	1121	11278 -	7.54
British Case D 21 (500) Cerreda 5 <sup>1</sup> / <sub>2</sub> 97 2000 Choung Kong Pin 5 <sup>1</sup> / <sub>2</sub> 98 500	1014	1014	-	521	Iray Amer Day 41, 03	1054	105k	şåg.	102	TCNC Fin 94 02 NZ3 78	114% 1084		H 7.53
Cheung Kong Fin 51 <sub>2</sub> 98 500	987	975		6.78	Ontario 6% 03 400	1124	113		4,13	World Bank, 1212 97 NZ\$ 250	108	100%	8.19
Crim 81 <sub>2</sub> D11(00) Goots Forcior 91 <sub>2</sub> 100 300	110%	98k		11.D4 5.64	SwiCF 7 04 450	120	102 <sup>1</sup> 2	ᆲ	4.83	Credit Local 6 01 FFr 7000 Bat: de France 84; 22 FFr 3000	983	987) -	4 638 4 7.55
Decree St. 30	1000	छा	4	5.35	Sweden 4 1/2	1044	1044	414	4.06	SNCF 94, 97 FF		113% -	1 <sub>2</sub> 6.28 1 <sub>6</sub> 7.55 1 <sub>4</sub> 9.22
East Japan Rainey 6's 04 600	10242	102%	4	822	World Blink 0 21 700 World Blink 7 04 803	29	24	يلو	4.90		-5.0		•
93 6 04 903 88 99 87 1000 Be de Ferro 9 98 200 Be to Perro 9 98 200 Be to Dev Cop 91 2 99 150	305 F	100%	~	5.31	ANGUE SIENE ( DV	1364	1184	4	3.47	PLOATING RATE HOTES	100	Offer	Copp
Bec de France 9 98	1037	1074	4	5.55	YEN STRAIGHTS								
En-tri Bank Japan 8 02 500	110/2	110%		595 5.54	Belglum 5 99 79000 Credit Fornier 43, 02 75000	1113	1115	4	1.97	Abbey Null Treasury 1 99 1000 Bankamenta 1 39	99.79 99.69		
130 / 150mg (Mail 1918) 1300	1600	ton-	4	5.62	58 65 00 100000	1196	100%	3	3.35 2.06	Belgum & 37 DM	100.15	100.25	4 4375
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Incl. Bit. Japon Pin 7% 97	1020	105	alg.	5.74	Japan Dev Bit 5 BS 100000	1113	1715	3	182	Credit Lyonnais (± 00 300 Ceath Lyonnais 0.30 85 1290	97.85	98.28	5,8750
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inti Parasco Gl. 00. UNI	- 205	109% Will	4	6.10 5.39	SNCF 6& 00 190000	1054g	1054	4	2.05	Drescher Finance & 98 DM 1000	100.00		
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<b>₩</b> 65 23 3500	BE	E.f	واله	121	3weden 45 98 150000	1074	10714	200	1.13	Friend 0 97 1000 Friend -1, 99 1500 but Base bed 4 98 500	100.08	100.12 99.84	5.7500 5.7812
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Durament 6 <sup>1</sup> g 98	1043	100		4.06	155y 1034 00 Scu 1000	115%	116		8.44	Land Secs 6 <sup>3</sup> c 02 £ 84 Lastro 7 <sup>3</sup> c 05 £ 90 Missu Benk 2 <sup>5</sup> c 03 200 230	116 0	84, 1004 0½ 915	+239
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### CURRENCIES AND MONEY

### **MARKETS REPORT**

## Snow and budget talks place freeze on dollar

EFFOR COLUMN

The severe blizzards on the US East coast and continued uncertainty over the budget process were yesterday sufficient to throw a wet blanket over foreign exchange trading.

With the budget process still unresolved, there was little reason to expect the dollar to break out of the recent fairly narrow ranges against the D-Mark. This tendency was only aggravated by the foul weather in the US which prevented many traders making it to their desks, severely inhibiting activity in the New York

The dollar finished in London at DM1.4403, from DM1.4375. Against the yen, it closed at Y105.28, from

In Europe, the lira benefited from comments by Mr Lamberto Dini, the caretaker prime minister, saying he would not offer his resignation later this week. It finished at L1,095

against the D-Mark, from sury economist at ABN AMRO

Sterling had an uneventful day, closing at DM2 2822 against the D-Mark, from DM2.2319, and at \$1.5499 against the dollar, from \$1.5527.

■ The market remains possessed of a vague optimism about the prospects for the dollar, but the likelihood of any sharp move ahead of a conclusive budget deal is slim. With the dollar range bound

against the D-Mark, and taking a breather against the yen after last week's sharp move, focus shifted towards the D-Mark/yen cross rate. Yester-day it reached an intra-day high of Y73.3, close to the 1995 peak of Y73.4. Mr Tony Norfield, UK trea-

1.5505 1.5493 1.5471

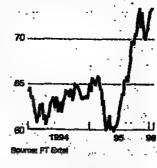
in London, said that although the yen's weakening from a peak of Y58.7 in early 1995 appeared dramatic, it was less so when seen against the con-

text of Y89.3 in August 1992. He pointed out that in terms of technical analysis, Y74 represented a 50 per cent retracement of the downward move from Y89 to Y58.7.

The question now facing markets is whether the D-Mark or the dollar has more upside against the yen. Some light should be shed on this ques-tion this week, which sees the release of some key data about the German economy. If, as some expect, the data show the economy to be very weak, this could enhance the recent trend of comparative D-Mark weakness. Many economists believe that an overvalued D-Mark is acting as a serious drag on German growth.

A recent survey of chief dealers by the London based Foreign Exchange Letter found

Against the Yen (V per DM).



them to be optimistic about the dollar's prospects against the yen. Surveyed in mid-Decem-ber, ahead of last week's sharp move, 66 per cent of the 32 chief dealers approached saw the dollar going above Y105

■ The rally in the live is based on the view that if Mr Dini continues in office, this will

provide a period of stability which will be good for Italian assets, especially considering the high yields they offer, which in turn should bolster

the lira.

Mr Giorgio Radaelli, international economist at Lehman Brothers in London, believes the lira's performance against the D-Mark has become increasingly dependent in recent years on the dollar's performance against the D-Mark. A strong dollar helps the lira, and vice-versa. Lehman expects a stronger dollar for most of the year.

Mr Radaelli cites another three reasons why the lira may perform well. First, on purchasing power parity, or fair value, estimations, he believes the lira is undervalued by around 15 per cent against the D-Mark.

conveyed by the sharp turnaround in the Italy-Germany trade balance. Between 1985

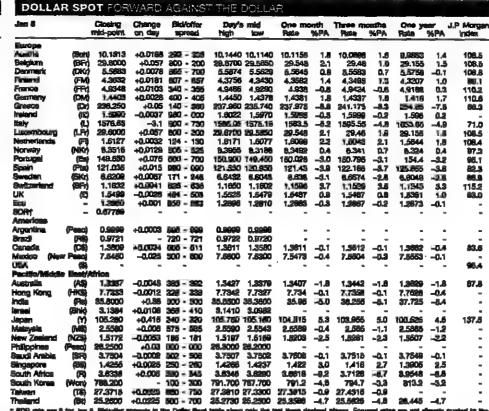
deficit of L6.5 trillion. This balance has swung to a surplus of L6.7 trillion in the last three YEARS.

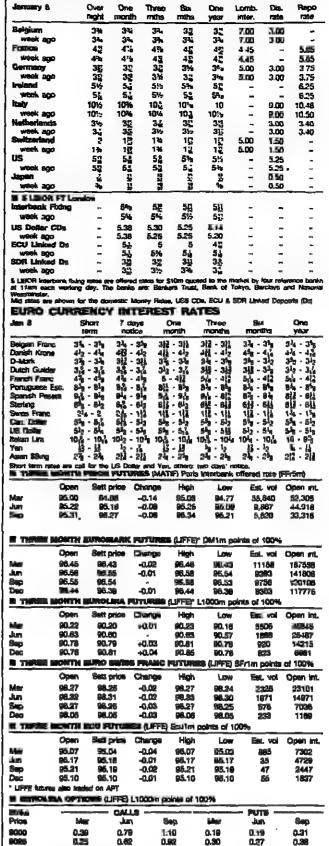
Third, taking account of relative GDP and price competitiveness variables, the lira exchange rate ought to be about 25 per cent stronger than it is today if current account balance is to be achieved.

Mr Radaelli said history suggested Italy's "ultra-competitive" situation would not endure, with either a jump in inflation, or currency apprecia-tion, eroding the current latter, saying that a 10 per cent appreciation, or target of L1,000 over the next 18 months, seems a good medium term tar-

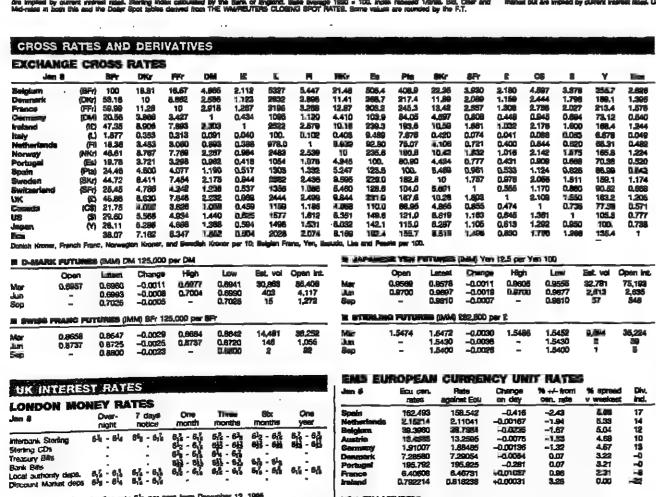
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Casca Ap	41.3302 - 41.3696	
Hangary	211.323 - 211.523	136.390 - 136.44
inte.	460.00 - 464.00	1000 (n) - 1000)
<b>Const</b>	0.4636 - 0.4642	0.2992 - 0.299
Poland	3.8464 - 3.8540	24925 - 24960
Parties	7544.M - 7743.45	1673.00 · 655.0
LLAE	5.6906 - 5.6945	15/29 - 15/3

				GAINST		00.10								DOLLA	r, 2
Jan 8		Closing mid-point	Change on day	Bid/offer spread	Day*	a Mid low	One mo	nth NPA	Three and	onths %PA	One yo		Bank of Eng. Index	Jan 8	
Europe		-												Europe	
Acadria	(Schi	15.7020	+0.0016			15,6617	15.6585	5.3	15.6145	2.2		-	106.6	Acres (1) de	(5
Belgium	(BFr)	45.8756	+0.0042			45,8310	45.7708	2.7	45,5905	2.5	44.8908	2.1	108.9	Beldum	Ö
Denimark	(DKr)	8.6300	-0.0038		8.6465		6.6184	1.6		1.3	8.5426	7.0	YOR.5	Denmark	ä
Finland	(FM)	6,7823	+0.0156		6,7800		6.7579	0.8	6,7498	0.7		-	86.9	Pictory	·
rance	(FFr)	7,8482		447 - 517	7,6892		7.643	0.8	7.6349	0.7	7.5884	0.8	110.4	France	è
Sentany	DM	2.2322	+0.0003		2.2387		2.2271	28	<u> 22173</u>	2.7	2.1739	26	111,3	Germany	Ó
mace	(101)	386.152	-0.596	875 - 429		365.865	-	-	-	-		-	86.8	Greece	
referici	(60)	0.9693		684 - 702	0.9702		0.9883	1.2	0.9672	0.9	0.9837	0.8	97.8	Ireland	
mby	برو	2443 57		155 - 329		2440.85	2452.02	-4.1	2488.67	4.1	2541.52	-1.0	71,8	italy	
Tresupourg	(LFr)	45.8758	+0.0042	:		45,8310	45.7708	2.7	45.5906	2.5	44.8908	2.1	105.9	Luxembourg	Ç
letherlands	(FI)	2,4995	+0.0004	963 - 006		2,4931	2.4936	2.8	2.4832	28	2.4392	2.4	109.0	Notherlands	
COUNTRY	(MKs)	9,8439	+0.003	385 - 483	9.9098		9,8338	12	9.8123	1.3	9.7311	1.1	96.2	Norway	0
ortugal	(254)	27,535		790 - 080		231,473	232.36	-2.2	253.265	-23		-	95.6	Portuge	- 1
pain	(Pts)	187.588	-0.322	446 - 726		187,440	100.071	-3.1	189,016	-3.0	193.241	-3.0	82,7	Spain	Ø
	(SKI)	10.2613	-0.0086	525 - 701	10,3974	10.27/	10.2632	-0.2	10.2688	-02	10.282	-0.2	67.5	Sweden	Ø
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rdin.	(Flat	55,4847	+0.488	911 - 783	55.5820			_	-				-	India	
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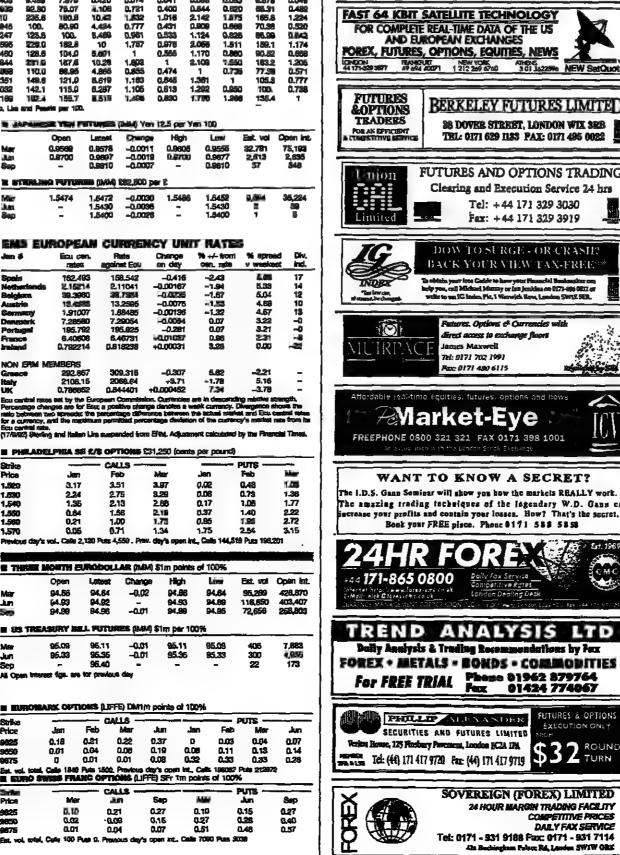




WORLD INTEREST RATES



		T RAT						Jun #	Ecu ce		Rate	Change	
LONDO	N MO	NEY RA	ITES					-	retes		inst Equ	on day	98fL 18
Jan 8		Over-	7 day#	One	Tive	9bx	One	Spain Netherlands	162.49		58.542 11041	-0.416 -0.00163	
_		night	notice	month	months	months	year	Belgion	39.398		0.7354	-0.403	
nterbank St	wine	64 - 64	8 - 61 c	616 - 618	616 - 63	6l2 - 61	6% - 6% 6% - 6%	Austrio	13.458		3.2595	-0.0071	
dening CDs				612 - 613	6년 - 6년	이로 - 6월	8 <u>13</u> - 6 <u>13</u>	Germany	1,9100		.88485	-0.00136	
reasury Bits			-	64 - 66	64 - 67		-	Denmark	7.2858	0 7	29054	-0.005	
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ocal author	nty diaps.	6,4	614 - 614	618 - 618	6/6 - 6/6	64 - 65	64 - 65	France	6.4060	8 6	46731	-0.0102	
Scount Ma	WARE GODS	61g - 61g	8,6 - 6,6	•		-		Ireland	0.79221	4 DJ	818238	+0.00031	3.25
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			Up to 1 month	month	months	months	months	Italy	2106.1		068.64	+3.71	
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THREE		Sett price		High	Low	Est. vol	Open int.	E PHEADE	LPHILA SE	£/\$ OF	TIONS E	31 <u>,25</u> 0 (ce	ints per pour
	Open co. 71	93.68	-0.02	93.71	93.67	12298	91183	Strike		_	WLS		
ar	93 71	93.00	-0.01	83.81	93.77	8175	56263	Price	Jen		ab	Mer	,)en
חו	93.81 93.78	93.74	-0.03	93.78	93.74	6557	51624	1.520	3.17		<b>.51</b>	3.97	0.02
ep	93.63	93.57	-0.05	93,63	93,56	5210	40090	1.530	2.24		.75	3.29	90.0
ec .	00.41	03.33	-0.08	93,41	93.33	3543	29761	1,540	1.35		113	2.68	0.17
ar	- ADT ARI	Open interess	figs. are for	previous di	ay.			1.550	0.64		.56	2.19	0.37
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71CC 050 075	0.23 0.09	0.4	13 0 17 0	.50 .36	0.05 0.16 0.35	0.14 0.23 0.36	0.26 0.37 0.50	Mar Jun Sep	Open 94.56 64.93 94.99	1,6test 94,64 94,92 94,98	-0.02	94.9 94.9 94.9	6 94,64 3 94,69 9 94,95
31446 Price 350 375 1400 of tol fotal	0.23 0.09	0.4	13 0 17 0	.50 .36	0.05 0.16 0.35	0.14 0.23 0.36	0.26 0.37 0.50	Mar Jun Sep III 883 TREAS	Open 94.56 64.93 94.99	Latest 94,64 94,92 94,96 L FUTU	Chang -0.02 -0.01 RES (MA)	94.8 94.9 94.9 94.9	6 94,64 3 94,89 9 94,85
1100 350 375	0.23 0.09	3 0.4 9 0.2 3 0.1 9 Puter 2143	13 0 7 0 15 D Previous day	.50 .36 .24 % open Inc.	0.05 0.16 0.35 Calls 10731	0.14 0.23 0.36	0.26 0.37 0.50	Mar Jun Sep III US TREAS	Open 94.86 64.93 94.99 BURY BEL 95.09	94,64 94,92 94,98 L FUTU 96,11	-0.02 -0.03 -0.01 RES (MA	94.9 94.9 94.9 95.11 95.1	6 94.64 3 94.69 9 94.85 100%
50 75.	0.23 0.09	3 0.4 9 0.2 3 0.1 9 Puter 2143	13 0 17 0	.50 .36 .24 % open Inc.	0.05 0.16 0.35 Calls 10731	0.14 0.23 0.36	0.26 0.37 0.50	Mar Jun See E 83 TREAS	Open 94.56 64.93 94.99	94.64 94.92 94.96 L FUTU 95.11 95.36	Chang -0.02 -0.01 RES (MA)	94.9 94.9 94.9 95.11 95.1	6 94.64 3 94.69 9 94.85 100%
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350 375 400 d voi total	0.23 0.05 0.03 Colls (306	0.4 0.2 0.2 0.1 0.1 0.1 0.1 0.1 0.1 0.1 0.1 0.1 0.1	13 0 17 0 15 0 Provious day	.50 .36 .24 /s open ht.,	0.05 0.16 0.35 Cale 10731	0.14 0.23 0.36 5 Puts \$284	0.26 0.37 0.50 )	Mar Jun See E 83 TREAS	Open 94.56 64.93 94.99 BURY BIL 95.09 95.33	94,64 94,92 94,98 L FUTU 95,11 95,35 95,40	-0.02 -0.03 -0.01 -0.01 -0.01	94.9 94.9 94.9 95.11 95.1	6 94.64 3 94.69 9 94.85 100%
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Accent & Co Afficial Trust Accent & Co Afficed Trust ACP Battery Ans	0.23 0.03 0.03 Calls (309 priparity	BASI 6.50 0 6.50 0 6.50 0 6.50 0	23 0 27 0 5 0 Previous day Cultural Lewin Explor Bank L inginasi & G labert Flemin	.50 .36 .24 .75 open Int., 	0.05 0.16 0.35 Cale 10731 4TES 50 Royal 50 Sing 50 Sing 50 TSB	0.14 0.23 0.36 5 Puts 9294 ii Bik of Scotl or & Friedlet & Willman	9.26 0.37 0.50 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9	Mar Jun See  ### USS TREAS  Mer Jun Sep Al Open breases	Open 94.56 64.93 94.99 8URY ME. 95.09 95.33	94.92 94.92 94.96 L FUTUS 95.35 95.40 or previous	Change -0.02 -0.01 REES (BASA) -0.01 -0.01 -0.01	94.9 94.9 94.9 94.9 95.1 95.1	6 94,64 3 94,69 9 94,95 100% 1 95,09 6 95,33
Actom & Co. Address & Go.	0.23 0.03 0.03 Cots 0306	BASI 650 0 650 675 F 650 676 676 676 676 676 676 676 676 676 67	33 0 0 177 0 0 5 5 D Previous day	JNG R/	0.05 0.16 0.35 Calle 10731 4.50 6.50 6.50 6.50 6.50 7.50 7.50 8.50 8.50 8.50 8.50 8.50 8.50 8.50 8	0.14 0.23 0.36 5 Puts \$284 if Sk of Scotl or & Friedler & Williams of Bank of N	9.26 0.37 0.50 9 9 965 - 6.50 965 - 6.50 965 - 6.50 9881. 6.75	Mer Jun Sep TREAS  Mer Jun Sep Al Open Wisers  E EUROBAJ  Strike	Open 94.56 64.93 94.99 84.99 86.09 96.33 2 fgs. are 1	94.64 94.92 94.96 L FUTU 95.11 95.35 95.40 or previou	Change -0.02 -0.01 REES (MAN -0.01 -0.01 -0.01 -0.01 FE) DAMIN VLS	e High 94.9 94.9 95.1 95.1 95.1	6 94,64 3 94,69 9 94,95 100% 1 95,03 6 95,33
Adam & Co Adam & Co Alled Trust AHB Bank Hunny Ansk Cank of But Banco Bato	0.23 0.05 0.05 0.05 Colls (306 pmpany Bank Bank an Vecana.	BASI  650 0  650 •6  650 •6  650 •6  650 •6	3 0 0.77 0.75 D. Provious day	1NG R/ 24 29 open Int., 20 20 21 20 20 20 20 20 20 20 20 20 20 20 20 20	0.05 0.16 0.35 Cale 10731 50 650 650 650 650 650 650 650 650 650	0,14 0,23 0,36 5 Puts \$294 if Elk of Scotle or & Friedler h & Willman d Bank of lo Trust Bank gen Trust.	% 6.50 walt. 6.75 Ptc 6.50 walt. 6.75 Ptc 6.50 walt. 6.75 Ptc 6.50 6	Mar Jun Sep  ## 893 TREAS  Mar Jun Sep Al Open brosses  ## ###############################	Open 94.56 64.93 94.99 84.99 86.09 96.33 2 figs. are 1	94.64 94.92 94.96 L FUTU 95.11 95.35 95.40 or previous	Change -0.02 -0.01 -0.01 -0.01 -0.01 -0.01 -0.01 -0.01 Mar	e High 94.9 94.9 94.9 95.1 95.1 95.3	6 94.64 3 94.89 9 94.85 100% 1 95.08 6 95.33
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Adam & Co Alled Trust And Heavy Ansk Rank of Ba Bank of Ba Bank of Ba	0.23 0.05 0.05 0.05 Calts (306 purpany Bank backer sod vacaya. prus kand	BASI 8 02 9 02	E LEND  Provious day  E LEND  Luncan Luveri  L	ING R/ 29 open int 24 rs open int 24 rs open int 25 open int 26 open int 27 open int 28 open int 29 open int 29 open int 20 open int 20 open int 20 open int 20 open int 21 open int 22 open int 23 open int 24 open int 25 open int 26 open int 26 open int 26 open int 26 open int 27 open int 28 open int 29 open int 20 open	0.05 0.16 0.35 Cale 10731 4.75 5.0 6.50 6.50 7.53 1.00 5.0 7.53 1.00 1.00 1.00 1.00 1.00 1.00 1.00 1.0	0,14 0,23 0,36 5 Puts \$294 if Elk of Scotle or & Friedler h & Willman d Bank of lo Trust Bank gen Trust.	9.26 0.37 0.50 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9	Mar Jun See  ## 835 TREAS  Mer Jun Sep Al Open Interes  ## #################################	Open 94.66 64.93 94.99 95.09 95.03 95.33 	94.64 94.92 94.96 L FUTU 95.11 95.35 95.40 or previous Feb	Change -0.02 -0.01	94.9 94.9 94.9 94.9 95.1 95.1 95.3 0 points of	1 100% 1 100% 1 100% 1 100% 1 100%
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Adom & Co Allico Trust Adom & Co Allico Trust Adom & Go Bank of Ba Bank of Ba Bank of Ind Bank of Ind Bank of Ind Bank of Ind Bank of Ind Bank of Ind	0.23 0.05 0.05 0.05 0.05 Colts (306 colts (3	BASI  BASI  BASI  BASI  BASI  650 G	E LEND  Freedous day  Freedous	ING R/  ING R/	0.05 0.16 0.35 0.35 Cale 10731  4.TES  4.50 Royal 50 TS8 50 West 50 West 50 West 50 West 50 Mes 50 Mes 50 Mes 50 Mes	0,14 0,23 0,36 5 Puts \$284 if \$K of Scotl or & Frieder a & Wilman of Bank of M Trust Bank with Bank annibers of Lei scotnent Bank	% 6.50 % 6.50 mal. 6.75 % 6.	Mar Jun Sep  ## 823 TREAS  Mar Jun Sep Al Open brises  ##################################	Open 94.56 64.93 94.98 94.98 84.99 94.99 84.89 95.03 2 figu. are 1 0.18 0.01 0 1	94.64 94.92 94.96 L FUTUE 95.35 95.40 or previous pers (LIF CA Feb 1.21 1.04 1.00 1.01 1.01	Chang -0.02 -0.01 -0.01 -0.01 -0.01 -0.01 -0.01 -0.01 Mar 0.22 0.00 0.01 -0.01 -0.01 -0.01 -0.01 -0.01 -0.01 -0.01 -0.01 -0.01 -0.01 -0.01 -0.01 -0.01	94.9 94.9 94.9 95.1 95.3 95.3  A points of	1 100% 1 100% 1 100% 1 100% 1 100% 1 100% 1 100%
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Adam & Co Aller Tust Adam & Co Alle Tust Adam & Co Alle Tust Adam & Ga Bank of Ba Bank of Ind Bank of Ind Bank of Ind Bank of Ind Bank of Ind Bank of Ind Bank of Ind	0.23 0.05 0.05 0.05 0.05 Colts 0305 colts 03	BASI  BASI  BASI  BASI  650 G	E LEND  Frevious day  Frevious	ING R/  ING R/	0.05 0.16 0.35 Calle 10731  ATES 4.50 Royel 96899 50 Unity West 55 Unity West 55 50 Individual 10731  Age 55 Age 5	0,14 0,23 0,36 5 Puts \$284 if \$K of Scotl or & Frieder a & Wilman of Bank of M Trust Bank with Bank annibers of Lei scotnent Bank	% 6.50 %	Mar Jun Sep  ## US TREAS  Mer Jun Sep At Open Interes  ## #################################	Open 94.56 64.93 94.98 94.98 84.99 94.99 84.89 95.03 2 figu. are 1 0.18 0.01 0 1	94.64 94.92 94.96 PUTUE 95.11 95.35 95.40 or previous 10.04 1.01 1.04 1.01 1.04 1.00 1.00 1.0	Chang -0.02 -0.01 -0.01 -0.01 -0.01 -0.01 -0.01 -0.01 Mar 0.22 0.00 0.01 -0.01 -0.01 -0.01 -0.01 -0.01 -0.01 -0.01 -0.01 -0.01 -0.01 -0.01 -0.01 -0.01	94.9 94.9 94.9 95.1 95.3 95.3  A points of	1 100% 1 100% 1 100% 1 100% 1 100% 1 100% 1 100%
Adam & Co Allico Trust AD Bank Humy And Bank of Cy Bank of Bank Bank of Cy Bank of Bank Bank of Ind Bank of Ind	0.23 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.0	BASi BASi BASi BASi BASi BASi BASi BASi	E LEND  Frevious day  Frevious	ING R/ 24 responsing. 24 responsing. 25 responsing. 26 responsing. 27 responsing. 28 responsing. 29 responsing. 29 responsing. 20 responsing. 20 responsing. 20 responsing. 20 responsing. 20 responsing. 20 responsing. 21 responsing. 22 responsing. 23 responsing. 24 responsing. 25 responsing. 26 responsing. 26 responsing. 26 responsing. 27 responsing. 28 responsing. 28 responsing. 29 responsing. 29 responsing. 20 responsing. 29 responsing. 20 responsing.	0.05 0.16 0.35 0.16 0.35 Calle 10731  ATES  4.50 Royel 90 Smill 10731  4.10 5.00 Royel 90 First 10731  4.10 5.00 First 10731  4.10 5.00 First 10731  6.50 Fi	0,14 0,23 0,36 6 Puts \$294 if Elk of Scotle or & Friedler in & Willman of Bank of lof Trust Bark spentary Laide shire Bank mbers of Lot	% 6.50 %	Mar Jun Sep  ## 823 TREAS  Mer Jun Sep Al Open brisnes  ## #################################	Open 94.66 64.93 94.98 94.98 95.09 95.33 95.33 96.33 96.33 0.18 0.18 0.01 0	94.64 94.92 94.96 PUTUE 95.11 95.35 95.40 or previous 10.04 1.01 1.04 1.01 1.04 1.00 1.00 1.0	Change -0.02 -0.07 -0.07 -0.07 -0.07 -0.07 -0.07 -0.07 -0.07 -0.08	94.9 94.9 94.9 94.9 95.1 95.3 95.3 1 points of	1 100% 1 100% 1 100% 1 100% 1 100% 1 100% 1 100% 1 100%
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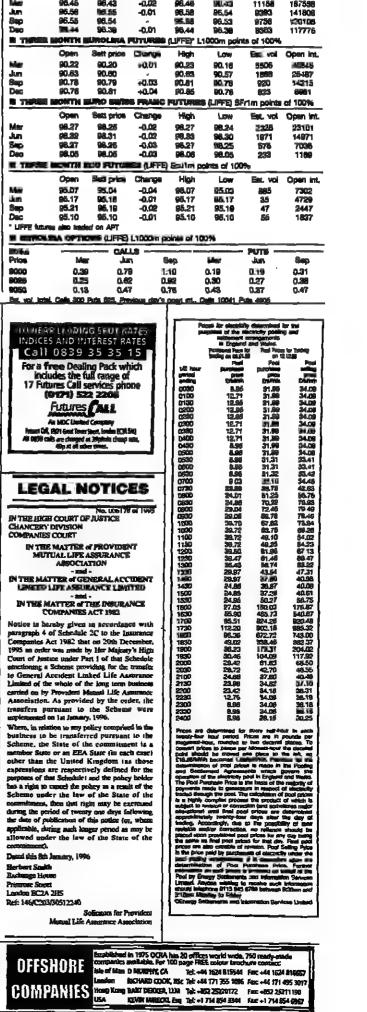
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### LONDON STOCK EXCHANGE

### MARKET REPORT

## Equities braced for another bout of bid action

By Steve Thompson, UK Stock Market Editor

Hopes that an expected increased offer for Forte, the hotels and leisure group, from Granada may be the first of a fresh series of big bids in the UK helped to drive the main market indices to all-time closing

highs yesterday. The bid speculation, coupled with increasing optimism that a settle-ment of the long drawn out US budget impasse may he imminent, saw the FT-SE 100 index end the sess a net 16.1 higher at 3,720.6 and the FT-SE Actuaries All-Share index hit a record 1,821,21 for a rise of 6.82. The market's concentration on

the leaders meant that the second line stocks were slightly less impressive, although the FT-SE Mid 250 managed a rise of 8.9 at 4,080.1 The index is still almost 73 points short of its all time high - 4.1528 recorded in February 1994.

many of the leading marketmakers. One said the market had expected a much sharper decline in shares last Friday and today, but had been wrongfooted by the resilience of Wall Street, where the Dow Jones Industrial Average had performed much better than expected.

The US continued to provide much of the ammunition for the UK market, with the Dow rising seven

points on Friday and opening strongly yesterday when trading finally got under way in a blizzard affected New York.

Shortly after trading began ves terday, the Dow jumped 25 points, before slipping back to show a 7-point gain and then rallying again to display a 12-point advance two hours into the session.

Snow storms across the eastern US saw crude oil prices race ahead to their highest levels for around three years and fuelled good gains

Enterprise Oil led the oil pack, helped by a forecast upgrade from one of the market's leading broking houses, while there were impressive

performances from EP and Shell, as well as from all the smaller exploration stocks. The latter have been boosted by the takeover activity in the sector in the nest few months.

Opening some 4 points higher, the Footsie quickly got into its stride in the wake of the hig rises in oils and following a number of good individual performances in the leaders.

The cash market was also being persistently led higher by the future which attracted keen interest throughout the day. within 0.2 of its intra-day record of

3.723.0. reached last week. Turnover in equities was disappointing by recent standards, espe-

RMC generates about half its

profits, there were hints in a

German newspaper yesterday

that the government might be

easing back on its drive to

Stores group Allders rose

suddenly to the top of the bid

targets list following confirms

tion late in the session that

LVMH, the French luxury

products company, had bought

a 2 per cent stake in the UK

The news took market

prise and one said: This may be the prelude to a full scale

The shares, easier from the

outset as they went ex-divi-

dend, moved strongly ahead

and ended the session at 184p. Last September, Allders

cent drop to £23.5m. It also

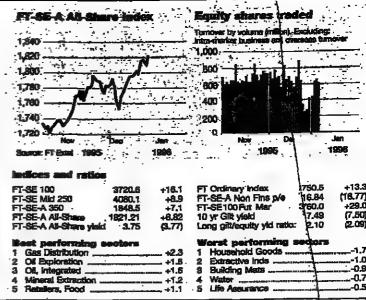
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withdraw tax benefits.

cially since yesterday was the first trading session since the Christmas/ new year break to see the City's trading desks at full strength. By 6pm, turnover had reached

575.4m shares, with non FT-SE 100 stocks accounting for 64 per cent of the total Retail business on Friday was valued at £1.49hn.

Dealers were bracing themselves for the final salvo from Granada in its battle to win control of the Forte empire. Some expect Granada to hoist its bid to 365p in cash and possibly launch a market raid. Allders was another stock in the middle of hid speculation, surging on news that LVMH, of France, had bought a 2 per cent stake in the company.



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TRADING VOLUME

### Weather boost for oils

The big freeze in the US has warmed the hearts of investors in the oil sector. As the cold weather sucks up oil stocks, it has pushed the price of Brent crude to the edge of a three-

And with January Brent bursting through \$20 a barrel yesterday, Shell Transport motored forward 11% to set an all-time closing peak of 877/2p. BP joined it with a rise of 10 to its own record close of 549%p.
Analysts said the US freeze had seen national stocks of

heating oil drop by 12 per cent. And with the oil majors resisting the tendency to over-stock pick-up in demand leads to a rise in prices.

However, Ms Irene Himona of SGST cautioned that the price rise was unlikely to last. "On the supply side, Opec is still over-producing," she said. The enthusiasm spilled over to Enterprise Oil, which was also helped by news that it has acquired licence interests in

ur blocks close to its Nelson field in the central area of the UK North Sea. Also, agency broker James Capel upgraded its earnings forecasts for the group. The shares appreciated 10 to 394p.

Meanwhile, Burmah Castrol jumped 24 to 962p in spite of the fact that its profits are generated principally by speciality chemicals and a rising oil price

Analysts said positive sentiment was driving the whole

### Forte hints

Analysts and traders held their breath yesterday as Gran-ada Group's aggressive bid for Forte moved into the final

Talk doing the rounds just before the market close hinted at a dawn raid from brokers acting for Granada, with the specific aim of acquiring up to 15 per cent of Forte's stock.

With today being the last opportunity for Granada to show its hand, market watchers were also expecting the company to raise its offer, with the cash alternative expected to be in the region of 360p to

Few had given the UK's leading hotels and restaurants operator much of a chance of home entertainment giant launched its takeover bld last November.

day that the stronger than anticipated defence from Forte now meant that the odds were now slightly in favour of it escaping the clutches of its

Shares in Forte finished a penny lower at 344p, while those of Granada closed the session at 643p ex-dividend.

### Redland hit

Analysts were taking the pickaxe to forecasts for Redland after the building materi

als group warned of declining profits. Redland shares surrendered 7 to 381p in reaction to a state-

ment which flagged difficult trading, particularly in the housing sector.

The company said market conditions in Britain continued to weaken in the second half, activity in the German housing market also fell and construction activity in France had been hit by political uncer-tainty and industrial disruption. Forecasts for Redland's current financial year were coming down by around £10m to £365m and those for 1996 are also expected to be moved

The air of gloom spread over to RMC, already under presdowngrade last week. The shares fell 31 to 935p.

However, one analyst said the market was being unfair as RMC was far less concentrated on housing than Redland. And while there have been big concerns over the construction industry in Germany where

warned of a likely shortfall in profits and last month the group duly reported an 8 per

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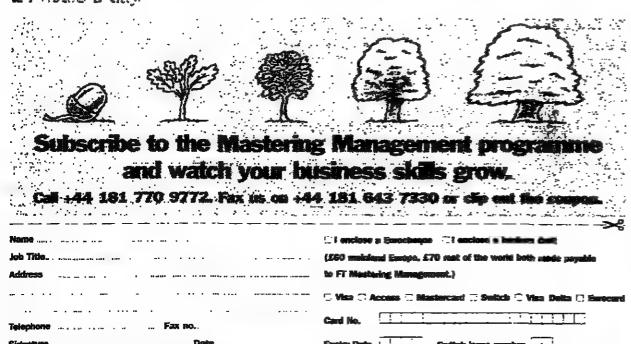
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market conditions in several areas and problems in its air-

port retailing operations. Lloyds Chemists advanced 10 to 289p after a trading update revealed second half like-forlike sales in its chemists division up 4.3 per cent from a year earlier. Total group sales increased by 2.1 per cent on a

AGEL WIED The news from Lloyds Chemists led to hopes of a positive trading statement on Thursday from Boots. Shares in the high street retailer climbed 14 to 5990. Several other stocks were also helped by talk of favourawhich renorts interim figures and a trading statement on Wednesday, put on 4 at 429p.

Sweeteners group Tate & Lyle was one of the day's worst performers following a profits downgrade. The shares fell 10 to 4690 in trade of 3m.

Ms Sally Jones at Credit expectations for the year to September 1996 by £23m to £308m, and by £15m to £381m for the following year. The broker blamed the cut on expectations of reduced profits from the AR Staley subsidiary, but said the stock remains attrac tive for the long term.

Banks were mixed as the recent bout of profit-taking in the US combined with continued expectation of some cautionary research in the UK. Barclays, with a line of 2m still looking for a home, dipped

However, Standard Charered improved 10 to 586p, with dealers pinpointing a Lehman Brothers recommendation. Dealers cited a shortage of stock for the rise in Rolls Royce. The shares moved ahead 7 to 195p, making the company the best performer in

the market yesterday. Volume was 6.6m shares Reports of falling German steel prices weakened British Steel. Germany is an important

IFT - SE Actuaries Share In

market for the group. The shares eased 1% to 166%p. largest manufacturer of own-label household products and toiletries, which was floated in

July, tumbled 37 to 148p in response to a profits warning. Henderson Crosthwaite had already cut its profits forecast for McBride for the year to June 1996 from around the £40m mark to £30m. After yesterday's trading statement, it downgraded again to between

£24m and £25m. Crabtree, the printing press manufacturer, eased 4 to 360p one institution offloaded a 9.2 per cent stake in the company. Broker Wise Speke crossed L87m shares at 330p.

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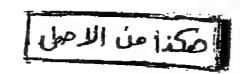
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## Trading hit by blizzard conditions

### Wall Street

US share prices were mixed in very thin trading yesterday as action was disrupted by a blizzard that struck much of the east coast, writes Lisa Bransten in New York.

At the close, after only 21's hours of trading, the Dow Jones Industrial Average was up 16.25 at 5.197.68, while the Nasdaq composite was off 1.09 at 1,032.38. The Standard & Poor's 500 finished 1.75 firmer at 618.46 and the American Stock Exchange composite put

on 2.37 at 546.29. Trading volume on the New York Stock Exchange came to 130m shares. US stock exchanges opened 21/2 hours late at 11 am and fin-

ished trading at 2 pm. Bonds were mostly unchanged after a shortened

session that ended at noon. Travel was stopped or delayed on much of the eastern seaboard, causing declines in several US airline shares. UAL. the parent of United Airlines. slipped \$2 to \$1774, Delta was \$2% lower at \$75% and AMR. parent of American Airlines. was off \$1' at \$73' ...

Loral added \$8% or 24 per cent at \$45 after the company agreed to sell defence

Mexico City turned back from

its best early levels, but still

remained higher in midday

trade on expectations of a fall

in primary interest rates today.

recent stability was also help-

ing to attract foreign equity

investors. The IPC index, up at

3.030.01 in early trade, later

**BUENOS AIRES** built on last

stood 4.11 ahead at 3,015.16.

Analysts said the peso's

operations to Lockheed Martin. Under the deal announced yesterday, Lockheed will also invest \$344m in new space operations at Loral. Shares in Lockheed advanced \$2% or 4 per cent to \$80%.

Aluminum Company of America shed \$3 or 5 per cent to \$52% after reporting fourth-quarter earnings well below expectations. Net income at the company, which is a component of the Dow, was 85 cents a share, more than double last year's figure but below analysts' expectations.

### Canada

Toronto posted gains in midday trade, supported by a strong gold shares sector, and the TSE 300 composite index was 27.81 higher by noon at 4.867.55 in busy volume of 36.2m shares.

Resource stocks dominated Toronto's top 10, led by Transwest Energy, which rose 5 cents to C\$1.20. Nova traded steady at C\$1134; it estimated that its 1995 net income would be cut by C\$30m or 6.2 cents a share after Alberta's regulator said that tolls on its gas transmission division would drop. Barrick Gold rose C\$% to

C\$39%m while Corel bounced back, up C\$% to C\$15%.

week's 7 per cent advance, the

to 560.08 in late morning trade.

was devoid of big sellers and

most investors were largely

optimistic about the economy's

growth prospects.

CARACAS was weak in

morning trade, the IBC 19-

share index falling 26.99 to

## Oil price features in Amsterdam, Paris, Madrid

Analysts had been advising a cooling off period for AMSTER-DAM, which had outperformed other senior bourses since

early October: but the market rallied all day following Friday's technical correction, and the AEX index ended 6.04 or 1.2 per cent higher at a new peak of 503.61.

The market got a strong push from Royal Dutch, up F15 at Fl 231.50 on higher crude oil prices. However, the recently subdued Philips outperformed Royal Dutch in percentage terms, gaining Fl 2.20 or 3.6 per cent at Fl 64.10, against a July 1995 peak of Fl 83.90.

A recent note from Ms Nic-ola Almond at Paribas Capital Markets said that the electronics group's shares had overreacted to a relatively small setback in earnings; Paribas believed that the stock was undervalued by 34 per cent. FRANKFURT replaced Fri-

day's post-bourse weakness with a show of strength end-ing Ibis trading with the Dax index 21.10 higher at 2.336.76. However, turnover fell again, from DM8.1bn to DM6.4bn. With Wall Street opening late and no stimulus from the

dollar, or bonds, this was a gain based on trading, rather than fundamentals, said Mr Jens Wiecking of Merck Finck in Düsseldorf. Neither foreign nor most domestic investors were buying, he said, but dealers were taking the view that the market could rise later in the month, given a further recovery in the dollar.

Cyclicals gained ground on this proposition, particularly chemicals and automotive stocks. Analysts noted the decisions at Bayer and BASF to move their shares to DM5 nominal value, and the stocks rose DM2.45 to DM333.70 and DM4.40 to DM398.40 respectively, while BMW. Daimler and Volkswagen put on DM9.40 at DM785.20, DM9 at DM747 and DM9.20 at DM504.90.

The biggest gains of the day came in Henkel, up DM14 at DM560, and in Schering, DM2.55 higher at DM98.85. There has been talk that Henkel would sell a DM700m stake in Degussa; but Mr Wiecking noted that yesterday's share price rise came in meagre volume. On Schering, analysts said there was nothing specific, and that comment on the sector had been on the edge of bearish recently.

PARIS closed nearly 10 points off the bottom with the CAC-40 index down just 1.16 at 1,916.56, in turnover of FFr3.08bn. Within that, Elf Aquitaine surrendered FFr6.10 to FFr357.80, although oil prices hit a new high.

THE ELIPOPEAN SERIES 14 00 15.00 Clase Gen 10 30 11,30 12,00 13,00 HELTY COTTON FT-G2 Burdhads (200 1522) 96 1524 21 1520 77 1522 21 1521 89 1521 96 1522 03 1522 41 FT-52 Burdhads (200 1617 05 1615 02 1613 96 1613 92 1614 47 1614 72 1615 29 1615 67 Jan 2 Jan 4 Jan J 1534.22 1630 09 Size 1000 TECCHT High by 100 - 1525-45 AND - 1616-00 Lowers 100 - 1520-45 000 - 1612 If 1 Parket

Elf is big in oil exploration and development, said Mr Michael Woodcock at Williams de Broe, and an obvious beneficiary from an oil price rise. Unfortunately, the company was also the subject of weekend comment on financial investments which may have gone wrong over the past two or three years: "It was used by

the state to bail out its lame ducks." said Mr Woodcock. Elsewhere. Valeo rose FFr6.40 to FFr227.90 after the motor components company's chairman reiterated his forecast for 1995 profits: Eurotunnel lost 35 centimes or 5.1 per cent at FFr6.45 after a report that Japanese banks were ready to sell their debt in the secondary market; and Pinault-Printemps rose FFr29 to FFr1.060. recommended by Société Générale after the sale

of Pinault Equipement. ZURICH followed early strength in UBS with general

profit taking in subsequent trade, and the SMI index turned back from the day's high of 3.933.9 to close \$.0

weaker at 3,368.1. UBS put on SFr19 at SFr1,301 as hopes grew that 1995 results would be better than earlier expected. Among insurers, Swiss Re fell SFr17 to SFr1,313 on the view that the stock had limited potential this year after last year's bull run.

Motor Columbus, the energy group in which UBS holds a majority, surged SFr130 to SFr2.210 on the reappearance of old speculation about the possibility of an energy holding company to house Motor Columbus and Elektrowatt, which is a rival. Elektrowatt added SFr6 at SFr442. MILAN overcame early

weakness after a turnround in the fortunes of Olivetti, and a strong performance by Eni, the energy group. Many investors, however,

the parliamentary debate on the government's future, due to begin this evening. The Comit index dipped 1.89 to 587.40, while the real-time Mibtel picked up from 9,311 to finish 66 higher at 9,435.

Olivetti recovered from a day's low of L1.140 to close just L4 off at L1.182 after its Omnitel GSM digital mobile telephone network manager reported that it had taken 40 per cent of the market with more than 60,000 subscriptions in its first month of operation. Eni picked up L85 to L5.587

on reports of a strong buy recommendation from Credit Suisse First Boston. MADRID majored in Repsol, a strong performer since last October in the run-up to the Spanish government's sale of a

fourth tranche of stock in the first quarter of this year. Yesterday, Repsol rose a net Pta70 to Pta-L040 as the general index closed 0.48 higher at 327.82. The oil company accounted for nearly 40 per cent of market volume, thanks to a large block trade by

Société Générale. WARSAW defied some expectations of a downward correction, and instead extended last week's 9.4 per cent advance, supported by Friday's reduction in interest 185.5 or 2.2 per cent at 8.484.4 in turnover that jumped 17.1 per cent to 103m zlotys.

Among the day's biggest movers, Stalexport jumped ! zloty to 29 zlotys and Drosed surged 2.8 zlotys or 9.9 per cent to 31 zlotys.
PRAGUE caught up with

sentiment elsewhere in its first session of 1996, the PX50 index rising 12.0 or 2.8 per cent to 437.9 as a predicted rally in high-capitalisation stocks spurred the bourse higher.

BUDAPEST talked of higher central budget revenues, a strong dollar and declining international interest rates. but it dreamed of the central European equity boom of two years ago as the Bux index climbed 89.39 or 5.3 per cent to 1.779.10. Turnover more than doubled to 964.7m forints, up from 437.6m on Friday.

ATHENS picked up 1.3 per cent. unimpressed by news that the conservative opposition would seek a censure motion in parliament later in the day to keep up pressure on the alling president to resign.

The general index moved forward 11.78 to 917.60 on selective buying of banks by institutional investors.

Written and edited by William

## Profit-taking hits Nikkei as Taipei stages fightback

### Tokyo Mexico edges ahead

Profit-taking by domestic institutions pressured prices and the Nikkei index fell for the Merval index rising 5.01 points first time in four trading days. writes Emiko Terazono in Analysts noted that the market

The Nikkei 225 average closed 105.45 down at 20,563.58, after moving between 20,471.40 and 20,667.03. Dealers reduced their long positions as institutional investors rushed to place sell orders. Stocks which attracted demand following Mr Tomiichi Murayama's resignation as prime minister last week declined on profit-taking.

Volume totalled 521m shares, against 732m. Oversess investors and individuals remained active buyers of large-capitalisation stocks, but brokerage dealers refrained from activity.

The Topix index of all first section stocks finished 10.61 off at 1.621.42 and the Nikkei 300 shed 2.63 to 305.35. Of the 1.255 issues listed on the first section, declines led advances by 596 to 493 with 131 issues remaining unchanged In London the ISE/Nikkei 50

index edged up 0.54 to 1,442.82. Traders said that domestic institutions, and especially banks which were expected to write off bad loan losses, were leading profit-takers during the day. Nikko Securities said that it expected some Y1,500bn to Y2,000bn to be sold by domestic institutions during the three months to the March book closing.

Electronics shares declined in spite of the fall in the yen. Toshiba, the most active issue of the day, slipped Y10 to Y853 on profit-taking, while Matsushita Electric Industrial receded

Y30 to Y1,740. Oil refiners rallied on higher crude oil prices. Teikoku Oil moved ahead Y26 to Y738 and Showa Shell Sekiyu gained Y17 at Y925. Higher gold prices supported mining stocks. Individual investors bought Sumitomo Metal Mining, which rose

focused on speculative favour-ites. Takara Shuzo, a shochu,

or alcoholic drinks maker. jumped Y100 to Y1.110 and Daido Steel Sheet soared Y220

Construction issues, which gained ground last Friday. encountered profit-taking. Some investors had hoped that a new prime minister from the Liberal Democratic party would raise public works spending. Taisel dipped Y10 to Y734 and Obayashi declined Y23 to Y857.

Profit-taking also depressed brokerage stocks, which had been bought on expectations of better profits due to the higher trading volumes on the stock market. Nomura Securities shed Y10 to Y2,390 and Nikko Securities fell Y40 to Y1.380. In Osaka, the OSE average eased 107.08 to 22,062.55 in vol-

Pernas International and its warrants topped active stocks on rumours of a management buyout and business restruct-

ated by a subsidiary.

at 1.054.54.

tional flight attendants.

United Engineers relin-

reaction to news of a weekend

landslide at a highway oper-

Mining were the highlights uring. Pernas jumped 59 cents among gold stocks, rising 12 to M\$2.98 and the warrants cents to AS3.28 and 9 cents to rose 18.5 cents to M\$1.06. A\$6.33 respectively. Qantas eased 2 cents to A\$2.26 after a short strike by its interna-HONG KONG reversed steep early gains to close moderately lower after the mood was

soured by speculation about KUALA LUMPUR put on 1.2 various fund-raising exercises. The Hang Seng index lost a per cent on a continued accumulation of blue chip shares net 63.23 at 10,466.67, having by institutions, while second turned back from a high for line issues advanced afresh on the day of 10.617.98. Turnover shrank to HK\$5.6bn from Frispeculative buying. The composite index ended 12.48 higher day's HK\$9.5bn.

Analysts attributed the afternoon tumble to talk of a Hysan quished 30 cents at M\$17.10 in share placement, later denied by an official, and of a covered warrant issue on China Gas.

Hysan tumbled 60 cents to HK\$21.30, while China Gas put on 10 cents at HK\$12.90. Soft drinks maker Vitasoy lost 20 cents at HK\$2.975 in batch of products suspected of bacterial contamination. SINGAPORE was firm.

though off the morning's high when prices briefly touched a 14-month peak. The Straits Times Industrial index was finally 20.34 ahead at 2,385.87 after touching 2,400.23. Analysts noted that strong

demand for speculative Malaysian over-the-counter issues took the UOB OTC index for Malaysian stocks up 25.10 to 1.129,53. SEOUL was higher on news

reports that the government would soon announce steps to boost the recently depressed market. The composite index ended

8.45 firmer at 866.81 as speculation grew that the Finance Ministry would expand the forelen stock ownership limit facter than originally planned. Brokers noted that small-

capitalisation shares were in demand after their recent unpopularity. Dong Yang Textile went

limit up to Won9,040, a rise of Won510, and Kabul Spinning also rose to its daily upper limit of Won9.550, up Won540.

BOMBAY was weak as speculators pressured prices of most leading stocks ahead of the expected introduction of carry forward trade on Janu-

The BSE 30-share index retreated 45.67 to 3.003.19. Reliance lost Rs6.75 to Rs195.75 ou the BSE and dropped Rs9.80 to Rs192.70 on the National Stock Exchange (NSE).

Cruer p. ;

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Actor tour

### S Africa attains new peaks

Johannesburg's industrial and all-share indices closed at their fourth consecutive record highs, on generally positive sentiment and a firm price. One analyst said that bullion was expected to test the \$400 an ounce level. encouraging investors to push

the gold shares index higher than the spot metal price The overall index climbed 78.8 to 6,603.6, industrials

advanced 52.7 to 8,301.5 and golds added 39.8 at 1,572.8. De Beers rose R3 to R120.50 and Amgold R16 to R336.

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Austria	+5.55	+5.04	-6.15	-6.93	+1.15	+0.40
Belgium	+2.57	+5.78	+18.58	+17.76	+27.82	+26.87
Denmark	+2.16	+2,21	+5.00	+6.69	+17,54	+16.76
Finland	-2.19	-11.73	-11.57	-9.86	-0.94	-1.67
France	+2.48	+2.97	+3.62	+3.02	+12.48	+11.65
Germany	+3.03	+3.23	+10.88	+8.68	+18,06	+17.18
Ireland	+2.70	+1.78	+20.45	+22,60	+28.19	+27.24
Naiv	-0.85	+5.06	-5.79	-5.08	-1.78	-2.51
Netherlands	+1.96	+3.65	+19.01	+18.45	+28.66	+27.71
Norway	+3.44	+4.74	+6.17	+4.63	+12.71	+11.87
Sраил	+1.73	+4.56	+18.72	+17.37	+28.62	+27,66
Sweden	+2,24	+2.69	+19.64	+23.08	+39.38	+38.34
Switzerland	+2.25	+4.36	+29.05	+28.44	+46.11	+45.01
UK	+0.50	+2.23	+21.07	+19.83	+19.83	+18.93
EUROPE	+1.56	+3.00	+15.32	+14.56	+21.37	+20.46
Australia	+2.21	+3.01	+20.67	+18.00	+14.12	+13.27
Hong Kong	+5.19	+7.86	+28.99	+24.97	+25.95	+25.00
Japan	+3.66	+7.00	+6.56	+5.80	+1.42	+0.67
Malaysia	+5.75	+7.62	+8.15	+6.42	+7.28	+6.48
New Zealand	+2.09	+4.11	+13.92	+13.00	+16.80	+15.95
Singapore	+5.30	+10.89	+11.04	+11.51	+15.11	+14.26
Canada	+2.68	+2.19	+15.93	+14 53	+19.25	+18.36
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Mexico	+9.83	+15.24	+30.51	+25.68	-17.62	-18.23
South Africa	+5.60	+4 40	+25.99	+8.11	+22.32	+21.40
WORLD INDEX	+1.61	+2.71	+18.37	+17.81	+19,14	+18.25
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### A fightback over the weekend and yesterday, came in

TAIPEI, where the market dropped 6.7 per cent last Friday after the Taiwan parliament proposed the reintroduction of capital gains tax, which was abolished in 1990. Traders were convinced that the government would not

want a market plunge before the March presidential elections. The weighted index recovered 1 per cent on Saturday, and a further 1.8 per cent or 87.65 yesterday at 4,934.86. Turnover was T\$32bn. President Lee Teng-hui said on Sunday that he disagreed

with a stock capital gains tax bill passed last week. Parliament was scheduled to review the reintroduction of a stock capital gains tax bill today.

Lower-priced and speculative stocks led yesterday's gains. Hotels rose 3.2 per cent, and

textiles 3 per cent. SYDNEY was lifted by the strong gold price, and the All Ordinaries index closed 14.2 up at 2,274.9, the golds index sprinting ahead with a 3.15 per cent gain following Friday's New York rise of 95 US cents

Private investors also to \$395.50 in the bullion price. Turnover was A\$512m. Resolute Samantha and Newcrest

# 经 盂 竖 REPOLA

**Private Placement** Of US\$155,000,000 Senior Notes due 2005

> Arranged by NatWest Markets

NWM NATWEST MARKETS

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